

Rotterdam 2018 CANDIDATURE FILE





Dear President,

In 1928 we hosted the Olympic Games in Amsterdam. Those Games not only provided a major boost for sport, the infrastructure and architecture throughout the Netherlands, they were also a source of inspiration at the time and have remained so ever since.

Earlier this year the Dutch NOC nominated Rotterdam as Candidate City for the Youth Olympic Games 2018. The Youth Olympic Games are an amazing event with an incredible potential, as we have already witnessed in Singapore and Innsbruck. Obviously, sport is at the heart of these Games, but the Culture and Education Programme creates the added value to make it a unique and complete experience.

The Youth Olympic Games are Games of, by and for youth. The young people who will participate at the YOG 2018 belong to Generation Now. A generation that I am very familiar with myself. Provided they are given the right platform and the right incentives, this new generation can really make a difference in meeting the challenges we face today and tomorrow. With Rotterdam 2018 we want to provide a platform that will enable Generation Now to really develop their talent, in sport and beyond, and contribute to making the world a better and healthier place.

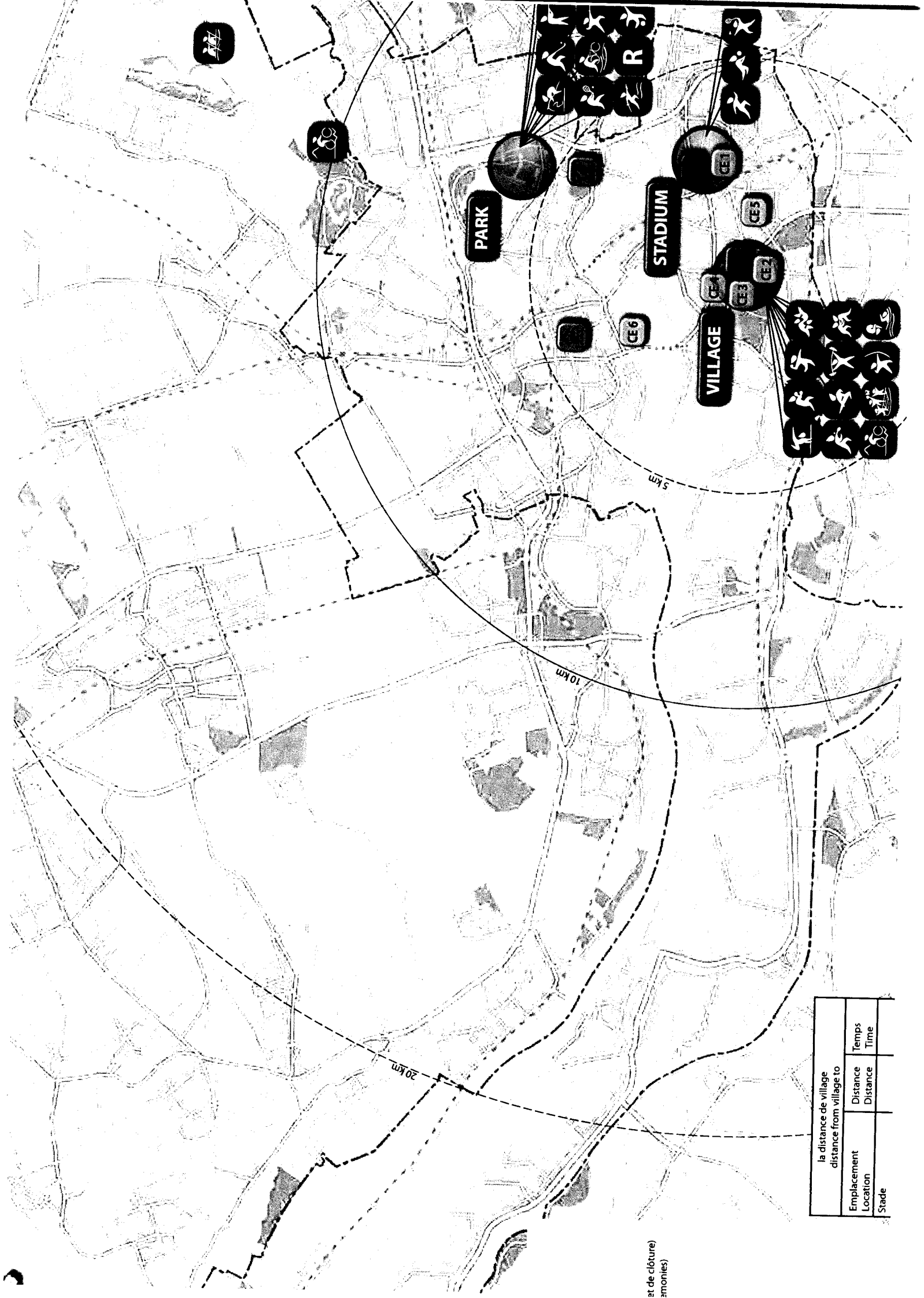
I believe that our vision for Rotterdam 2018, our experience in using sport to facilitate positive change and our track record in hosting international sports events are valuable assets for the 2018 edition of the Youth Olympic Games.

Naturally, I would warmly welcome the Olympic Movement to Rotterdam for a truly memorable Youth Olympic Games in 2018.

Yours sincerely,

A handwritten signature in cursive script, appearing to read 'Willem-Alexander', written in dark ink.

HRH The Prince of Orange



PARK

STADIUM

VILLAGE

CE6

CE4

CE3

CE5

CE2

5 km

10 km

20 km

Emplacement Location	la distance de village distance from village to	Distance Distance	Temps Time
Stade			

at de clôture)
amories)

Let's Rock

Let's Sport

Let's Move



Do you remember your first kiss?

Sure you do. Just the thought of it brings a smile to your face. Doesn't it? That first kiss was a new beginning. It changed your life - for good.

Rotterdam 2018 wants to be the first kiss for Generation Now, born in the new millennium. This new generation wants it now. They want to be inspired, not motivated. Internet is their oxygen, intuition and excitement their compass. They like to think outside the box and to learn by doing. Generation Now is stubbornly positive about the future. Realising their own potential is their contribution to a better world. Generation Now is set to deliver if offered the right incentives and the right platform.

The 2018 Youth Olympic Games in Rotterdam will be that platform. Rotterdam 2018 will enable Generation Now to make a difference and invites the world to be part of it.

So...
Let's Rock,
Let's Sport,
Let's Move!



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Theme 1

Concept and Legacy

Key points

- Let's rock, let's sport, let's move
- A life-changing event for young people
- Competition at the highest level
- Venues concentrated in a compact area
- Engaging participants and local youth in developing their talent
- Inspiring youth to become ambassadors for sport, healthy living and positive change
- Intensive use of social media bringing together young people from around the world

1.1.1 Using sport to promote a healthy lifestyle
Rotterdam wants its citizens to be healthy and in good spirits. But declining physical activity and increasing obesity levels are undermining this goal. The International Olympic Committee (IOC) and the World Health Organisation (WHO) have jointly identified physical inactivity as a key risk factor for non-communicable diseases such as diabetes, cardiovascular diseases and obesity. Lack of physical fitness is also known to undermine school achievement and economic productivity. Obesity has reached the level of a global pandemic, Obesity does not affect everyone.

Our conviction is that sport is an extremely valuable tool in breaking these negative trends. Sport - like few other means - enables people to find their innate energy, discover their talents and develop a sense of pride. Participation in sport is also an inalienable right, as stated in the Olympic Charter and the Convention of the United Nations on the Rights of the Child.

1.1.2 Sport haven of the world

Rotterdam is the second-largest city in the Netherlands, home to the third-largest seaport in the world and to a dazzling 170 different nationalities. It is a very dynamic city with a young population. The city is known for its excellent infrastructure, its cultural richness, its architecture, its institutes of higher education, its eco-

friendly solutions and its seaport culture, the latter reflected in the city's mantra that actions speak louder than words.

Like many modern metropolises, Rotterdam is also a city of contrasts. From the tallest skyscrapers to the poorest neighbourhoods, from established entrepreneurs to recently arrived immigrants, from the nation's lowest obesity rates in some areas to the highest in others and from the highest sport activity rates in some areas to some of the lowest in others. Small wonder that Rotterdam has earned a reputation as the 'laboratory for social change' of the Netherlands: what works in Rotterdam works in the rest of the country.

1.1.3 Rotterdam works!

Faced with alarming obesity statistics at the beginning of the new millennium, especially among young children, the city embarked on an important and at the same time exciting journey to fight these rising numbers. Rotterdam did so successfully through innovative community-oriented and demand-driven sport programmes.

A prominent example of the positive changes taking place in Rotterdam is the 'School Sport Club'. This programme has increased participation in sport among young people by 40% in some disadvantaged neighbourhoods. Another example is 'Happily Healthy!', a school programme promoting healthy nutrition and participation in PE and sport after school under certified supervision. Yet another example is 'The Final', the biggest school sports event for 8-12 year-olds in Europe. This year's winner of The Final was the Nelson Mandela School from one of the most fragile economic areas of the city. Rotterdam is also undertaking a long-term scientific study called 'Generation R', tracking the health of a large group of children into adulthood. The study has yielded a wealth of scientific data and many groundbreaking publications. Generation R will further enhance the city's evidence-based policies to improve the well-being of its young people.

Rotterdam is proud of these achievements. We are also proud of our track record in organising prestigious international sports events. In recent years Rotterdam has successfully hosted the Grand Départ of the Tour de France (2010), the Volvo Ocean Race (2005-2006)

and the world championships in judo (2009), gymnastics (2010) and table tennis (2011). Major sport events in Rotterdam always include side events to encourage young people to become actively involved in sport themselves.

Rotterdam is very ambitious. We are proud of what we have achieved, but not satisfied. There is a lot of work still to be done. We believe that the organisation of the 2018 Youth Olympic Games will unleash new energy and new forms of cooperation that will push our city to new heights. It is this healthy dose of ambition, along with Rotterdam's role as a laboratory for positive social change and our track record in hosting major sporting events, which make the city a perfect host for the 2018 Youth Olympic Games.

Let's Rock, Let's Sport, Let's Move!

Q 1.1 Dates of the games

State your proposed dates to host the 3rd Summer Youth Olympic Games in 2018 and specify your reasons.

We propose staging the Youth Olympic Games from Saturday 18 August to Wednesday 29 August 2018. This period falls within the summer holidays of the local schools and other educational institutions. There will be substantial excess capacity in public transport around this time and more people will be able to attend the events and take part in the related cultural and educational activities or participate in the YOG as volunteers.

The Opening and Closing ceremonies will be held in the early evening. This is the most convenient time slot for both the participating athletes and media transmission around the world.

Q 1.2 Motivation and vision

Describe your motivation and vision for the Youth Olympic Games, should your city become the Host City of the 3rd Summer Youth Olympic Games.

Rotterdam wants to make a difference
In line with the IOC's vision for the Youth Olympic Games, our primary motivation for hosting the Games is to demonstrate that sport can be used as a vehicle to inspire young people to develop and utilize their talents to the full. Our ambition for Rotterdam 2018 is to mark a watershed in the empowerment of young people and to promote healthy living worldwide.

Secondly, Rotterdam has the infrastructure and the expertise to host the Youth Olympic Games 2018, and transform them into a memorable celebration of youth culture, sport, healthy living and the Olympic values.

"Rotterdam is ready to host the 2018 Youth Olympic Games. I know we can do it. And I know we need it to reach the next level in building a healthy society in Rotterdam and to inspire others to do so as well" - Ahmed Aboutaleb, Mayor of Rotterdam

The YOG as a catalyst for change
If the 2018 Youth Olympic Games are awarded to the city of Rotterdam, they will do more than provide a stage for young athletes to display their talent. The thousands of young athletes, representing more than 200 countries, the local youth and the visitors will take part in an amazing and exciting spectacle combining sport, culture and education. An experience of a lifetime for the participants, a life-changing event for young people around the world and something that touches the hearts and minds of all visitors. The intensive use of social media will not only play a key role in bringing together young people from around the world. It will also facilitate the hoped-for changes and contribute to healthier communities worldwide. Closer to home, Rotterdam envisages that hosting the YOG will act as a catalyst to expand the scale and scope of existing sport programmes to foster the well-being and development of young people in Rotterdam and inspire others too.



The youth will play a significant role in planning and organizing the event. Many young people have already been actively involved in preparing Rotterdam's YOG 2018 vision and this bid. If Rotterdam is awarded the YOG 2018, local youth will continue to provide input in every aspect of the staging of the Games. Besides the young participants who will compete at the highest level in their sport and take part in the Culture and Education Programme, Rotterdam's youth will participate in all kinds of sporting, cultural and educational activities. Young people who are unable to attend the event will be able to share in the YOG experience by interacting with participants and local youth via digital media, in particular social media.

Rotterdam 2018 - The Sport Experience

The Youth Olympic Games will offer the competitors a stage on which to compete at the highest possible level and an opportunity to take a further step in a promising sporting career. The YOG are about achieving excellence, but are also a learning experience for participating athletes. It is about learning by doing.

If the 2018 Youth Olympic Games are awarded to Rotterdam, they will be held in the southern part of the city. The venues will be concentrated in a compact area and will be easily accessible for the athletes. The Youth Olympic Village and all competition and training venues will be clustered at three main locations, except for the water sports and mountain bike events.

The schedule of events will be drawn up in close consultation with the IOC and the Summer Olympic International Federations.

Rotterdam 2018 - The Culture and Education Experience

Rotterdam 2018 will offer a Culture and Education Programme (CEP) that will enable YOG participants to explore their talents in areas beyond the sport arena. It will help them to become role models and leaders who can effectively promote the benefits of sport, healthy living and Olympic values in their own communities. CEP activities will be offered not only to YOG athletes and other young YOG participants, but also to their coaches and parents and to local youth and youngsters worldwide. The CEP will be concentrated during the

YOG, but will be complemented by activities both before and after the Games.

The programme is described in detail in Theme 8. Suffice it to say here that the programme has been compiled in consultation with young people to guarantee events that are exciting, energetic, innovative and inspirational. We have learned from and built on the successes of previous CEPs and also utilised Rotterdam's experience in hosting sporting, cultural and educational events. The IOC will be consulted on the further development of the CEP.

Q 1.3 Map A

Describe the proposed location of the venues in Map A.

Q 1.4 Map B

Describe the proposed location of the venues in Map B.

Q 1.5 Impact and legacy

What would be the impact and legacy for your city/region of hosting the Youth Olympic Games?

Rotterdam 2018 will inspire young people in the city, but also elsewhere in the Netherlands and other countries. It will inspire them to make a difference for themselves and for the world around them.

Firstly, Rotterdam 2018 will engage young participants, local youth and - with the smart use of social media - youth elsewhere in the world to discover and develop their own talents, in sport and beyond, and to adopt or enhance a healthy lifestyle. Secondly, Rotterdam 2018 will invite young people to make more and better use of their talents and potential. The Youth Olympic Games will unleash new energy and new forms of cooperation. YOG participants and local youth will become ambassadors for sport, for healthy living and for positive change.

They will do so in their local communities, but also in their digital communities, thus multiplying the benefits of their own YOG experience. Rotterdam 2018 will offer them the platform to deliver. Rotterdam 2018 will enable them to live up to their potential, contributing to a better and healthier world for all: Let's Rock, Let's Sport, Let's Move!

Q 1.6 Guarantees

Provide (a) guarantee(s) from the competent authorities stating that all construction work (temporary and if applicable permanent) necessary for the organization of the Youth Olympic Games will comply with: local, regional and national environmental regulations and acts; international agreements and protocols regarding planning, construction and protection of the environment.

Describe the Youth Olympic Games 2018 in Rotterdam.

Q 1.7 Communications strategy

Describe the communications strategies and programmes you intend to initiate, leveraging on existing IOC platforms, in order to promote the Olympic Ideal and reach out to youth communities at large before and during the Youth Olympic Games.

Our aim is to make the YOG as inclusive and participatory as possible. The communications strategy is designed to inspire and connect young people around the world and promote sport as a means of creating a healthier society. The communications strategy will be youth driven and formulated with input from the Now Generation. It will be based on existing platforms and make extensive use of social media. Our aim is to really engage young people and to attract and connect with new fans of the Youth Olympic Games from all around the world. We will fully exploit the possibilities of social

and digital media in order to create an experience for followers of the Games elsewhere that is as close as possible to actually attending them.

Before the YOG

Before the start of the YOG, we will connect participants with each other and with young people around the world, as well as with role models from the world of sport. We will develop a Young Athletes' Hub to complement the existing Athletes' Hub. This will allow participants to connect, share experiences and keep track of each other even before the Games begin.

During the YOG

During the YOG, participants and visitors will be able to download details of all the competitions on their mobile phones and other devices. Results will be displayed for the public on large screens in Rotterdam and also distributed worldwide via our digital platforms and social media. The screens will also show the aggregated quantification of all movements made by participants, local youth, YOG visitors and other YOG fans. These movements will be collected via an app, called the YOG Moves Challenge. Users will get direct feedback on their daily results and be able to share and compare results via social media and mobile.

The mass of data generated during the Games could easily become overwhelming. We will develop a special app that allows individuals to personalize the information they would like to receive from merged streams of data, including Tweets, blogs, photos and videos, according to their own specific criteria.

After the YOG

When the YOG are over, we will continue to foster the connections made during the Games by creating an online YOG 2018 Alumni Network. This will be supported until the next edition of the YOG. We will also create an online learning-by-doing space, called the Virtual Learning Suite, where participants will be able to update and refresh the skills they acquired during the YOG. Part of the content, which will include videos and summaries of YOG workshops, learning materials and interactive seminars, will also be accessible for a wider audience.



Q 1.8 Image and reputation

Describe how you would build and promote your image and reputation.

Rotterdam is a city that strives for excellence. The essence of the city is captured in four catch phrases: Rotterdam's spirit, Rotterdam's identity, Rotterdam's culture and Rotterdam Sport City.

The Rotterdam spirit is exemplified by the dedication with which the city recovered from the devastation of World War II. As all athletes know, overcoming adversity is an integral part of achieving excellence.

Rotterdam's identity is closely linked with its port, its large migrant and young population, which is reflected in the city's international orientation, openness and connection to the rest of the world.

Rotterdam's culture is based not only on the roughly 170 nationalities that make up its population, but also on its internationally acclaimed accomplishments in the fields of art, architecture and design.

As the sports capital of the Netherlands, Rotterdam has traditionally invested heavily in sport at every level, particularly as an instrument for creating social cohesion and healthy communities.

These elements combine to form a fitting backdrop to our vision and strategy for the Youth Olympic Games in Rotterdam in 2018. When formulating the details of our strategy for building and promoting our image and reputation, all relevant national stakeholders, including the city of Rotterdam, the Dutch NOC and the National Bureau for Tourism and Conventions, will be involved. The IOC will be consulted as well.

Q 1.9 Ticketing and promotion strategy

Describe what ticketing and promotion strategies and programmes you intend to set up for the inhabitants of your city, region and country as well as for international visitors to ensure that the Youth Olympic Games are a popular success both at the venues and within the city.

Promotion

Large crowds enhance the atmosphere at a sports event. Our aim is to attract the largest possible number of spectators to all of the competitions. To achieve this, we will actively involve young people when designing the campaigns. We plan to start our promotion of the YOG in August 2017, with an international campaign lasting four weeks and a six-week campaign in the Netherlands. Both will be driven by the Internet, and social media in particular. We will also organize an intensive publicity campaign on the radio and use the social media before and during the Games in August 2018. During the event, we will fly the YOG flag throughout the city and use the façades of buildings to display the YOG logo and broadcast action from the Games.

Segmented ticketing

The distribution of tickets will be tailored to different segments of the market. Separate distribution channels will be established for local and international visitors through channels they know and trust. Rotterdam 2018's ticketing strategy will be designed to attract as many residents of Rotterdam, and in particular young people, as possible.

Our pricing structure will be designed to attract the maximum number of spectators, particularly from Rotterdam. We will adopt a strict pricing policy to avoid the random distribution of reduced-price and free tickets. Discounts will be offered to encourage young people in Rotterdam to attend the YOG, and tickets for the opening and closing ceremonies will be sold at reduced rates to local people to ensure healthy attendance and to emphasize the inclusive and participatory vision of Rotterdam 2018.

The ticket distribution strategy will be heavily geared towards social media like Twitter, Facebook, auction sites and any other social media that have become popular by 2018. A crucial aspect of the strategy is the use of social mobile ticketing. Visitors will be able to buy tickets using social media and immediately inform friends of their purchase, thus helping to promote the Games. We will also offer group discounts for people buying tickets through this channel.

Local ticket sales will also be promoted with two existing municipal discount cards: the 'Rotterdam pas', which gives cardholders entry to cultural and sporting activities supported by the municipality at a significantly reduced rate, and the Youth Holiday Passport, which gives children between the ages of 4 and 12 a discount on admission to events during the summer holidays.

Other promotional deals will include offering YOG tickets at a reduced price in combination with public transport tickets. Schools and sports clubs will be encouraged to buy tickets for their pupils and young members by offering them reduced rates. Tickets for the YOG will also be awarded as prizes for sporting achievements by young members of sports clubs.

Every young volunteer at the YOG 2018 will be allowed to order two free tickets for an event. He or she will be offered a significant discount on any other tickets they buy. Free tickets will be available for local youngsters participating in the CEP before or during the YOG.

International visitors

All athletes taking part will receive two free tickets for family members or friends. A special system will be set up for ticket sales to family and friends of the athletes. The ticket sales system will also be available on various mobile platforms. In association with ATP, Rotterdam Marketing, the Rotterdam Tourist Board and the National Bureau for Tourism and Conventions, we will put together attractive packages for international YOG fans. These will encompass accommodation, local transport and entry to complementary major attractions in the Netherlands.

Theme 2

Political and economic climate and structure

Key points

- The Netherlands is a democratic and politically stable host
- Support from the government of the Netherlands, the city of Rotterdam and the Dutch NOC
- National, regional and local institutions and public authorities involved

Q 2.1 Political structure

Describe the political structure in your country: what are the institutions at national, regional and local level and their respective competences. List all institutions at national, regional and local level and all other public authorities involved in your project of bidding for and hosting the Youth Olympic Games. Explain the possible interaction between the various authorities concerned, as well as their respective degree of autonomy, if any.

The Netherlands has a long history and tradition in democracy. Elections for the House of Representatives were held on 12 September 2012. Two parties, one slightly right of centre and the other slightly left of centre, are currently conducting negotiations to form a coalition government. It is hoped that the new government can be formed quite quickly.

National political institutions

The Netherlands is a parliamentary representative democracy, a constitutional monarchy and a decentralised unitary state. The major national institutions are the monarchy, the Cabinet, the Parliament and the judiciary. Legislative powers are shared by the Parliament and the Cabinet; executive power is reserved to the Cabinet. At regional and local level, the competent authorities are the provinces, the water boards and the municipalities. Other important political institutions, although not mentioned in the constitution, are the

political parties and the Social and Economic Council (SER), a forum for negotiation between the employers' organisations, the trade unions and the government.

The court system

The court system is divided into two separate jurisdictions. The independent Supreme Court is the highest court in the Netherlands for civil and criminal law matters. The Administrative Jurisdiction Division of the Council of State is the highest court in the country for disputes between individual and public authorities and between public authorities themselves.

The monarchy

The Kingdom of the Netherlands has been a monarchy since 1815 and has been ruled by members of the House of Orange-Nassau from the outset. The current monarch is Queen Beatrix. The heir apparent is her son, Prince Willem-Alexander. Queen Beatrix is the constitutional head of state and has a role in the formation of governments and in the legislative process. She has to co-sign every law before it can take effect. The monarch is also President of the Council of State, the government's principal advisory body.

The government

The government consists of the Queen and the Cabinet. The Queen has a consultative capacity during the formation of the government and she has no active involvement in the day-to-day decision-making process. The government is currently divided into eleven ministries. The ministers together form the Council of Ministers. The prime minister is the chairman of the Council of Ministers. The main task of the prime minister is to coordinate government policy, but he also has the title of Minister of General Affairs. The Council of Ministers is collectively accountable to the parliament and must enjoy the confidence of the parliament. A minister may not also be a member of parliament; most ministers are selected from parliament and consequently have to resign their seat.

The parliament

The parliament (also known as the States General) consists of two houses: the House of Representatives and the Senate. Members of the House of Representatives (Tweede Kamer) are elected directly

by Dutch voters every four years under a system of proportional representation. Members are elected in a personal capacity. The members of the Senate are elected indirectly every four years, under a system of proportional representation, by members of the new provincial councils following provincial council elections.

Advisory councils

A characteristic of the Dutch tradition of depoliticised consensus decision-making is that the government makes frequent use of various advisory councils. The most prominent advisory council is the Social and Economic Council (SER). It is composed of representatives of the trade unions and employers' organisations and government-appointed specialists. The SER is consulted on financial, economic and social policies. Its advice cannot be easily ignored. Other important advisory councils are the Netherlands Bureau for Economic Policy Analysis, the Netherlands Institute for Social Research, the National Institute for Public Health and the Environment and the Scientific Council for Government Policy.

Regional political institutions

The regional level of government is represented by the twelve provinces. The provinces are responsible for spatial planning, health policy and recreation on a regional level and oversee the finances of the municipalities within the bounds prescribed by national government. Executive power in the province is exercised by the Queen's Commissioner and the Provincial Executive (Gedeputeerde Staten). The Queen's Commissioner is appointed by the government and is accountable to the Minister of the Interior and Kingdom Relations. The members of the Provincial Executive are appointed by the Provincial Council, the provincial legislature, which is elected by direct suffrage.

Local political institutions

Local government in the Netherlands is the responsibility of the 415 municipalities. The municipalities have powers in relation to spatial planning, education, physical planning, traffic, transport and social security. Municipalities are governed by a municipal executive (Mayor and Aldermen). The mayor is appointed by the Cabinet and is accountable to the Minister of the Interior and Kingdom Relations. The Aldermen are appointed by the municipal council, which is elected by direct

suffrage. The municipality of Rotterdam is divided into 14 administrative areas (Deelgemeenten), which have their own (limited) responsibilities in various areas. Each administrative area has its own District Council (Deelraad), which is elected every four years, and an executive board (Dagelijks bestuur).

Other institutions and public authorities involved in the project

The following table shows all of the institutions and other public authorities at national, regional and local level that are involved in our project of bidding for and – if awarded – hosting the Youth Olympic Games in Rotterdam.

Q 2.2 Roles and responsibilities

Describe the exact role and responsibilities that the above mentioned institutions and public authorities will be expected to play in the preparation and hosting of the Youth Olympic Games, and provide a description of the intended procedures to ensure good governance and coordination between them and with the future Youth Olympic Games Organising Committee (YOGOC).

The YOG Rotterdam 2018 Foundation has prepared this bid with numerous other parties. If the Youth Olympic Games 2018 are awarded to Rotterdam, the foundation will also assume responsibility for preparing and organising the Games in consultation with those partners: the City of Rotterdam, the Dutch NOC and the national government. This will ensure that the knowledge and experience gained during the bid phase is preserved, thus assuring that the programme for the YOG 2018 is organised to a high professional standard. If the YOG 2018 are awarded to Rotterdam, the board of the foundation, the director and the executive organisation will flesh out the details of the programme in association with its partners and other experts.

Table 2.2 Involved institutions and public authorities

YOGOC (City of Rotterdam, NOC*NSF, Rotterdam Topsport)				
Theme 1 Concept and Legacy	Theme 2 Political and Economic Climate	Theme 3 Legal Aspects	Theme 4 Customs and Immigration Formalities	Theme 5 Finance
F, H, J, S	F, H, I	D, F, H	A, B, C, D, E, F, G	C, E, F, H
Theme 6 Marketing	Theme 7 Sport	Theme 8 Culture & Education and Ceremonies	Theme 9 Youth Olympic Village	Theme 10 Medical Services and Doping Control
F, H, I, Q, R, B1	H, K, L, M, N, O, P, V, B1	B, F, H, J, K, S, T, U, B1, C1	H, K, L, O, B1, C1	J, Q, X, B1
Theme 11 Security	Theme 12 Accommodation	Theme 13 Transport	Theme 14 Technology	Theme 15 Media Operations
D, F, H, I, Q, R, B1	S, Y, Z, B1	F, H, L, W	F, H, A1, B1	H, S, B1

- A: Ministry of Foreign Affairs
- B: Ministry of the Interior and Kingdom Relations
- C: Ministry of Finance
- D: Ministry of Security and Justice
- E: Ministry of Economic Affairs, Agriculture and Innovation
- F: Ministry of Health, Welfare and Sport
- G: Ministry of Social Affairs and Employment
- H: City of Rotterdam (Municipal Council, Municipal Executive)
- I: City Management Department (BSD), City of Rotterdam
- J: Municipal Health Service (GGD), City of Rotterdam
- K: Department of Sport, Recreation, Art & Culture (City of Rotterdam)
- L: Department of Urban Development (City of Rotterdam)
- M: Feijenoord administrative area
- N: IJsselmonde administrative area
- O: Charlois administrative area
- P: Kralingen administrative area
- Q: Rotterdam- Rijnmond Security Region
- R: Rotterdam- Rijnmond police
- S: Rotterdam Marketing
- T: Rotterdam Festivals
- U: Rotterdam Sportsupport
- V: Sports associations (National Federations)
- W: NS, Prorail, RET, other relevant providers of public transport
- X: Anti-Doping Authority the Netherlands (NDA)
- Y: National Tourist Board
- Z: Hotels in and around Rotterdam
- A1: Telecom companies
- B1: Private parties
- C1: Universities

Q 2.3 Support from the government and society

Describe the specific support provided to your project of hosting the YOG by all authorities concerned (national, regional, local) and all bodies listed in Q2.1. Indicate to what extent such support constitutes binding obligations for the authorities involved. Provide any guarantees obtained from national, regional and local authorities as well as the bodies listed in Q 2.1 regarding their support and commitments - financial or other - towards the hosting of the YOG.

Support from the government

The government of the Netherlands and the city of Rotterdam support the Rotterdam 2018 bid to host the YOG in 2018 and have given the requested guarantees.

Support from the NOC*NSF

The Dutch NOC (NOC*NSF), supports the Rotterdam 2018 bid to host the YOG in 2018. For NOC*NSF hosting the Youth Olympic Games would not only be a tremendous honour, but also be very important for achieving the objectives for sport in the Netherlands.

Long-term goals for sport in the Netherlands are to increase sport participation across the board and to be among the international top 10 in elite sport.

1. The Netherlands has a population of 17 million.

Q 2.4 Elections

List all elections planned in your country at all levels until and including 2018.

Elections are held every four years at national, provincial and municipal level. National elections were held on 12 September 2012. Consequently, there will be a change of government in the coming weeks/months. A complete list of elections at every level scheduled in the Netherlands up to and including 2018 is given below.

National

House of Representatives

12 September 2012

14 September 2016

Senate

26 May 2015

Provincial

4 March 2015

Municipal

5 March 2014

Q 2.5 Obligations to be fulfilled

Identify all likely impact, including of a commercial, financial, fiscal or legal nature that the national or international obligations binding your country (e.g. international treaties or international political organisations' rules and requirements) would have upon the organisation and staging of the Youth Olympic Games, particularly with respect to competition policy or other trade and commerce-related practices.

In so far as the local authority is party to the conclusion of contracts with suppliers, the granting of subsidies or the awarding of contracts in relation to the organisation of the YOG, it also has to comply with the EU directives on competition, public procurement and state aid and with the Services Directive. These directives have been transposed into national legislation.

1. Public Procurement law:

The municipal executive must invite public tenders, either national or European, for all contracts above a certain value.

2. Services Directive:

The procedure for granting permits for site events is subject to the Services Directive, which provides that more than one candidate must be approached.

3. State aid:

If the national government wishes to provide a subsidy or facilities (for example, rent at reduced rate) to a value in excess of € 200,000, the funding must be assessed in light of the EU rules on state aid. If the specific subsidy falls within the rules on exemptions, the funding can go ahead. If the exemption rules cannot be invoked, the European Commission must be notified. In that case, no subsidy can be provided until the European Commission has given its approval.



Theme 3

Legal aspects

Key points

- Word mark protected
- Protection of Olympic mark
- Solid legal entities

and the city of Rotterdam with the Benelux Office for Intellectual Property (BOIP), which is the official body for the registration of trademarks and designs in the Benelux. One is the wordmark used for stationery, the other is the wordmark used for social media purposes. Both combine the logos of the Dutch NOC and the city of Rotterdam, together with the tagline "Rotterdam 2018 - Candidate City for the Youth Olympic Games".

Photo credit: Benelux Office for Intellectual Property

Q 3.1 Obligations

Provide a covenant from all authorities concerned by your project of hosting the Youth Olympic Games guaranteeing the following: the respect of the provisions of the Olympic Charter and Youth Olympic Games Host City Contract, the understanding and agreement that all commitments made are binding, taking the necessary steps so that the city fulfils its obligations completely.

Photo credit: IOC

Q 3.3 Olympic mark protection

Describe the legal measures in force in your country to protect the Olympic symbol, emblems, logos, marks and other Youth Olympic Games-related marks and designations. What commitments do you already have in place from the government of your country to such effect? Provide a declaration from the government of your country stipulating that all necessary measures have been taken or will be taken to protect the above-mentioned Olympic-related marks and designations in the name of the IOC.

Q 3.2 Mark protection

Provide documentation indicating that appropriate measures have been taken or will be taken to: protect the word mark "Rotterdam 2018" within the host territory, register domain names that are of value to your candidature.

The foundation Rotterdam Topsport has successfully registered a number of web domain names, including "Rotterdam2018.nl", and will allow the Bid Committee to use those domain names free of charge during the bid phase. Rotterdam Topsport is prepared to transfer those domain names to the YOGOC if Rotterdam is elected to host the YOG 2018.

The word mark "Rotterdam 2018" has been filed in two combinations with the logos of the Dutch NOC

The legal measures in force to protect the Olympic symbol, emblems, logos, marks etc. are based on Dutch law, international law and European directives. Intellectual property rights are the rights covered by the TRIPS Agreement (Agreement on Trade Related Aspects of Intellectual Property Rights) and other international treaties on intellectual property to which the Netherlands is a party.

The Dutch NOC secured protection of the Olympic symbol and other designations in the Netherlands by registering them with the Benelux Office for Intellectual Property.

Photo credit: Benelux Office for Intellectual Property

Q 3.4 Prior agreements

Has the YOG Candidate City, bid committee or the NOC entered into any agreement(s) which would be in effect after the date of election of the Host City for the Youth Olympic Games and which have not been previously approved or agreed by the IOC.

Neither the City of Rotterdam, the Rotterdam 2018 Bid Committee nor the Dutch NOC has entered into any commercial agreements that will have an impact on the organisation of the Youth Olympic Games. Neither the city nor the bid committee has entered into any commercial agreement that would have an impact on the YOG and would be in effect after the date of the election of the host city in July 2013.

The Dutch NOC does have a number of commercial contracts in place with dates extending beyond the date of the election of the host city in 2013. None of these contracts confers any rights in relation to the Youth Olympic Games in 2018. All existing contracts have been previously approved by or agreed with the IOC.

Q 3.5 Legal entities

Q 3.5.1 The Bid Committee

Name and describe the legal entity of the bid committee, including tax status.

The Rotterdam 2018 Bid Committee has been established as a foundation ("Stichting") under Dutch law and is exempted from Dutch corporate income tax. The Bid Committee, whose official title is 'Stichting YOG Rotterdam', was established on 13 April 2012 and was registered with the Chamber of Commerce in Rotterdam on the same date. The members of the Board of the Bid Committee are:

- **Jos van der Vegt**, chairman
(Chairman, Rotterdam Chamber of Commerce; Chairman, Rotterdam Marathon, President, Ahoy Rotterdam)
- **Gerard Dielessen**, secretary
(Secretary General, NOC*NSF)
- **Hans den Oudendam**, treasurer
(Director, Rotterdam Topsport)
- **John Maassen**
(Chairman division Corporate Clients, Achmea Corporate Clients)

The management team of the Rotterdam 2018 Bid Committee is comprised of Jan Geuskens (an independent process and project manager) and Karin Visser (NOC*NSF). The board and the management team are being assisted by a wide range of specialist consultants and advisors from the municipality, the Dutch NOC, sport organisations and businesses in the field of event management.

Q 3.5.2 The YOGOC

Name and describe the legal entity that would be responsible for the organisation of the Summer Youth Olympic Games, should your city be elected as Host City.

Should Rotterdam be awarded the right to host the 2018 Summer Youth Olympic Games, a Youth Olympic Games Organising Committee (YOGOC) will be established within five months of the signing of the Host City Contract. To ensure a smooth transition, the Bid Committee (Stichting YOG Rotterdam) will be transformed into the YOGOC and continue to act as the responsible legal entity. All authorities now leading the Bid Committee will transition seamlessly into the new organisation and the intention is that the same team of managers and professionals involved during the bid phase will continue in the YOGOC.

Theme 4

Customs and immigration

Key point

- All customs and immigration regulations are explained in the Guarantees file

Q 4.1 Immigration and visa regulations

Describe the regulations currently in force in your country regarding immigration and entry visas.

The regulations regarding immigration and entry visas currently in force in the Netherlands are explained in the Model Guarantees, as dispatched to the Dutch parliament on 5 July 2012.

[Download the Guarantees file \(Q4.1\)](#)

Q 4.2 Health and vaccination

Give precise details of the health and vaccination recommendations or regulations for persons entering your country.

There are no standard recommendations or regulations concerning health and vaccinations in place for persons entering the Netherlands. By virtue of Articles 37 and 38 of the International Health Regulations (IHR), the Dutch authorities may require the production of certificates concerning the health status of persons on board vessels and aircraft, for example in the event of an international epidemic. The competent authorities in Rotterdam may also stipulate additional requirements or recommendations when issuing a licence for this event.

Q 4.3 Entry visas

Describe the procedure that will be implemented in order to grant free access with free of charge entry visas (when applicable) into the country for accredited persons and provide a guarantee from the relevant authorities that accredited persons shall be able to enter into the country and carry out their function for the duration of the Youth Olympic Games and for a period not exceeding one month before and one month after the Youth Olympic Games.

The regulations regarding immigration and entry visas currently in force in the Netherlands are explained in the Model Guarantees, as dispatched to the Dutch parliament on 5 July 2012.

[Download the Guarantees file \(Q4.3\)](#)

Q 4.4 Work permits

Provide a guarantee from the relevant authorities stating that the temporary entry of certain personnel into your country for the organisation of the Youth Olympic Games will be authorised and that such persons will obtain appropriate work permits in an expedited and simplified manner.

The regulations regarding entry visas and work permits currently in force in the Netherlands are explained in the Model Guarantees, as dispatched to the Dutch parliament on 5 July 2012.

[Download the Guarantees file \(Q4.4\)](#)

Q 4.5 Special products and equipment

Specify, if applicable, any regulations concerning the import of special products and equipment required by accredited persons to carry out their duties at the Youth Olympic Games: e.g. firearms and ammunition (for sports competitions), photographic and audio-visual equipment, medical equipment and products, computer equipment, foodstuffs, etc.

The requirements laid down in regulations concerning the import of special products and equipment by accredited persons to carry out their duties at the YOG are explained in the Model Guarantees, as dispatched to the Dutch parliament on 5 July 2012.

English: [Link to the Model Guarantees](#)

Q 4.6 Exemption from duties

Provide a guarantee from the relevant authorities, concerning the import, use and export, free of all customs duties, of goods, including consumables, required by the IOC, the IFs, the NOCs and their delegations, the media, the sponsors and suppliers in order for them to carry out their obligations regarding the celebration of the Youth Olympic Games.

The regulations regarding the import, use and export in force of the Netherlands are explained in the Model Guarantees, as dispatched to the Dutch parliament on 5 July 2012.

English: [Link to the Model Guarantees](#)

Q 4.7 Media materials

Specify, if applicable, any restrictions or regulations concerning the use of media material produced on the national territory intended principally for broadcast outside the territory. There are no restrictions for the use of media materials about the YOG that is collected and produced in The Netherlands and intended for broadcast outside The Netherlands.

There are no restrictions on the use of media materials about the YOG that are collected and produced in the Netherlands and intended for broadcast outside the Netherlands.

Theme 5

Finance

Key points

- Comprehensive budget based on realistic assumptions
- No capital investments required directly related to the YOG
- Income from sports activities may be exempted from Dutch tax for non-nationals
- Double-taxation treaties with 90 countries

Q 5.1 Guarantees covering potential economic shortfall

Provide a financial guarantee from the competent authorities covering a potential economic shortfall in the YOGOC budget.

Provide a financial guarantee from the competent authorities covering a potential economic shortfall in the YOGOC budget.

Q 5.2 Other financial guarantees

Provide guarantees pertaining to revenues indicated in the YOGOC budget (including subsidies) as well as any other additional financial guarantee you may have obtained.

Provide guarantees pertaining to revenues indicated in the YOGOC budget (including subsidies) as well as any other additional financial guarantee you may have obtained.

Q 5.3 Budgeting

The Bid Committee has prepared a comprehensive budget, which is based on realistic assumptions about revenues and expenditure and was drawn up in consultation with various experts and with reference to budgets for past and current events.

Please refer to the budget table and the attached explanations of the budget items. The Bid Committee presents these figures with confidence and with assurance that it can deliver the appropriate level of services for the Youth Olympic Games 2018.

Q 5.3.1 Currency exchange and inflation rates

Using template 5.3.1 provide a detailed budget for the Youth Olympic Games in USD 2018 and indicating what USD/local currency exchange rate and inflation rate (if any) were used in preparing the budget.

The exchange rate used in our budget is 1 EUR = 1.3 USD. The quoted inflation rates are based on the forecasts of the Netherlands Bureau for Economic Policy Analysis (in Dutch: Centraal Planbureau), which has forecast inflation of 1.75% in 2013, 2.00% in 2014 and 2.25% in 2015. For the subsequent years, we have adopted a maximum inflation rate of 2.00%.

Q 5.3.2 Capital investments

If applicable, provide an overview of all capital investments directly related to your Youth Olympic Games project and a detailed capital investment budget (in USD 2018) for all transport infrastructures (airport, road and railways) and for all competition venues, culture & education programme venues, training venues, Youth Olympic Village and MMC, by physical location.

If Rotterdam is awarded the Youth Olympic Games in 2018, the transport infrastructure is already in place and existing venues will be used for the competitions, the culture and education programme and training. As a consequence, no capital investment directly related to the Youth Olympic Games will be required.

Table 5.1 YOGOC budget table

REVENUES (USD '000)			EXPENDITURE (USD '000)		
IOC Funding	10.797	10%	Operations		
Local Sponsorship	7.176	7%	Competition and training venues	7.082	7%
Official Suppliers	7.176	7%	Sport operations & equipment	4.327	4%
Ticket sales	144	0%	Youth Olympic Village	36.361	34%
Licensing				<u>47.770</u>	44%
- Licensing merchandise	215	0%	Main Media Centre (MMC)	617	1%
- Coin programme	43	0%	Broadcasting, live coverage	1.780	2%
- Philately	29	0%		<u>2.397</u>	2%
	<u>287</u>	0%	Workforce	9.576	9%
Lotteries	28.376	26%	Information systems	184	0%
Donations	10.765	10%	Telecommunications & other technologies	2.587	2%
Disposal of Assets	-	-	Internet	858	1%
Subsidies				<u>3.629</u>	3%
- National government	21.383	20%	Culture programme	2.110	2%
- Regional government	-	-	Education programme	5.504	5%
- Local government	21.383	20%	Ceremonies	4.306	4%
	<u>42.766</u>	40%	Torch relay	718	1%
Other	-	-		<u>12.638</u>	12%
			Medical services	4.553	4%
			Food & beverages	6.016	6%
			Transport	771	1%
			Security	2.691	3%
			Advertising & promotion	6.654	6%
			Administration	3.065	3%
			Pre-YOG events & coordination	2.609	2%
				<u>26.359</u>	25%
			<i>Other, 5% contingency</i>	5.118	
SHORTFALL	-	-%	SURPLUS	-	-
TOTAL REVENUES	<u>107.487</u>	100,0%	TOTAL EXPENDITURE	<u>107.487</u>	100,0%

Exchange rate EUR 1 = USD 1.30

Temporary facilities will be used for the Youth Olympic Village and part of the Main Media Centre. The costs of these temporary facilities are included in the YOGOC budget table.

Temporary facilities will be used for the Youth Olympic Village and part of the Main Media Centre. The costs of these temporary facilities are included in the YOGOC budget table.

Q 5.4 Taxes

Describe the various types of taxes which are currently levied in your country and which may have an impact should the Summer Youth Games be hosted in your country.

Individuals and corporations in the Netherlands are subject to personal income tax and corporate income tax, respectively. In principle, individuals from other nations (non-nationals) working in the Netherlands are liable for income tax on the income they earn in the Netherlands. Value Added Tax (VAT) is also levied on goods and services in the Netherlands. The basic taxes levied in the Netherlands are summarised below.

Personal income tax

Dutch nationals resident in the Netherlands have to pay income tax on all of their income, whether it is earned in the Netherlands or elsewhere. Non-Dutch nationals resident in the Netherlands only pay taxes on income earned in the Netherlands, such as income from employment and income from a business conducted through a permanent establishment in the Netherlands. However, the Netherlands has signed double-taxation treaties with a large number of countries, which can limit its right to levy income tax on income from foreign sources or on the income of non-national residents. For resident nationals, progressive income tax rates range from 33.1% to 52%, depending on various criteria. For non-national residents, income tax rates range from 1.95% (in the absence of social security payments) to 52%. For persons employed in the Netherlands, the wage tax typically comes to 33%-52% of the gross wage. There is a special rule providing that under certain circumstances the income of non-nationals resident in the Netherlands earned from (or attributable to)

sports activities in the Netherlands are tax-free in the Netherlands.

Corporate income tax

The same basic principles that apply to individuals apply to corporations. Dutch companies domiciled in the Netherlands are subject to corporate income tax on all the profits they generate within the Netherlands or elsewhere in the world. Non-Dutch corporations only pay taxes on certain income that flows directly from Dutch sources. The taxation of companies can be limited, however, by double-taxation treaties entered into by the Netherlands. The Netherlands levies a flat corporate tax rate of 20% on the first € 200,000 of taxable profits, and 25% on the remainder.

Double-taxation treaties

The Netherlands has signed double-taxation treaties with 90 countries. Within this network of countries, under certain circumstances the Netherlands' right to levy taxes is curtailed where taxes are levied and paid in other signatory countries.

Value added tax

Businesses that supply goods or render services are subject to value added tax in the Netherlands. The standard VAT rate is 21% as of 1 October 2012. A lower rate of 6% or 0% applies in some cases. While there are some exceptions, companies can recover most of the VAT they pay to suppliers.

offered in return for contributions in the form of capital, technology and products and services other than those supplied by existing TOP partners.

One aspect of sponsorship we envisage is inviting companies to provide internships for young people from underprivileged areas of the city. Our aspiration is that these young people will become local ambassadors for the Games. Our objective is to give these young people meaningful and high profile experiences, help them shape their future, stimulate them to inspire their peers and neighbours, and become future leaders in their communities.

Licensing

In close cooperation with the IOC, the YOGOC will work out a licensing programme for the 2018 YOG. Selected companies will be awarded licences to produce and sell products bearing the YOG logo and mascots upon payment of licence fees. Special attention will be devoted to the sustainability of the products and the materials and production processes used by the selected companies.

Collectables and commemorative products

We will hold talks with PostNL on the possibility of issuing special commemorative stamps and personalised stamps. We will also review the possibility of issuing commemorative coins with the Royal Dutch Mint (Rijksmunt).

Q 6.3 Preparing the local marketplace and preventing ambush marketing

Provide (a) written guarantees from the relevant government authorities confirming that the legislation necessary to effectively reduce and sanction ambush marketing (e.g. preventing competitors of Olympic sponsors from engaging in unfair competition), and, during the period beginning two weeks before the Opening Ceremony to the Closing Ceremony of the Youth Olympic Games, eliminate street vending, control advertising space (e.g. billboards, advertising on public transport, etc.) as well as air space (to ensure no publicity is allowed in such airspace) will be passed no later than 1 January 2015.

Generally, however, written notices are sufficient to stop ambush marketing by third parties and court proceedings are unnecessary.

The City of Rotterdam guarantees that it will prevent competitors of Olympic sponsors from engaging in unfair competition, through a system of regulations, exemptions and permits which will be in effect during the two weeks of the Games.

A signed guarantee ensuring the prevention of ambush marketing by the local authority is attached.

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Q 6.4 Lottery

Are there any plans for a lottery to finance the Youth Olympic Games (whether or not as part of the YOGOC marketing programme)?

Lotteries are strictly regulated in the Netherlands by the Act on Games of Chance. The Gaming Authority regulates gambling by granting gaming licences, supervising the licencees and combating illegal gambling.

The Lotto, which was launched in 1974, is one of the longest-established lotteries in the Netherlands. Up to 70% of the profits generated from its brands (Lotto, Toto, Lucky Day, Scratch Cards and Cash Jackpot) are dedicated to sport through donations to the Dutch NOC. In 2011, the amount involved was about € 59 million. Over the past 50 years, the Lotto has provided a total of € 1.3 billion to NOC*NSF, and thus to Dutch sport. The remaining 30% of Lotto's revenues are donated to ALN, which channels these proceeds to six well-established charities.

The Lotto does not intend to launch a special lottery for the YOG. The Dutch NOC will facilitate Lottery funding for Rotterdam 2018. Lottery funding could be provided indirectly, through the regular agreements with NOC*NSF and has to be negotiated in the future.

Theme 7

Sport

Key points

- 29 sports & 34 disciplines for the YOG Rotterdam 2018
- Smart clustering of venues
- Compact site: almost all venues within a circle of 8 kilometres

Rotterdam proposes holding the YOG 2018 from 18 August to 29 August, with the Opening Ceremony on Saturday 18 August and the Closing Ceremony on Wednesday 29 August. All sports will be scheduled within 11 days.

The YOG Rotterdam 2018 will deliver 29 sports competitions in light of the YOG Nanjing 2014. YOG Rotterdam 2018 proposes organising events in a total of 34 disciplines. The city of Rotterdam is capable of organising a wider range of competitions if necessary.

The YOG Rotterdam 2018 will use 16 venues for the competition, 12 of them clustered in three main zones. Many of these venues have been used previously to host national, European and international sports events and championships, including annual events.

Most of the venues are located within 20 minutes of the Youth Olympic Village (YOV), the IOC Hotel and the Main Media Centre (MMC).

The venues for the YOG Rotterdam 2018 are concentrated in three clusters.

- **The Village:** This compact cluster is composed of the Ahoy, the Zuiderpark and the YOV. The Ahoy is a multifunctional centre where nine sports will take place during the YOG. Another two sports will be organised in the Zuiderpark.
- **Stadium:** This cluster includes De Kuip, the Main Media Centre and Topsportcentrum Rotterdam. The opening and closing ceremonies will be held at this venue.
- **Park:** The Park cluster consists of a group of sports centres situated in and around the Kralingse Bos,

which is adjacent to the Kralingse Plas. The area is a popular leisure and recreational area encompassing around 200 hectare. There are many sports clubs in the Park. The area will host 33% of the sports programme for the YOG. The Kralingse Plas is famous for its natural beauty and reflects the harmony between man and nature.

The YOGOC will work closely with the IOC, the IFs, the Dutch NOC and other international experts to deliver a spectacular sporting event for all the participants and everyone committed to the further development of the Olympic Movement throughout the world.

Q 7.1 Competition schedule

Based on the Youth Olympic Games Programme provided in the YOG Event Manual, use table 7.1 to indicate: - Dates and days of competition (by sport), - Opening and closing Ceremonies.

Table 7.1: Dates and days of competition (by sport)

The general schedule is provisional and will be adjusted in accordance with the final programmes approved by the IOC.

Q 7.2 Competition and training venues

Use table 7.2 to list: - All proposed competition venues, - Gross seating and standing capacities of competition venues, - All proposed training venues.

Table 7.2: Competition and training venues

In addition to the main venues mentioned above, Rotterdam can provide additional competition and training venues to meet the needs of the YOG.

Table 7.1 Competition schedule

(M = Men; W = Women; T = Team; C = Classifications; Q = Qualifications; QF = Quarter Final; SF = Semi Final; F = Final)

NR	Sport	Discipline	Opening 18-aug Day 1 Sat	19-aug Day 2 Sun	20-aug Day 3 Mon	21-aug Day 4 Tue	22-aug Day 5 Wed	23-aug Day 6 Thu	24-aug Day 7 Fri	25-aug Day 8 Sat	26-aug Day 9 Sun	27-aug Day 10 Mon	28-aug Day 11 Tue	Closing 29-aug Day 12 Wed	Total gold Medals
		Opening Ceremony													
		Closing Ceremony													
1	Aquatics	Diving													
2		Swimming		M/W / Q/F	M/W / Q/F	M/W / Q/F	M/W / Q/F	M/W / Q/F	M/W / Q/F		W / Q/F	M / Q/F	W / Q/F	M / Q/F	4
3	Archery							M/W / Q	W / F						3
4	Athletics					M/W / Q/F	M/W / Q/F	M/W / Q/F			M/W / Q/F	M/W / Q/F	M/W / Q/F		36
5	Badminton			M/W / Q	M/W / Q	M/W / Q	M/W / QF	M/W / SF	M/W / F						3
6	Basketball (3 on 3)			M/W / Q	M/W / Q	M/W / Q	M/W / Q	M/W / Q	M/W / Q	M/W / Q	M/W / QF	M/W / SF	M/W / F		2
7	Boxing									M/W / Q	M/W / Q	M/W / Q	M/W / F		13
8	Canoeing	Flat water								M/W / Q	M/W / F		M/W / Q	M/W / F	6
9		Slalom		M/W / Q	M/W / F		M/W / Q	M/W / F							6
10		Road (time trial)					M/W / Q	M/W / Q	M/W / F		M/W / F				1
11	Cycling	BMX					M/W / Q	M/W / Q	M/W / F		M/W / F				2
12		Road (time trial)					M/W / Q	M/W / Q	M/W / F		M/W / F				2
13	Equestrian	Jumping		T / Q	T / F		M/W / Q	M/W / F							2
14	Fencing			M/W / Q/F	M/W / Q/F	M/W / Q/F	M/W / Q/F								7
15	Football (6-a-side)			W / Q	M / Q	W / Q	M / Q	W / Q	M / Q	W / SF	M / SF	W / C	M / W / C / F	M / F	2
16	Golf				M/W / Q	M/W / Q	M/W / F				T / Q	T / Q	T / F		3
17	Gymnastics	Artistic			M / Q	W / Q	M / F	W / F	M / W / Q / F	M / W / F	M / W / F				14
18		Rhythmic											W / Q	W / F	2
19	Handball					M / W / Q	M / W / Q	M / W / Q			M / W / C / SF	M / W / SF	M / W / C	M / W / F	2
20	Hockey (6-a-side)			M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q			M / W / QF / C	M / W / SF	W / F	M / F	2
21	Judo			M / W / Q / F	M / W / Q / F	M / W / Q / F		T / Q / F							9
22	Modern Pentathlon										W / F	M / F		T / F	3
23	Rowing			M / W / Q	M / W / Q	M / W / SF	M / W / F								4
24	Rugby (6-a-side)			M / W / Q	M / W / Q		M / W / QF / SF	M / W / C / F							2
25	Sailing			M / W / Q	M / W / Q		M / W / Q	M / W / Q		M / W / Q	M / W / Q	M / W / F			4
26	Shooting			W / Q / F	M / Q / F	W / Q / F	M / Q / F	T / Q / F	T / Q / F						6
27	Table Tennis			M / W / Q	M / W / Q / QF	M / W / SF / F	T / Q	T / Q / QF / SF	T / F						3
28	Taekwondo			M / W / Q / F	M / W / Q / F	M / W / Q / F	M / W / Q / F								10
29	Tennis			M / W / Q	M / W / Q / QF	M / W / Q / QF / SF	M / W / F	M / W / F	M / W / Q	M / W / QF / SF	M / W / F				5
30	Triathlon								W / F	M / F			T / F		3
31	Volleyball	Beach		M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	W / F	M / F	2
32									M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / Q	M / W / F	2
33	Weightlifting			M / W / F		M / W / F		M / W / F		M / W / F					11
34	Wrestling										M / W / Q / F	M / W / Q / F	M / W / Q / F	M / W / Q / F	14
	TOTAL			16	18	16	26	26	24	9	25	15	21	28	224

Table 7.2 Competition and training venues

Section	Venue Name	Sports	Disciplines	Gross seating capacity Permanent	Gross seating capacity Temporary	Gross standing capacity	Sharing with	Training venues	
1. Village	Ahoj	Basketball		0	1000	100	x	At competition venue	
		Boxing		0	1000	100	Taekwondo	At competition venue	
		Gymnastics	Artistic	8000	0	1000	x	At competition venue	
		Gymnastics	Rhythmic					At competition venue	
		Handball		0	1500	100	x	Erasmus University Rotterdam	
		Judo		0	1000	100	Wrestling	At competition venue	
		Table Tennis		0	1000	100	Weightlifting	At competition venue	
		Taekwondo		0	1000	100	Boxing	At competition venue	
		Weightlifting		0	1000	100	Table Tennis	At competition venue	
	Wrestling		0	1000	100	Judo	At competition venue		
	Zuiderpark	Archery		0	500	open venue	x	At competition venue	
		Cycling	BMX	0	2000	200	x	At competition venue	
		Cycling	Road race (time trial)	open venue	open venue	open venue	x	At competition venue	
Zwembad Charlois	Aquatics		1000	500	0	x	At competition venue		
	Aquatics		1000	1500	0	x	Zwembad IJsselmonde		
2. Stadium	Atletiekbaan Stadionpark		Athletics		1000	9000	1000	x	PAC
	Topsportcentrum	Badminton		1000	0	0	x	At competition venue	
		Volleyball	Beach	0	1000	500	x	At competition venue	
		Volleyball		2400	0	0	x	At competition venue	
3. Park	Excelsior (Stadium Woudestein)		Football		3541	0	0	x	Toepad
	Kralingse bos & Kralingse plas	Modern Pentathlon	Running/Shooting/ Swimming	open venue	open venue	open venue	x	At competition venue	
		Triathlon		open venue	open venue	open venue	x	At competition venue	
	KSVR Schietbaan Kralingen		Shooting		0	500	0	x	At competition venue
	Openbare Golfclub Kralingen		Golf		open venue	open venue	open venue	x	At competition venue
	Rotterdamsche Manege		Equestrian	Jumping	1000	500	150	x	At competition venue
	Rotterdamse Studenten Rugby		Rugby		0	1000	100	x	At competition venue
	Victoria	Fencing		0	1000	0	Modern Pentathlon - Fencing	At competition venue	
		Modern Pentathlon	Fencing	0	1000	0	Fencing	At competition venue	
Hockey		0	1000	100	x	Leonidas			
Tennis		500	500	100	x	At competition venue			
4. Others	Dutch Water Dreams		Canoe	Slalom	0	1000	100	x	At competition venue
	Hoge Bergse Bos		Cycling	Mountain Bike	open venue	open venue	open venue	x	At competition venue
	Hoek van Holland		Sailing		open venue	open venue	open venue	x	At competition venue
	Willem-Alexander baan	Canoe	Flat Water	0	1000	2500	x	At competition venue	
		Rowing		0	1000	2500	x	At competition venue	

TOTAL NUMBER OF COMPETITION VENUES: 16

TOTAL NUMBER OF TRAINING VENUES: 5

Q 7.3.1 Existing venues, no permanent works required

Table 7.3.1 Existing venues, no permanent works required

Venue Name	Sports	Disciplines	FINANCING OF WORKS			Original date of construction	Date of any completed upgrade
			COST OF TEMPORARY WORKS				
			Total cost USD 2012	YOGOC	OTHER		
Ahoy	Basketball		2.280.200	2.280.200	-	1969	2009
	Boxing						
	Gymnastics	Artistic					
	Gymnastics	Rhythmic					
	Handball						
	Judo						
	Table Tennis						
	Taekwondo						
	Weightlifting						
Excelsior (Stadium Woudestein)	Football		35.750	35.750	-	1939	2000
Dutch Water Dreams	Canoe	Slalom	26.000	26.000	-	2006	2011
Hoge Berge Bos	Cycling	Mountain Bike	70.200	70.200	-	Arose in the sixties	-
KSVR Schietbaan Kralingen	Shooting		30.550	30.550	-	1990	1993
Openbare Golfclub Kralingen	Golf		12.350	12.350	-	1932	-
Rotterdamsche Manege	Equestrian	Jumping	57.850	57.850	-	1972	2005
Rotterdamse Studenten Rugby	Rugby		70.200	70.200	-		
Topsportcentrum	Badminton		73.450	73.450	-	2000	2010
	Volleyball						
Victoria	Fencing		126.880	126.880	-	1996	-
	Modern Pentathlon	Fencing					-
	Hockey						-
	Tennis						2004
Willem-Alexander baan	Canoe	Flat Water	13.000	13.000	-	2011/2012	2012
	Rowing						
Zwembad Charlois	Aquatics	Diving	97.500	97.500	-	1962	1991
	Aquatics	Swimming					

Q 7.3.2 Existing venues, permanent works required

Table 7.3.2 Existing venues, permanent works required

Q 7.3.3 Permanent venues to be built

Table 7.3.3 Permanent venues to be built

Venue Name	Sports	Disciplines	FINANCING OF WORKS					TOTAL COST OF VENUE USD	
			PERMANENT WORKS			TEMPORARY WORKS			
			Total cost USD 2012	YOGOC	OTHER	Total cost USD 2012	YOGOC		OTHER
Atletiekbaan Stadionpark		Athletics	-			3.582.750	282.750	3.300.000	

Q 7.3.4 Venues to be built as totally temporary

Table 7.3.4 Venues to be built as totally temporary

Venue Name	Sports	Disciplines	FINANCING OF WORKS			
			COST OF TEMPORARY WORKS			
			Total cost USD 2012	YOGOC	OTHER	
Hoek van Holland		Sailing	83.200	83.200	-	
Kralingse bos & Kralingse plas		Modern Pentathlon	190.450	190.450	-	
		Running/Shooting/Swimming				
		Triathlon				
Topsportcentrum	Volleyball	Beach	please refer to table 7.3.1			
Zuiderpark		Archery	804.700	804.700	-	
		Cycling				BMX
		Cycling				Road race (time trial)

Q 7.4 Competition venue use

Q 7.5 Venue photographic files

All the owners of the venues listed in this table have signed the relevant guarantees.

Information on the photographic files

Information on the competition venues

Table 7.4 Competition venue use

Competition venues				Current use of venue	Current ownership	Venue guarantees	
Section	Venue Name	Sports	Disciplines			Venue use	Commercial rights
1. Village	Ahoy	Basketball		Convention & Exhibition	Government	Guaranteed	Guaranteed
		Boxing					
		Gymnastics	Artistic				
		Gymnastics	Rhythmic				
		Handball					
		Judo					
		Table Tennis					
		Taekwondo					
		Weightlifting					
	Zuiderpark	Wrestling		Competition & training	Government	Guaranteed	Guaranteed
Archery		Competition & training	Government	Guaranteed	Guaranteed		
Cycling		BMX	Public facility	Government	Guaranteed	Guaranteed	
Cycling		Road Race (time trial)					
Zwembad Charlois	Aquatics	Diving	Competition & training	Government	Guaranteed	Guaranteed	
	Aquatics	Swimming					
2. Stadium	Atletiekbaan	Athletics		-	Government	Guaranteed	Guaranteed
	Topsportcentrum	Badminton		Competition & training	Government	Guaranteed	Guaranteed
		Volleyball	Beachvolley				
Volleyball							
3. Park	Excelsior (Stadium Woudenstein)	Football		Competition & training	Government	Guaranteed	Guaranteed
	Kralingse bos & Kralingse plas	Modern Pentathlon	Running/Shooting/Swimming	Public facility	Government	Guaranteed	Guaranteed
		Triathlon					
	KSVR Schietbaan Kralingen	Shooting		Competition & training	Private	Guaranteed	Guaranteed
	Openbare Golfclub Kralingen	Golf		Competition & training	Government	Guaranteed	Guaranteed
	Rotterdamsche Manege	Equestrian	Jumping	Competition & training	Private	Guaranteed	Guaranteed
	Rotterdamse Studenten Rugby	Rugby		Competition & training	Government	Guaranteed	Guaranteed
	Victoria	Fencing		Competition & training	Government	Guaranteed	Guaranteed
		Modern Pentathlon	Fencing				
Hockey							
Tennis							
4. Others	Dutch Water Dreams	Canoe	Slalom	Competition & training	Private	Guaranteed	Guaranteed
	Hoge Bergse Bos	Cycling	Mountain Bike	Public facility	Government	Guaranteed	Guaranteed
	Hoek van Holland	Sailing		Public facility	Government	Guaranteed	Guaranteed
	Willem-Alexander baan	Canoe	Flat Water	Competition & training	Government	Guaranteed	Guaranteed
		Rowing					

TOTAL NUMBER OF COMPETITION VENUES: 16

TOTAL NUMBER OF TRAINING VENUES: 5

Q 7.6 Workforce

What sources will be used for recruiting sports organisation personnel, bearing in mind all the various tasks to be undertaken? What steps have already been taken?

There is a large and unique sports infrastructure in the Netherlands. The national sports associations of the various branches of sport play an important role here. There is a network of over 29,000 sports clubs, spread widely over all sports associations throughout the country.

Within their own branch of sport, these sports associations have access to a wealth of knowledge and experience when it comes to organising national and international competitions, such as world, European and national championships.

To support national and international sports events, the City of Rotterdam set up a foundation called Rotterdam Topsport in 1990. In a public-private partnership between local government, sports clubs, organisations, sports associations and the business community, Rotterdam Topsport, being involved as it is in all sports events in the city, has built up knowledge and experience that will prove very useful if the YOG 2018 is awarded to Rotterdam.

Referring to Q7.7 (Sports Experience), the Netherlands, and the City of Rotterdam in particular, have a proven track record when organising major events in using a well-balanced combination of professionals and volunteers. Examples of big international events hosted in Rotterdam are the Rotterdam Marathon, the Grand Depart of the Tour de France in 2010, the World Tennis Tournament, the Concours Hippique International Officiel (CHIO) and the World Port Tournament Baseball. The City of Rotterdam also organises national sports events like the National Judo Championships, the National Boxing Championships and the National Gymnastics Championships.

Capable and enthusiastic volunteers

All annual events in Rotterdam, such as the Rotterdam Marathon, have created and make use of a database containing hundreds of volunteers who are available, capable and enthusiastic when it comes to helping in various capacities at an event. Rotterdam has 400 sports clubs with 100,000 members. No less than 25% of those members are volunteers within their clubs. If Rotterdam were given the honour of organising the YOG 2018, Rotterdam could count on many of them to serve as volunteers during the YOG.

Q 7.7 Sports experience

Use table 7.7 to list, in chronological order, all major international sports competitions that have been organised in your city, region and country over the last ten years (World Championships, multi-sports Games, Continental Championships and other international level events).

Table 7.7: Major international sports competitions

Table 7.7 Sports experience

Q 7.7 Sports experience

Date	Sport	Event	Level of Competition	Location	Venue name
2012	Water Polo	European Championships Waterpolo	European	Eindhoven	Pieter van den Hoogenband Zwemstadion
2012	Archery	European Championships Outdoor Archery	European	Amsterdam	Olympic Stadium Amsterdam
2012	Baseball	European Championships Baseball	European	Rotterdam, Haarlem	Neptunus Familiestadion, Pim Mulier Stadium
2012	Cycling (road)	UCI Road World Championships	International	Limburg	Limburg
2012	Speed Skating	World Single Distance Championships for Men	International	Heerenveen	Thialf
2012	Volleyball	European League Volleybal Men	European	Rotterdam	Topsportcentrum Rotterdam
2012	Baseball	Europe Cup Baseball Clubteams	European	Rotterdam	Neptunus Familiestadion
2011	Squash	World Championships Squash	International	Rotterdam	Victoria Squash/Nieuwe Luxor Theater
2011	Judo	Judo Grand Prix	International	Rotterdam	Topsportcentrum Rotterdam
2011	Boxing	European Championships Boxing (Women)	European	Rotterdam	Topsportcentrum Rotterdam
2011	Handball	European Championships Handball Women Under 19	European	Rotterdam	Topsportcentrum Rotterdam
2011	Equestrian	European Championships Dressage	European	Rotterdam	Kralingse Bos
2011	Table Tennis	World Championships Table Tennis	International	Rotterdam	Ahoy Rotterdam
2011	Cycling (track)	World Championships Track Cycling	International	Apeldoorn	Omnisport Apeldoorn
2011	Badminton	Yonex Dutch International	International	Wateringen	VELO sportshal Wateringen
2011	Billiards	European Championships One-Cushion	European	Haarlo	Various locations
2011	Speed Skating	European Championships Short Track Speed Skating	European	Heerenveen	Thialf
2011	Cycling (track)	UCI Track Cycling World Championships	International	Apeldoorn	Omnisport Apeldoorn
2011	Speed Skating	World Sprint Speed Skating Championships for Men	International	Heerenveen	Thialf
2010	Korfball	European Championships Korfball	European	Rotterdam, Leeuwarden, Tilburg, Almelo, The Hague	Ahoy Rotterdam, Topsportcentrum Rotterdam etc.
2010	Gymnastics	World Championships Gymnastics	International	Rotterdam	Ahoy Rotterdam
2010	Cycling (road)	Grand Depart du Tour de France	International	Rotterdam	Rotterdam
2010	Hockey	European Hockey League	European	Rotterdam	Hockey Club Rotterdam
2010	Speed Skating	World Allround Speed Skating Championships for Men	International	Heerenveen	Thialf
2009	Baseball	World Championships Baseball	International	Rotterdam	Neptunus Familiestadion
2009	Judo	World Championships Judo	International	Rotterdam	Ahoy Rotterdam
2009	Volleyball	European Championships Volleybal Under 19	European	Rotterdam	Ahoy Rotterdam
2009	Table Tennis	European Top 12 Tabletennis Juniors	European	Rotterdam	Topsportcentrum Rotterdam
2009	Billiards	European Championships One-Cushion	European	Wijchen	Various locations
2009	Hockey	European Championships Hockey	European	Amstelveen	Wagener Stadium
2009	Speed Skating	European Championships Speed Skating	European	Heerenveen	Thialf
2009	Speed Skating	World Short Track Speed Skating Team Championships	International	Heerenveen	Thialf
2008	Pool	World Cup of Pool	International	Rotterdam	Outland Rotterdam
2008	Hockey	World Champions Trophy Hockey Men	International	Rotterdam	Hockey Club Rotterdam
2008	Swimming	European Championships Swimming	European	Eindhoven	Pieter van den Hoogenband Zwemstadion
2008	Speed Skating	World Sprint Speed Skating Championships for Men	International	Heerenveen	Thialf
2007	Snowboarding	World Cup Snowboarding	International	Rotterdam	Willemsplein
2007	Tennis	Davis Cup Nederland - Portugal	International	Rotterdam	Ahoy Rotterdam
2007	Skateboarding	World Cup Skateboarding	International	Rotterdam	Ahoy Rotterdam
2007	Table Tennis	European Championships Table Tennis for Veterans	European	Rotterdam	Ahoy Rotterdam
2007	Speed Skating	World Allround Speed Skating Championships for Men	International	Heerenveen	Thialf
2006	Jiu-jitsu	World Championships Jiu-Jitsu	International	Rotterdam	Topsportcentrum Rotterdam
2006	Aerobics	World Championships Aerobics	International	Rotterdam	Topsportcentrum Rotterdam
2006	Cricket	European Championships Cricket	European	Rotterdam	VOC Rotterdam
2006	Sailing	Volvo Ocean Race	International	Rotterdam	Veerhaven
2006	Speed Skating	World Sprint Speed Skating Championships for Men	International	Heerenveen	Thialf
2005	Skateboarding	World Cup Skateboarding	International	Rotterdam	Ahoy Rotterdam
2005	Karate-Do Goju-Kai	World Championships Karate Do Goju Kai	International	Rotterdam	Ahoy Rotterdam
2005	Baseball	World Championships Baseball	International	Rotterdam	Neptunus Familiestadion
2005	Sailing	World Championships Catamaran F18	International	Rotterdam	Hoek van Holland
2005	Wheelchair Tennis	Dutch Open Wheelchair Tennis	International	Rotterdam	Nenijto Rotterdam
2005	Hockey	World Championships Hockey Under 21	International	Rotterdam	Hockey Club Rotterdam
2005	Judo	European Championships Judo	European	Rotterdam	Ahoy Rotterdam
2005	Speed Skating	European Championships Speed Skating	European	Heerenveen	Thialf
2004	Aerobics	European Championships Aerobics	European	Rotterdam	Topsportcentrum Rotterdam
2004	Billiards	World Championships Three-Cushion Billiards	International	Rotterdam	Topsportcentrum Rotterdam
2004	Judo	European Championships Judo Youth under 17	European	Rotterdam	Topsportcentrum Rotterdam
2004	Speed Skating	European Championships Speed Skating	European	Heerenveen	Thialf
2004	Speed Skating	European Championships Short Track Speed Skating	European	Zoetermeer	ISclub Zoetermeer
2004	Squash	World Team Squash Championships (women)	International	Amsterdam	Frans Otten Stadium
2003	Korfball	World Championships Korfball	International	Rotterdam	Topsportcentrum Rotterdam & Ahoy Rotterdam
2003	Baseball	Olympic Qualification Tournament	International	Rotterdam	Neptunus Familiestadion
2003	Baseball	European Championships Baseball	European	Rotterdam	Neptunus Familiestadion
2003	Billiards	European Championships One-Cushion	European	Amsterdam	Various locations
2003	Speed Skating	European Championships Speed Skating	European	Heerenveen	Thialf

Table 7.7 Sports experience

Annual Events					
Tennis	ABN-AMRO World Tennis Tournament	International	Rotterdam	Ahoy Rotterdam Since 1974	
Cycling (track)	Rabobank Zesdaagse Rotterdam	International	Rotterdam	Ahoy Rotterdam Since 2005	
Karate	Dutch Open Karate	International	Rotterdam	Topsportcentrum Rotterdam	
Golf	Deloitte Dutch Ladies Open	International	Rotterdam	Golfpark Broekpolder	
Handball	Holland Handbal Tournooi	International	Rotterdam	Topsportcentrum	
Equestrian	CHIO Rotterdam	International	Rotterdam	Kralingse Bos	
Baseball	World Port Tournament Baseball	International	Rotterdam	Neptunus Familiestadion	
Tennis	Rotterdam Open presented by Nirit	International	Rotterdam	Victoria Tennis	
Athletics	Rotterdam Marathon	International	Rotterdam	Rotterdam	
Athletics	Utrecht Marathon	International	Utrecht	Utrecht	
Athletics	Enschede Marathon	International	Enschede	Enschede	
Sailing	Holland Regatta	International	Medemblik	Medemblik	
Tennis	Ordina/UNICEF Open	International	Rosmalen	Autotron Rosmalen	
Golf	KLM Open	International	Various locations	Various locations	
Athletics	Arena Open	International	Hilversum	Goosische Atletiek Club	
Cycling (road)	Amstel Gold Race	International	Limburg	Limburg	
Athletics	FBK Games	International	Hengelo	Fanny Blankers-Koen Stadion	
Rowing	Heineken Roelvierkamp	International	Amsterdam	Nereus	
Equestrian	Indoor Brabant	International	Den Bosch	Brabanthallen	
Equestrian	Outdoor Gelderland	International	De Steeg	Landgoed Middachten Since 2005	
Golf	Ladies Dutch Open	International	Various locations	Various locations	
Motorsport	TT Assen	International	Assen	Circuit van Drenthe	
Athletics	Nijmegen Global Athletics	International	Nijmegen	Atletiekbaan Brakkenstein	
Equestrian	Jumping Amsterdam	International	Amsterdam	Amsterdam RAI	
Racing	Bavaria City Racing Rotterdam	International	Rotterdam	Rotterdam	

Q 7.8 Meteorology

Q 7.8.1 Temperature and humidity

The information requested in the following questions must be given: - for your proposed Games dates (as stated in Q 1.1), - for the area in which the Youth Olympic Games would be held and, - for the last ten years.

Complete table 7.8.1 indicating: - Daytime temperature in °C (maximum, average, minimum), - Daytime humidity in % (maximum, average, minimum).

Table 7.8.1 Meteo

The table below indicates the average meteorological data of Rotterdam between the 18th and 29th of August in the last ten years.

	Temperature in °C			Humidity in %		
	Maximum	Average	Minimum	Maximum	Average	Minimum
9 a.m.	24,7	17,1	13,7	100	85	61
12 noon	30,3	19,3	14,4	96	74	44
3 p.m.	30,6	20,4	13,9	95	69	35
6 p.m.	29,8	19,7	12,0	95	71	32

Note: the above data are based on 132 observations for temperature and 126 for humidity at Rotterdam Zestienhoven Weather Station 51° 58'N, 4° 27'O

Q 7.8.2 Precipitation

Complete table 7.8.2 indicating: - Number of precipitation days* per year, - Number of precipitation days* for your proposed Games dates, - Average volume of precipitation (in l/m²) per year, - Average volume of precipitation (in l/m²) for your proposed Games dates, (*Precipitation days = more than 0.1mm precipitation in 24 hours in the water column).

Q 7.8.3 Wind direction and strength

For outdoor competition venues, complete table 7.8.3 indicating: - Average daytime wind direction - Average daytime wind strength (km/h) (Please use data from the closest wind station to each of these venues and clearly identify it's location).

Table 7.8.2 Precipitation

Number of precipitation days (> 0.3mm)		Average volume of precipitation (in l/m ²), cases ≤ 0.3 mm excluded	
Per year	For your proposed Games dates	Per year	For your proposed Games dates
156	5	5,5	9,1

Note: the above data are based on the total daily precipitation made at Rotterdam Zestienhoven Weather Station 51° 58'N, 4° 27'O

Table 7.8.3 Wind direction and strength

	Wind data	
	Average daytime wind direction (o)	Average daytime wind strength (km/h)
Venue A: Rotterdam Zestienhoven 51° 58'N, 4° 27'O	228	17,65
Venue B: Hoek van Holland 51° 59'N, 4° 07'O	230	25,05

Note: The data in tables 7.8.1, 7.8.2 and 7.8.3 are based on observation made at all hours at each Weather Station
The data for the weather conditions in Rotterdam and Rotterdam-Hoek van Holland are provided by Meteo Consult

Theme 8

Culture & education and ceremonies

Key points

- Fundamental component of the Youth Olympic Games
- Developed for and by young people
- Based on the five key themes identified by the IOC
- Through the use of social media the programme enables worldwide participation
- Particular attention to local underprivileged young people

Q 8.1 Vision, concept and overview of CEP & Ceremonies

Describe your culture and education programmes for the Youth Olympic Games including your vision and concept and an overview of content:

- **In the 2 years leading up to the Games in your host territory and throughout the world (local events, interactive digital platforms for youth communities, programmes for delegation members through the NOC, etc.)**
- **In your host territory, for the period the Youth Olympic Village is open – mainly for participants, and for inhabitants (with a particular focus on youth communities) and visitors (events, activities, on-site and global interactive digital platforms, etc.)**

Our vision

Our vision for the Rotterdam Culture and Education Programme is to realise a catalyst for positive change, particularly in the lives of the young participants at the Youth Olympic Games (YOG) and of the local young people in Rotterdam. While sport lies at the heart of the Rotterdam YOG bid, the Culture and Education Programme (CEP) will be a fundamental component of the event. CEP activities have been created to both complement and reinforce the sport programme and will be used to help local youth discover and develop their talents, to improve their health and well-being,

and to increase their involvement in sports and in their community.

Young athletes and non-athlete participants, such as the Young Reporters and the Young Ambassadors, are the main target groups of the CEP. Inspired by -and complementary to- the CEP, a sport, culture and education programme will be designed for the local youth of Rotterdam and the Netherlands. Particular attention will be given to engaging local underprivileged young people in order to unleash their potential and inspire them to be the best they can be.

Through the innovative use of social and digital media, including the Young Athletes' Hub (an extension of the existing Athletes' Hub), and through content generated by the young participants and local youth themselves, we will promote healthy living among young people worldwide and inspire them to become active and involved. To increase the return on the CEP investment, athletes' parents and coaches will be invited to participate in parent-to-parent and coach-to-coach exchange sessions.

Our concept

Youth involvement

The key players at the Rotterdam YOG will be the young people themselves. Their drive, energy, enthusiasm and performances are the engine powering the CEP and related activities. With this in mind, the programme and activities have been, and will continue to be, developed for and by young people with a view to delivering attractive and relevant activities. Regular youth panels, street meetings with urban influencers, workshops, try-outs, and a YOG Rotterdam Youth Council will ensure a continuous process of consultation with and involvement by young people.

Themes

The programme is based on the five key themes identified by the International Olympic Committee (IOC): Olympism, Skills Development, Well-Being and Healthy Lifestyle, Social Responsibility, and Expression. Besides offering a rich, assorted package for individual development and growth, the programme will also celebrate and internalise the Olympic values of friendship, respect, and excellence.

Before, during, and after the YOG

The Rotterdam CEP will offer an extensive programme of activities before, during and after the YOG, with the primary focus on the Games period itself. Some activities have been designed to take place during all three phases of the Games to ensure that they have the maximum reach and impact. Through the smart use of social media, the event will be extended beyond the geographical and time dimensions of the Games themselves, to enable worldwide participation and engagement. The Post-Games programme will ensure a legacy of positive life-enhancing change and foster newly built friendships that will last through the next edition of the Youth Olympic Games.

Educational principles

The Rotterdam CEP has fully incorporated the four educational pillars of learning to be, learning to do, learning to know, and learning to live together. It will offer a broad spectrum of learning experiences through action, dialogue, education and interaction. The impact, reach, and educational and multiplier effects of the activities will be reinforced through an innovative, fun, and participative web of social media and the 'gamification' of healthy lifestyle activities. This multidimensional approach is intended to inspire and captivate all participants, motivating them to reach their full learning potential and to enable participants and local youth to connect easily with each other, both during the Games and afterwards.

Building upon previous achievements

The Rotterdam CEP has been designed to deliver several new and innovative activities, but it has also learnt from and built upon the successes of previous YOG CEPs. We will also utilise Rotterdam's track record in sport, cultural, and educational events and activities to make the programme fun, energetic, innovative, and inspirational. If Rotterdam has the opportunity to host the Youth Olympic Games, the Bid Committee will discuss the refinement and implementation of the CEP with the IOC.

Olympism

I, YOU, WE

In the lead up to the Games, we will expand the existing Dutch online Olympic Education Programme to cover all primary and secondary schools in the Netherlands. Existing learning materials, using the concept of I/ Excellence, YOU/Respect, and WE/Friendship, will be offered in Dutch and in English online and at no cost to celebrate and internalise the Olympic values.

Olympic I-tems

At the end of the YOG, the young athletes will be asked to choose and sign an object related to their sport performance. These YOG sporting memorabilia will be collected and donated to the Dutch NOC to be displayed at schools around the country, at the NOC headquarters, at the Olympic Museum and at 'Your Own Game' events.

Skills Development

Chat with Champions, Meet the Champions, Match the Champions

A series of interactive meetings and clinics for participants, young people and YOG fans will be organised with sporting heroes and focussed around skills development. In the lead-up to the Games, these will be online (Chat with Champions). Face-to-face clinics will be on offer during the Games Meet the Champions and sessions will again be online after the Games (Match the Champions).

Media Training Suite

The Media Training Suite will be a focal point for comprehensive, expert-led and peer-to-peer sessions on (social) media skills for young athletes. This will involve media professionals as well as the Young Reporters. We will bring in top journalists, media personalities, and young people with strong 'street cred' and social media experience. Participants will learn a variety of skills, such as giving interviews, coping with media and fan pressure, creating smart and simple content on social media, distributing information via social media, reaching mainstream media, and more.

Table 8.1 Rotterdam CEP 2018 Activities

	Before	During	After
	I, YOU, WE (ALL)	I, YOU, WE (P)	I, YOU, WE (ALL)
Olympism		Olympic I-tems (P)	Olympic I-tems (L)
Skills Development		Media Training Suite (P)	
		YOG Adventure (P)	
		Your Sport, Your Say (P)	
	Chat with Champions (ALL)	Meet the Champions (P)	Follow the Champions (ALL)
	Coach to coach (O)	Coach to coach (O)	
		The Balancing Act (P)	
		Olympic Sports Trial Clinics (P)	
		Nurturing Excellence (O)	
	WhoZnext (L)	YouRnext (P, L)	
			YOG Virtual Learning Suite (ALL)
		Annual 'Your Own Game Day' (L)	
Well-Being & Healthy Lifestyle		Health, Body and Mind Experience (P)	
	The Health Game (ALL)		
	Chat with Champions (ALL)	Meet the Champions (P)	Follow the Champions (ALL)
	Your Personal Coach (ALL)	Your Personal Coach (ALL)	Your Personal Coach (ALL)
		Play True Generation Centre (P)	
Social Responsibility		Imp-Act (P)	
	Count Me In (O)	Count Me In (O)	
	YOG Academy (L)	YOG Academy (L)	YOG Academy (L)
	Re-generate your playground (L)		
		Practise what you preach (P)	
		Power Your Games (P)	
		United in Sport (P)	
	YOG around the Clock (ALL)	YOG around the Clock (ALL)	
Expression		Cultural Olympic Festival Programme (P)	
		Global Village (P)	
		Express yourself (P)	
		Talents meet (P)	
		Join the Ceremony (P)	
	How do you DO?! (ALL)	How do you DO?! (ALL)	
		Bike break (P)	

Note: P=participants; L=local youth; O=other; ALL=participants, local youth and others.

Coach to coach

A series of online interactive clinics for coaches in the Pre-Games phase, and face-to-face sessions during the Games, will be led by top coaches, and will also feature peer-to-peer exchange sessions. In addition, there will be the 'Coaches Café', a space for coaches to meet, chat and relax. The coach-to-coach activities will be set up in close co-operation with the International Council for Coach Education (ICCE).

WhoZnext and YouRnext

WhoZnext is a very successful national youth sport programme aimed at harnessing the energy, enthusiasm and talent of local young people. WhoZnext is based on the idea that young people can organise their own sport activities in the neighbourhood, at a school or within a sports club. The YOG will be used as an inspirator to set up an extended 'WhoZnext' programme in the lead-up to the Games, and lessons learnt from these experiences will be shared with the YOG participants during the Games in YouRnext.

Your Sport, Your Say

The 'Your Sport, Your Say' clinics will focus on equipping young athletes with the skills required for effective membership in an Athletes' Commission, such as debating, presenting and negotiating. Learning materials, videos, and follow-up sessions will be made available online.

The Balancing Act

The Balancing Act will focus on dual career planning, and on how to prepare for a future career after sport. Young athletes will learn from Athletes' Role Models how to manage the combination and to prepare for a future career.

Olympic Sports Trial Clinics

Olympic sports taster sessions will be targeted at young athletes in a fun and experimental environment. The sessions will allow participants to try Olympic sports outside their own discipline.

Nurturing Excellence

The Nurturing Excellence sessions will invite athletes' parents to participate in parent-to-parent exchange sessions with experts and other parents.

YOG Adventure

A series of adventurous activities will give thrill-seeking athletes the opportunity to abseil off Rotterdam's Euromast and to participate in various trust- and confidence-building activities.

YOG Virtual Learning Suite

Videos and summaries of YOG workshops and learning materials, will be presented as an online tool kit to be accessed and shared by YOG alumni. Many of the programmes will also be openly available to a wider global audience through social media and the IOC YOG platform.

Well-Being & Healthy Lifestyle**The Health Game**

An international inter-school competition will be designed to inspire young people from across the world to adopt a healthy lifestyle through an interactive app. Schools and educational institutions around the globe will be encouraged to compete against each other, earning points by demonstrating a commitment to putting the values of a healthy lifestyle into practice.

Chat with Champions, Meet the Champions, Match the Champions

These interactive clinics will also focus on living a healthy lifestyle. Again, they will be online in the lead-up to the Games (Chat with Champions), face-to-face during the Games (Meet the Champions), and online after the Games (Match with Champions).

Your Personal Coach

Everybody is an athlete and every athlete deserves a coach. The online personal coach will assess and monitor personal health and fitness at regular intervals and will be available to worldwide users to promote sport and healthy living. The coaching tool, designed and recommended by (Youth) Olympic Champions, will emphasise a commitment to a healthier lifestyle over time.

Healthy Body and Mind experiences

These will be comprehensive, expert-led sessions on developing a healthy body and mind to deliver sporting excellence. Local and international experts in nutrition,



fitness, health, and mindfulness will meet with young participants within an explorative, dynamic, and fun learning environment.

Play True Generation Centre

After successfully contributing to previous CEPs, the 'Play True Generation Centre' developed by the World Anti-Doping Agency (WADA) will be featured at YOG Rotterdam as well. Participants will be taught about the fight against doping in sport and their own role and responsibilities.

Your Own Gamble Workshops

An educational session will be designed to focus on the attraction and dangers of gambling in sport and how to act responsibly when confronted with the ever-increasing phenomenon.

Your Own Game Day

The annual 'Your Own Game' day will be an integral part of the yearly Olympic Day celebrations and will be marked by schools and organisations across the Netherlands to share the legacy of the YOG Rotterdam 2018. The aim is to harness the inspirational impact of having hosted YOG and to keep youth focused on a healthy lifestyle and contributing to a healthy world.

Social Responsibility

Count Me In

A dedicated project team will recruit and coach 4.000 local volunteers from underprivileged areas to take an active part in the YOG in Rotterdam. Sponsors and suppliers associated with the YOG, and members of the YOGOC itself, will host these volunteers and give them meaningful and high-profile experiences.

Re-Generate Your Playground

A local youth programme will be designed to enable Dutch youth to refurbish run-down playgrounds and playing fields to create a better environment for local communities.

Imp-Act

Young participants will learn from international, national and local organisations, including the YOG Organising Committee, how they can best contribute to a healthier planet and its preservation for generations to come.

YOG Academy

A group of 100 underprivileged young people will be selected locally to attend the 'YOG Academy'. The YOG Academy will target young people with leadership potential at various levels, taking them through an intense and tailored programme, starting in 2016. Integral to this development programme will be their involvement in leadership positions in the organisation of the YOG in Rotterdam.

Practice What You Preach (Visit)

Rotterdam is an ultra-dynamic, internationally oriented port city with policies and programmes aimed at promoting sustainability, including fostering the concept of new energy. There are many examples in and around the city of how Rotterdam deals with its commitment to being environmentally friendly. One example is FutureLand, but all are worth experiencing. By showing the participants what is actually done in and around the water, and combining it with fun activities on the water, we will make them aware of how innovation and new technology affect the everyday lives of people in Rotterdam and beyond.

Powering Your Games

Fun and interactive energy-generation installations will be placed in the 'International Cultural Playground' in the Youth Olympic Village. Harnessing the latest technology, the athletes will be able to power the installations themselves through dance and movement, making them more aware of their environmental responsibilities, their own power and the power of working as a team in a fun learning environment.

United in Sport

United in Sport aims to demonstrate to the young athletes the value and power of sport to encourage social inclusion, community building, and personal empowerment for people with disabilities. Young athletes will be given the opportunity to both actively try out paralympic sports, such as wheelchair basketball, and also to meet and hear the personal stories of paralympic athletes.

Expression

YOG around the Clock

An important dimension of YOG 2018 will be the blurring of the distinction between being in Rotterdam during the YOG and taking part in the YOG experience elsewhere. To make the YOG in Rotterdam as inclusive and participative as possible we will invite the Now Generation. The CEP will reach out to the new media generation and invite them to produce all kinds of YOG and YOG-inspired content, from instant photo sharing, news of check-ins and status updates, to longer videos, sound reports, blogs and digital radio.

Cultural Olympic Festival Programme

A programme of artistic performances and expressions by young performers—both national and international—at the ‘International Cultural Playground’ will inspire and entertain the participants and showcase their other talents.

Express Yourself

A series of fun and interactive workshops will be organised with famous DJs, VJs, renowned musicians, digital artists, inspiring dancers and performance artists. Participants will be invited to explore and share their own creative talents with top performers in a lively, explorative environment.

Talents Meet

Workshops and seminars will be organised with young talented artists who, like the YOG participants, excel at their discipline. Participants will be invited to discover similarities and differences, share and exchange experiences with young performers and learn from each other.

Join the Ceremony

Throughout the Games Period, athletes will be invited to join an evolving multi-media and multi-discipline performance piece that will be performed at the closing ceremony and shared worldwide.

Bike Break

Reflecting the typically Dutch healthy and sustainable transport experience, participants and YOG visitors will be invited to join cycle tours along Rotterdam’s cultural and historic landmarks, led by local youth volunteer guides.

The Global Village

In the Global Village, the participants will be able to discover the culture of the countries participating in the YOG. Local schools in Rotterdam will be invited to ‘adopt’ one of the participating countries. Pupils will be asked to explore every aspect of the country, from its language and culture to food and sport, and will create a stall to be displayed at the Cultural Olympic Playground during the Games.

How Do You DO?!

A competition will be organised in which young people around the globe are invited to submit images showing how sport—in all shapes and sizes—is experienced in their own cultures and countries. We will use social media and photo-sharing platforms to create maximum exposure, engagement and input from around the world. Winners will be invited to attend the YOG and meet their favourite Athlete Role Models. During the YOG, the winning images will be displayed at different venues around the city and on the YOG platform and social media

Q 8.2 Venue use

Please refer to table 8.2 for an overview of the CEP venues. These are the venues that will be used during the Games, with the participants as main target group. All of the CEP venues are within 20 minutes of each other by foot or 7 minutes by bus.

Provide a written guarantee from each culture & education venue owner guaranteeing the following:

- **use of venue (including the period the YOGOC has control of the venue)**
- **rental costs (if applicable)**
- **control, to the YOGOC, of all commercial rights in relation to existing or hereafter developed Youth Olympic Games venues (including but not limited to the terms and conditions listed in the "Clean Venue Appendix") for the period the YOGOC has control of the venue.**

Table 8.2 Culture & education venues

Number for easy reference on maps	Venue name	Culture	Education	Target audience	Capacity	Location	Description
CE1	De Kulp	Yes	No	All participants; local youth & visitors	51500	Van Zandvlietplein 1	Opening & Closing Ceremonies; Join the ceremony
CE2	YOY	Yes	Yes	Athletes; YOG Ambassadors & Young Reporters	5800	Zuiderpark	Olympic Sports Trial Clinics; Powering Your Games; Cultural Olympic Festival Programme; Express yourself; Join the ceremony; The Global Village
CE3	Ahoy					Ahoyweg 10	
	Dock 1 t/m 6	No	Yes	Athletes; coaches; YOG Ambassadors & Young Reporters	500		Coach to Coach; Your Sport, Your Say; Your Own Gamble Workshops; Balancing Act; Imp-Act; I, You, We; Olympic I-tems
	Port 1	No	Yes	Athletes; YOG Ambassadors & Young Reporters	300		Media Training Suite
	Port 2	No	Yes	Athletes; YOG Ambassadors & Young Reporters	125		Play True Generation Centre
	Foyer Conference Room	Yes	Yes	Athletes; YOG Ambassadors & Young Reporters	450		Meet the Champions; Balancing act
	Conference Room	No	Yes	Athletes; YOG Ambassadors & Young Reporters	650		Health, Body and Mind Experience; Health Lab;
	Restaurant	No	Yes	Coaches	N/A		Coaches' Café
CE4	Theater Zuidplein					Zuidplein 60-64	
	De Grote Zaal	Yes	Yes	Athletes; local youth; YOG Ambassadors & Young Reporters	585		Meet the Champions; Express yourself; Talents meet
	De Kleine Zaal	Yes	Yes	Athletes; local youth; YOG Ambassadors & Young Reporters	166		Express yourself; Talents meet; Join the ceremony
	De Zolder	Yes	Yes	Athletes; local youth; parents; YOG Ambassadors & Young Reporters	20		Nurturing Excellence; Talents meet
	2 Hoog Achter	Yes	Yes	Athletes; local youth; parents; YOG Ambassadors & Young Reporters	20		Nurturing Excellence; Talents meet
CE5	De Enk	Yes	Yes	Athletes; local youth; YOG Ambassadors & Young Reporters	N/A		Olympic Sports Trial Clinics
CE6	De Euromast	Yes	No	All participants; local youth	Open venue	Parkhaven 20	YOG Adventure
CE7	FutureLand	Yes	Yes	All participants; local youth	Open venue	Europaweg 902	Practise what you preach

Q 8.3 Culture, Education and Ceremony venue works

Provide guarantees for the financing of work from the relevant competent bodies and specifying for which venues.

The Guarantees File does not include a document concerning Q8.3. No new permanent works need to be constructed. All of the CEP activities and the Opening and Closing Ceremonies will be held in existing venues where no improvements to the infrastructure are required.

Sports, Recreation, Art and Culture of the Municipality of Rotterdam. This department operates within a vast international and national network —including all cultural, educational and sports-related parties that will be involved in the YOG 2018—and will assume full responsibility for their commitment and participation.

If Rotterdam is given the opportunity to host the Youth Olympic Games, YOGOC will discuss the concept refinement and implementation of the CEP with the IOC. The YOGOC will refine and implement the culture and education programme under the supervision of the department of Sports, Recreation, Art and Culture.

A guarantee has been obtained from the Municipality of Rotterdam, which is fully responsible for the Department of Sports, Recreation, Art and Culture.

Q 8.4 CEP venue photographic files

For each culture & education venue, provide a photographic file which clearly illustrates the venue (inside and outside).

For each venue, a photographic file will be provided to illustrate the venue (inside and outside).

Q 8.6 Venue Opening and Closing Ceremonies

Describe the intended venue for the Opening and Closing Ceremonies of the Youth Olympic Games (location, dimensions, seating capacity etc.).

Q 8.5 Authorities involved in CEP programme

List all institutions at national, regional and local level and other public authorities involved in your CEP programme. Give a detailed description of the roles and responsibilities of all such relevant parties and partners involved in funding and implementing the culture & education programmes of the Youth Olympic Games. Provide guarantees from all parties and partners, detailing their roles and responsibilities, including funding.

The Opening and Closing Ceremonies will be held at Stadium De Kuip, home of the Premier League football club Feyenoord, which is also frequently used for concerts and other major events. A description of this venue is included in the Photographic Files.

De Kuip is a very suitable location for youthful, innovative and inspiring opening and closing ceremonies. It is easy to reach for participants and spectators. Within the stadium, a specially designed decor will be created to create an intimate atmosphere.

YOG participants will be able to play an active role in the Closing Ceremony rather than merely attending as spectators. Athletes who choose to take part in the Closing Ceremony will be able to join the preparations organised as part of the CEP.

The development and implementation of the cultural and educational programme for the Rotterdam 2018 YOG will be the responsibility of the department of

Theme 9

Youth Olympic Village

Key points

- Safe, secure, green and pleasant environment to meet and learn
- Compact: most YOG venues within 20 minutes of YOV

Q 9.1 Concept for the Youth Olympic Village

The Youth Olympic Village is one of the largest projects a YOGOC must undertake in preparing for the Youth Olympic Games. Designs can include existing, refurbished or new urban development or residential housing projects, campus style villages, privately operated housing schemes and block of hotels. Describe your concept for the Youth Olympic Village, including the following elements: Owner, location (in relation to the city), general layout, type of accommodation, special considerations/ operations, size of village (hectares).

The Youth Olympic Village (YOV) will be a newly constructed, temporary complex in the south of Rotterdam. The YOV area is easily accessible by car, metro, and bus. The YOV is part of the cluster Village.

The YOV will occupy an area of about 31 acres in total, with living quarters of approximately 250,000 m². Although part of the YOV is situated in the park, it is in the heart of an urban environment, close to such facilities as a large shopping mall, a metro station, a hospital, and a theatre. Many of the competitions and much of the Culture and Education Programme will be held within cluster Village.

The YOV will provide an exceptionally safe and secure environment for the participants. It will above all be a place where they can meet and learn from each other. It will be a place where they can enjoy themselves and new friendships can be made.

General layout of the YOV

The YOV will consist of three zones: the Residential Zone, the Village Square, and the Operational Zone.

The Residential Zone

The Residential Zone will provide 5,800 beds for athletes and other participants. The Residential Zone will be located mainly in the park in the south-east area of the YOV, and a small part of this zone (including six buildings with 1,260 beds) will spill over onto the grounds of the adjacent the Ahoy.

There will be three types of housing units:

- residential units with floor space of 1,000 m², each containing 210 bedrooms
- temporary floating buildings with floor space of 400 m², each containing 40 bedrooms
- temporary buildings with double rooms of 15 m², called flexotels

The residential units will be in a number of separate temporary buildings spread throughout the park. There will be eight floating buildings. The other temporary buildings, a combination of one- and two-storey structures, will be clustered in four main areas.

The main entrance to the YOV will be at the Village Square on the north-west corner of the YOV.

The Village Square

The Village Square will be built near the main entrance of the ahoy on the northern side of the YOV. The facilities here will include an internet space, a general store, a café, and a media sub centre. The Village Square will be the venue for medal ceremonies and some of the activities in the Culture and Education Programme.

The Operational Zone

The Operational Zone will be located in the Ahoy site, adjacent to the Village Square. Within the Operational Zone, the Arrival & Departure Centre and the Accreditation Centre will be situated near the main entrance to the Ahoy at the north-west of the YOV. An information centre, emergency services, as well as other needed facilities and a business centre for the NOC's will be situated in the central zone of the Ahoy. Next to this zone, in hall 1 of the Ahoy the dining hall for 2.000 persons will be created.

Transport

Most activities will be within walking distance of the YOY, but small electric vehicles (tuk tuks) will be on hand to transport the athletes and other participants within the YOY itself.

There will be a parking lot at the main entrance of the YOY for visitors. At the south side of Ahoy a transport hub will be created. A shuttle service with buses running on clean energy will be the main means of transport between the YOY and the other venues.

An important benefit of holding the YOG in Rotterdam is that the Games will be compact: the YOY and most of the venues will be located close to each other within the Rotterdam city boundaries. With the exception of sailing, rowing, canoeing, kayaking and mountainbiking, the venues for all of the events will be close to the YOY. All of the competition and training venues can be reached from the YOY within a maximum of 20 minutes by shuttle service. The Rotterdam city centre is about 5 km from the YOY.

During the YOG, a transport command centre will be set up to implement and coordinate the YOG traffic plan. It will be staffed by experts from the traffic-management department of the city and the region of Rotterdam. The traffic plan will contain a traffic timetable based on the schedule of training, competition and other YOG events, as well as an advanced traffic-management plan to ensure a consistent flow of traffic during the YOG.

Information technology

A fiber-optic network will be installed in the YOY, and the existing Fiber Ring owned by the city of Rotterdam can be used during the Games. At each venue, the facilities will consist of network services, hardware and software, as well as additional media services compatible with the YOGOC systems and tailored to the specific requirements of the various user groups. Every venue will have a secure and reliable infrastructure with universally available and reliable high-bandwidth connections to all relevant locations. To connect with the people back home there will also be live streaming of the Games via the internet. There will be an internet centre for the participants at the Village Square, as well as a media centre for news agencies.

Environment

The YOY will be located in the Zuiderpark and the Ahoy. The Zuiderpark is the largest city park in the Netherlands, with an area of 2,150,000 m², including 300,000 m² of water. A green and pleasant environment, the park provides plenty of opportunities for enjoyment and relaxation, with a beach, lakes, woods, and many cycling and walking paths, as well as facilities for sports and other activities such as roller-skating, football, tennis, canoeing and running.

The Ahoy premises cover an area of 54,000 m² in total and include a variety of arenas and some smaller spaces. It is an environmentally conscious venue that has been awarded the International Green Key, an internationally recognised label of quality awarded to companies in the tourism and leisure industry in recognition of their efforts to promote sustainability. For example, the Ahoy has its own waste-separation and recycling plant, which will be also used during the YOG, and it uses energy-efficient lighting.

A number of measures will be taken to reduce CO₂ emissions during the YOG. For example clean transport is an important aspect of Rotterdam's long-term strategy for sustainable mobility. Therefore there will be a shuttle service with buses that run on clean energy to ferry the participants and IOC officials between the YOY and other venues during the Games. There will also be where, what type of floor and a sustainable dancefloor. In this way all the participants will be contributing to the energy savings by walking and dancing.

Energy and climate

Security

Security will be tight at the YOY. Only participants and other accredited persons will have access. The park will be surrounded by a perimeter fence to ensure a safe and secure environment for the participants and it will be protected 24 hours a day by accredited security guards. In consultation with the IOC the security authorities will establish check points at all the entrances to the park.

Access to the part of the YOY in the Ahoy will also be controlled. The Ahoy part of the YOY has one main

entrance, which will have a check point. The Ahoy part of the YOY (Village Square and Operational Zone) and the Zuiderpark part of the YOY (Residential Zone) will be strictly separated. Visitors will be allowed into the Ahoy where the competitions are held and security guards will ensure that non-accredited persons have no access to the Residential Zone. To safeguard the security of the participants and their belongings, a number of Access Control Accreditation Check Points and Vehicle Control will be established.

Sport Competitions

A large part of the sports competition will be held in the Ahoy. The following sports will be programmed in this venue: gymnastics (Arena), table tennis (Hall 2), weightlifting (Hall 2), handball (Hall 3), judo (Hall 4), wrestling (Hall 4), taekwondo (Hall 5), boxing (Hall 5), basketball 3 on 3 (Hall 6). All of the areas are equipped with bleachers and all the areas can be adjusted to the special needs and requests of the events. Besides the sports in the Ahoy, there are three disciplines within the Zuiderpark; the cycling road race (time-trial), the BMX competition and the archery competitions.

Cultural and educational activities

The YOY will be the main venue for the cultural and educational activities, most of which will take place in and around the Ahoy. The objective of the Culture and Education Programme is to be a catalyst for positive change, particularly in the lives of the young participants at the YOG. It will help them to develop their talents, their awareness of their roles and responsibilities in the world around them, and the skills needed to put their ideals into practice. In the YOY participants can meet and learn from each other's culture and exchange ideas and experiences. Living two weeks together, young people will learn to live harmoniously together, with respect for each other and for one another's background, culture and religion etc.

Q 9.2 Responsible body

Who will be responsible for providing or delivering the Youth Olympic Village to the YOGOC for the Youth Olympic Games?

The YOGOC will be responsible for delivering the YOY.

Q 9.3 YOY venue works

Based on the templates provided in Part 3, complete tables 9.3.1, 9.3.2, 9.3.3 and 9.3.4 (as required), to cover all buildings included in the YOY, according to their state of construction. Provide guarantees for the financing of work from the relevant competent bodies.

Part of the YOY will be accommodated in an existing venue, the Ahoy. The other part of the YOY will be in the Zuiderpark where temporary buildings will be placed. For details about facilities, please refer to table 9.3.4. After the Games, the temporary constructions will be used again for other events. Repeated use of temporary constructions is a sustainable way to accommodate large numbers of participants in (multi-)sport events that are offered in a compact way.

Table 9.3.1 Existing venues, no permanent works required

Q 9.3.1 Existing venues, no permanent works required

Table 9.3.1 Existing venues, no permanent works required

Table 9.3.1 Existing venues, no permanent works required

Q 9.3.2 Existing venues, permanent works required

Table 9.3.2 Existing venues, permanent works required

[Image placeholder]

Q 9.3.2 Existing venues, permanent works required

Table 9.3.2 Existing venues, permanent works required

[Image placeholder]

Q 9.3.3 Permanent venues to be built

Table 9.3.3 Permanent venues to be built

[Image placeholder]

Q 9.3.4 Venues to be built as totally temporary

Table 9.3.4 Venues to be built as totally temporary

Venue	Sport(s)	FINANCING OF WORKS		
		Cost of temporary works		
		TOTAL cost of work USD 2012	YOGOC	OTHER (specify)
YOV		30.257.500	30.257.500	

Q 9.4 Use of the YOYV

Provide a guarantee from each venue owner guaranteeing the following:

- *Use of the venue, including possession and vacation dates*
- *Rental costs (if applicable)*
- *Granting of all rights with respect to commercial rights in relation to the Youth Olympic Village to the YOGOC for the period the YOGOC has control of the venue.*

The city of Rotterdam, the Ahoy, and Stichting YOV Rotterdam 2018 Foundation have provided guarantees for the construction and use of the YOYV. Please refer to Guarantees File, Q 9.4, for the guarantees.

[Image placeholder]

Q 9.5 YOYV photographic file

Q 9.5.1 Location and layout

Provide a photographic file describing and showing the location and layout of spaces planned for the residential zone and Youth Olympic Village Square with an emphasis on the type of building (e.g. temporary/permanent) and location of the dining halls, access points and transport mall.

[Image placeholder]

Q 9.5.2 Types and location of rooms

Provide a photographic file describing and showing types and location of rooms planned indicating their positions within the site.

[Image placeholder]

Q 9.6 Surface area

Indicate the average surface area in m² (wall to wall) of both single and double rooms.

The YOY offers different types of rooms:

- single rooms of 7,5 m²
- double rooms from 12 to 15 m²
- triple rooms of 15 m²

Q 9.7 Bed to bathroom ratio

Indicate the average and the maximum bed to bathroom ratios (where one bathroom is the equivalent to one shower, one wash basin and one toilet).

The bed to bathroom ratio is 4:1.

Q 9.8 Number of rooms and beds

Use table 9.8 to indicate: Number of single rooms, number of double rooms, number of beds.

Table 9.8 Number of rooms and beds

	Number of rooms	Number of beds
Single rooms	532	532
Double rooms	1611	3222
Triple rooms	682	2046
TOTALS	2825	5800

Q 9.9 Dining halls

State the planned number of dining halls in the Youth Olympic Village, the total surface area in m² and the number of seats in each one.

The YOY will have one dining hall, located in the Residential Zone. It will be located in an existing venue, hall 1 of the Ahoy. The hall will have a dining area of 6,000 m² with space for 2,000 persons. The dining area will be open from 6 a.m. to midnight.

The participants at the YOG will have different cultural and religious backgrounds and their requirements in terms of diet and the opening hours of the dining hall will therefore be different. The catering service will take this into account and ensure a healthy, multicultural food service.

Q 9.10 Digital centre

State the planned total surface area in m² for the Digital Media Centre.

The internet space in the Digital Media Centre will have a surface area of 430 m². The Media Sub-Centre in the Village Square will be 350 m². Wireless internet connections will be available free of charge.

Q 9.11 Full-board accommodation costs

Provide a guaranteed maximum price per person per day (amount in USD 2018) for full-board accommodation at the Youth Olympic Village, including all taxes and commissions. Describe how this price has been determined and clearly specify all direct and indirect costs included in this price.



We have calculated the cost per person per day for full-board accommodation at the Youth Olympic Village at USD 109,50 in 2018 prices. This includes all taxes and commissions.

Prices are determined based on the maximum guaranteed price for a twin/double room in a 2 star hotel. Please refer to Q12.3.

The Stichting YOG Rotterdam 2018 Foundation has provided the guarantee.

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Theme 10

Medical Services and doping control

Key points

- Fast, free and excellent medical services
- Hospitals have wide range of specialist departments
- Accredited Anti-Doping Authority for clean and fair competitions

Q 10.1 Legal framework and organisation of the health service

Specify what legislation is in force in your country (region and city, if this is different) concerning the practice of medicine, and describe the organisation of the health service (general practice, hospitals, paramedical...).

The Health Insurance Act 2006 (Zorgverzekeringswet) created a system of privately managed health care in the Netherlands, but the government remains responsible for guaranteeing the accessibility and quality of health care services. The health insurance companies conclude contracts with hospitals and health care providers (GPs, physiotherapists etc.). Everyone living in the Netherlands is required to purchase basic health insurance. The government determines the contents of the basic insurance package and insurance companies are obliged to accept anyone who applies for that basic insurance, regardless of their medical condition. To avoid the risk of some insurance companies incurring excessive costs because they cover a large unhealthy population, there is an equalisation system in place to allocate the funds for the health care system among the health insurance companies. Lower income groups are eligible for a health care allowance provided by the government. Public health services, independent ambulatory care professionals, independent pharmacists, hospitals and specific facilities for the elderly provide health care and are thus often contracted by the insurance companies.

Q 10.2 Health care system in The Netherlands

Give a general outline of the health care system currently in operation in your city or region.

There are 4,198 medical institutions in and around Rotterdam, ensuring that every resident of the city has quick and easy access to the health care that they need. The Rotterdam area has nine state-of-the-art general and specialist hospitals, which have a total of 3,763 beds. One hospital, the Erasmus Medical Centre, is rated among the top clinical centres in Europe. Besides providing care, it has an excellent research department. The eight general hospitals have a wide range of specialist departments and there is a world leading eye hospital.

Q 10.3 Medical expenses management

Describe your social system for managing medical expenses. Explain the arrangements for foreign nationals visiting the country.

Medical expenses are either paid for by the insured person and then reimbursed by the insurance company, or the bill is sent directly to the insurance company by the care provider. The most important thing to know is that all medical providers and insurance companies use the same IT system called Vecozo, which is generally used to process invoices online directly between the provider and the insurer. In Vecozo, health care providers can see where a patient is insured and automatically invoice that insurance company through the system. For example, invoices for visits to a GP or for other treatments included in the basic insurance package are not sent to the patient but directly to the insurer. If the care provided is not covered by the basic insurance package compiled by the government, the patient may be invoiced directly by the care provider. Patients sometimes also have to pay part of the costs of medication themselves.

The reimbursement of medical expenses for foreign visitors depends on their country of origin. The following categories can be distinguished:

1. Residents of the European Economic Area and Switzerland

A resident of a country that is part of the EEA should obtain a European Health Insurance Card (EHIC) from his insurance company before travelling to the Netherlands.

A traveller who receives medical care will be given a 'certificate of services provided' and part of the costs will be reimbursed by the insurer. The traveller will have to pay some of the costs personally, depending on the excess in his policy.

If a person is admitted to hospital, the EHIC will cover essential medical care according to the health cover in the person's own country. Thus, for example private clinics might not be covered. The costs are always settled between the relevant governmental agencies such as CvZ (College van Zorgverzekeraars) in the Netherlands. But it can occur that the visitor has to pay some costs that are not covered by his own country or specific costs incurred over here such as the mandatory surcharge for staying in a hospital.

2. Residents of a country not belonging to the EEA with which the Netherlands has a bilateral agreement on reimbursement of medical expenses.

The Netherlands has bilateral agreements with some countries for the reimbursement of health care costs. The treaties only apply to Dutch nationals and nationals of the country that signed the treaty. The EHIC does not apply for persons from these countries.

During their stay, travellers must have a document showing that the bilateral treaty applies to them and present it to the health care provider whenever they receive medical treatment. They will then be entitled to reimbursement of the costs of essential medical care. The level of reimbursement is the same as for Dutch residents under their social insurance.

3. Residents of a country with no bilateral agreement

Travellers from countries with which the Netherlands has no agreement on reimbursement of medical

expenses have to pay all of the costs of any health care they receive. They will be given a 'certificate of services provided'. If the traveller's medical expenses are covered by private insurance in his country of residence or by travel insurance, he can claim reimbursement of the costs from the insurance company in his home country. If the traveller has no insurance in his country of residence, he will have to pay the costs of the care personally.

Q 10.4 Emergency services network

Describe the operation procedure of your current emergency services.

Rotterdam's emergency services' communications system and first-aid equipment are state-of-the-art. The emergency services throughout the city and the hospitals are all connected to the network. The emergency number for trauma, accidents, fire, rescue and other incidents is 112 and can be called at any time of the day or night. The alarm centre staff are multilingual. Upon receiving an emergency call, the alarm centre will first connect the caller with the appropriate service. The maximum response time for all the emergency services is 15 minutes from the time of the call. There are special emergency routes for taking patients to the nearest hospital in urgent situations.

It is important to note that the Netherlands recognises a duty of care, which means that anyone who becomes ill or is involved in an accident will always receive immediate treatment or assistance. Only later will the question of the person's insurance be addressed as indicated above.

Q 10.5 Satisfying the needs of the YOG

Explain how the YOG will fit in with your first aid, transport, and emergency services.

There are hospitals within easy reach of all the sport venues and training locations. Rotterdam has an excellent road network that ensures that in medical emergencies patients can always be quickly transported to one of the hospitals for urgent care.

Medical teams or clinics will be stationed at all competition venues and training locations to provide primary care for any athletes and visitors who may require it. A 900 m², fully equipped medical centre will be set up in the Youth Olympic Village to provide medical care and treat sport injuries, as well as a diagnosis and referral service if necessary.

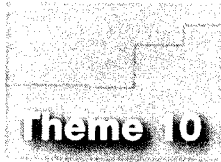
Q 10.6 Major hospitals in Rotterdam

Use table 10.6 to list: - Name and number of hospitals, - Distance and travel time of hospitals from the Youth Olympic Village (in km), - Number of beds, - List of departments by speciality (including sports-medicine, physiology and biomechanical research laboratories for teaching hospitals), - Heavy equipment.

TABLE 10.6: Major hospitals in Rotterdam

Table 10.6: Major hospitals in Rotterdam

Hospital name	Distance from YOY (km)	Travel time from YOY (min)	Number of beds	List of departments by speciality	Heavy equipment
Havenziekenhuis & Institute for Tropical Diseases	6	12	150	2, 3, 6, 7, 8, 9, 13, 14, 15, 18, 19, 20, 21, 24, 25, 29, 31, 32, 38, 39, 40, 45, 47, 48, 49, 50, 51, 52	1, 3, 4, 5
St. Franciscus Guesthouse	9	16	433	1, 2, 3, 5, 6, 7, 8, 9, 10, 11, 12, 14, 15, 16, 17, 18, 19, 20, 21, 22, 23, 24, 25, 26, 27, 28, 29, 31, 32, 33, 34, 35, 37, 38, 39, 40, 41, 42, 43, 44, 45, 46, 48, 49, 50, 51, 52, 53, 54	1, 3, 4, 5, 6, 7, 11, 12, 13, 14, 15
Maasstad Hospital	5	10	621	1, 2, 3, 6, 7, 8, 9, 10, 11, 12, 14, 15, 16, 17, 18, 19, 20, 21, 23, 24, 25, 26, 27, 28, 29, 31, 32, 33, 34, 35, 36, 37, 39, 40, 42, 43, 45, 46, 48, 49, 50, 51, 52, 53, 54, 56	1, 2, 3, 4, 5, 6, 7, 9, 11, 12, 13, 14, 15, 16, 17, 18
Erasmus Medical Centre	5	8	1090	1 to 57	1 to 18
Rotterdam Eye Hospital	5	10	9	2, 19, 29	13, 14
Ikazia Hospital	1	3	359	2, 3, 6, 9, 12, 14, 15, 19, 20, 24, 29, 31, 42, 43, 45, 48, 49, 50	data not available at the moment
IJsselland Hospital	12	20	390	2, 3, 6, 7, 8, 9, 12, 13, 14, 15, 18, 19, 20, 24, 26, 27, 28, 29, 31, 32, 34, 35, 37, 39, 40, 45, 46, 48, 50, 51, 53, 57	1, 3, 4, 5, 6, 7, 9, 11, 13, 14, 15, 16
Vlietland Hospital	15	20	364	2, 3, 6, 7, 8, 9, 12, 13, 14, 15, 16, 18, 19, 20, 21, 23, 24, 26, 27, 28, 29, 31, 32, 34, 35, 39, 40, 42, 43, 44, 45, 46, 48, 49, 50, 51, 53, 54	1, 3, 4, 5, 6, 7, 11, 13, 14, 15



Specialities

1. Allergology
2. Anaesthesiology
3. Cardiology
4. Clinical Genetics
5. Clinical Neurophysiology
6. Dermatology
7. Diabetics
8. Dietetics
9. Ear, Nose and Throat surgery
10. Emergency Room
11. Endocrinology
12. Gastro-Intestinal and Liver Diseases
13. Geriatrics
14. General surgery
15. Gynaecology
16. Haematology
17. Haemodialysis
18. Intensive Care
19. Internal Medicine
20. Maxillofacial Surgery
21. Medical Microbiology
22. Medical Oncology
23. Nephrology
24. Neurology
25. Neurosurgery
26. Nuclear Medicine
27. Obstetrics
28. Oncology
29. Ophthalmology
30. Oral and Maxillofacial Surgery and Special Dental Care
31. Orthopaedics
32. Pain Specialism
33. Pelvic Centre
34. Pharmacy
35. Physiotherapy
36. Plastic and Reconstructive Surgery
37. Post Anaesthesia Care Unit (PACU)
38. Psychiatry
39. Pulmonary Diseases
40. Radiology
41. Radiotherapy
42. Revalidation
43. Rheumatology
44. Thorax Surgery
45. Urology
46. Vascular Surgery
47. Virology
48. Paediatrics
49. Lung-disease and Tuberculosis
50. Plastic surgery

51. Clinical Chemistry
52. Pathology
53. Clinical Oncology
54. Clinical Pathology
55. Renal diseases
56. Clinical Physics
57. Medical Sexology

Heavy Equipment

1. (3D) CT scanner
2. PET-CT
3. Echo
4. X-ray
5. MRI
6. Gamma/SPECT-camera
7. DEXA-Scanner
8. Raman spectrometry
9. Photometry
10. Heart-lung machine
11. Cath-labs
12. Surgery-robot
13. Anaesthesia equipment
14. Patient Monitoring Systems
15. Laser applications
16. Kidney stone crushers
17. Neuro-navigation system
18. HPS (Human Patient Stimulator)

Q 10.7 Additional health services

In accordance with the Youth Olympic Games Event Manual, explain what health services would apply to YOG clients at Games-time, if different to the arrangements indicated in Q10.3.

As stated in Q 10.3, participants at the YOG from the European Union or from countries with which the Netherlands has bilateral agreements are covered for medical assistance by virtue of the EHIC or an alternative document.

For those participants who cannot rely on these arrangements and are unable to secure cover for medical emergencies, through travel insurance in their home country for example, we will offer private medical insurance to cover urgent medical treatment during their stay in the Netherlands. There will be a maximum amount for the cover provided by the the policy. The policy will most likely cover the repatriation of participants to their own country. The precise terms and conditions of the policy will have to be determined later in consultation with a health insurance company.

Q 10.8 Recruitment and training of health service personnel

How do you propose to recruit, select and train the personnel necessary for the health services required for the Youth Olympic Games?

Staff and volunteers from the Dutch Red Cross, or another organisation of similar stature, will be used during the YOG. The employees will be qualified to perform care tasks in accordance with the European First Aid Certificate (EFAC) guidelines. They will also receive special training in treating sports injuries. The Red Cross will also provide a basic so-called three-star course for the YOG staff at the YOY in basic first aid.

Volunteers for the YOG in 2018 will be recruited throughout the Netherlands with fliers, information meetings and on Internet and Intranet sites. The

recruitment will be targeted at volunteers with the necessary certificates or people who are willing to secure them. If potential volunteers cannot follow a course in their own area, courses will be specially organised to allow some volunteers to secure their certificates. The course will cover first aid at events and sports injuries. No courses in Basic First Aid will be organised for the volunteers.

Q 10.9 Foreign physicians

Please clarify if NOC team physicians (of foreign nationality) will have the right to practice in your country without exception or limitation during the Youth Olympic Games

Q 10.10 Anti-doping agreements

Have the relevant authorities in your country signed an agreement with the World Anti-Doping Agency (WADA) (e.g. the Copenhagen declaration) and ratified the UNESCO convention?

The Dutch government and the Dutch NOC have signed the Copenhagen Declaration. The Netherlands is a Member State of the International Convention against Doping in Sport ("UNESCO Convention").

Q 10.11 Anti-doping legislation

Does your country have any legislation on doping? Explain. Does your country have a National Anti-Doping Organisation? Explain.

The Netherlands does not currently have any specific anti-doping legislation, but a Doping Act (Dopingwet) is expected to come into force in 2013 or 2014. The trafficking, production and administering of doping are prohibited by the Medicines Act (Geneesmiddelenwet), the Opium Act (Opiumwet) and the Criminal Code (Wetboek van Strafrecht). The National Anti-Doping Organization (NADO) in the Netherlands is the Anti-Doping Authority the Netherlands (in short, the Doping Authority), which was established by the Minister of Health, Welfare and Sport and has been accredited by the World Anti-Doping Agency (WADA).

Q 10.12 Anti-doping guarantee

During the YOG, the World Anti-Doping Code and the IOC Anti-Doping Rules will apply and the Anti-Doping Authority the Netherlands will perform its duties in accordance with these regulations.

For more information on the YOG 2018, please visit the website of the YOG 2018.

Q 10.13 Accredited laboratories

Which WADA-accredited laboratory do you intend to use at Games-time? Give a brief indication of the procedures envisaged for sample transportation.

The Anti-Doping Authority the Netherlands proposes sending samples to the accredited Doping Laboratory in Cologne (Germany) for analysis. To ensure that testing proceeds smoothly under all circumstances, the Anti-Doping Authority the Netherlands also proposes to make an additional agreement with the accredited laboratory in Ghent (Belgium) to serve as a back-up in the event of an emergency or calamity in the Cologne lab. The samples will be transported to the laboratory by a courier in a car or on a motorbike.

Theme 11

Security

Key points

- Rotterdam has substantial experience in organising major international sports events
- Cooperation and assistance of municipality and security services to ensure safe YOG
- Involvement of organisations specialising in traffic management, risk and crisis management and medical assistance

Q 11.1 Security Organisations

Identify the public and private organisations that will be involved with security during the Youth Olympic Games.

Rotterdam is the second-largest city in the Netherlands after the capital, Amsterdam. Rotterdam has always been an internationally oriented city because of the port's central role in international trade and the many migrants that have settled in the city. About 170 nationalities live side by side in Rotterdam. The cultural diversity is celebrated during many different cultural events such as the annual Summer Carnival Rotterdam. Sport plays a prominent role in that. Sport not only stimulates a healthy lifestyle, but makes a valuable contribution to social cohesion by bringing people together.

Rotterdam is more than a city of sport; it also has considerable experience in organising large-scale events. Well-known international events such as the Grand Départ of the Tour de France in 2012, the annual Rotterdam Marathon, the summer carnival, and the Bavaria City Racing in the city centre attract hundreds of thousands of visitors. During the North Sea Jazz Festival in Ahoy, the city hosts many world-class musicians and tens of thousands of visitors. Table 11.2 presents an overview of all the major international sporting events that Rotterdam has organised over the past ten years.

In addition, Rotterdam was voted the best festival city in the world in the category of cities with a population of 500,000 to 1,000,000 by the International Festivals and Events Association (IFEA) in 2010. The cooperation between the many different organisations involved – both public and private – has played a large part in the city's success.

The City of Rotterdam's Department of Public Safety (Directie Veiligheid) coordinates the preparations for all major events. Those preparations involve numerous disciplines and organisations: the Rotterdam-Rijnmond police, the Rotterdam-Rijnmond Security Region (Veiligheidsregio), the regional Fire Department and the Emergency Medical Services (GHOR). These organisations have a thorough, specialised knowledge of the requirements that have to be met in areas such as public order, traffic, security, risk and crisis management, and medical assistance. Other municipal departments involved in preparing for major events are Construction Surveillance for constructional safety, the Municipal Health Service (GGD) for matters relating to public health and hygiene, and City Supervision, which supervises local law enforcement agencies and can take care of minor violations. The municipality also has specialists to manage traffic circulation and mobility.

The Rotterdam-Rijnmond police force is one of the largest in the Netherlands. A team of 6,000 police officers maintain public order, provide emergency services, investigate offences and provide information to citizens on various matters. The Rotterdam-Rijnmond and Zuid-Holland-Zuid police forces will merge to form a single regional force for Rotterdam in the course of 2013.

Private security firms will be responsible for handling security and surveillance at the various sport venues that will be used during the Youth Olympic Games. These specialist companies maintain permanent contact with the Rotterdam police force, which can intervene when needed. A decision still has to be taken on which security company will be employed during the YOG. The decision will be based on a public procurement procedure.

The experience, the facilities, the cooperation between relief and security organisations and private partners in the city of Rotterdam and the Rotterdam-Rijnmond region provide a solid and reliable basis for hosting an international sport event. The parties concerned will do everything in their power to ensure that the YOG are run in a safe and orderly manner.

Q 11.2 Experience in security work

Use table 11.2 to list, in chronological order (most recent first), the experience of your city/region and country over the last ten years in the organisation of security for major international events (particularly sports events).

Experience in the organisation of security for major international events

The Youth Olympic Games will be prepared by a multidisciplinary Organising Committee, the members of which will be specialists representing all relevant disciplines and with experience in the organisation of large-scale events. During the preparations, the safety and security aspects will receive prominent attention.

The Mayor of Rotterdam, the Police Chief (Korpschef) and the District Attorney will be kept regularly informed of progress during the preparations for the Youth Olympic Games. The Mayor will formally ratify all plans and arrangements made during the preparations. In the Guarantees file, under Q 11.3 you will find a guarantee from the Mayor, assuring the cooperation and assistance of the municipality and the security services in ensuring the safe progress of the Games.

Rotterdam has substantial experience in organising large-scale, international sporting events. At the beginning of the new millennium, in 2000, Rotterdam was one of the host cities for the UEFA European Football Championship but it has hosted many other events. The table below presents a selection of the international sporting events that were organised in Rotterdam between 2002 and 2012.

Table 11.2 Experience of Rotterdam in organisation of the security

Date	Event	Duration (days)	Number of dignitaries and/or VIPs	Number of spectators	Number of security personnel
2012	European Championships Baseball			75,000	
2012	European Volleyball League Men			3,800	
2012	Europe Cup Baseball Clubteams				
2011	World Championships Squash	9		75,000	
2011	European Championships Handball Women U15	11		3,800	
2011	European Championships Boxing Women				
2011	European Championships Dressage	4		55,000	
2011	World Championships Tabletennis	8		35,000	31 security, 31 volunteers
2011	Judo Grand Prix				
2010	European Championships Korfball	9		2,000	
2010	World Championships Gymnastics	9		46,093	32 security, 35 volunteers
2010	Grand Depart du Tour de France	4		1,000,000	
2010	Euro Hockey League	3		10,000	
2009	World Championships Baseball	7		28,942	
2009	World Championships Judo	5		26,900	40 security, 20 volunteers
2009	European Championships Volleyball U19	6		12,139	5 security
2009	European Top 12 Tabletennis Juniors				
2008	World Championships Trophy Hockey Men	9		40,000	
2007	World Championships Snowboarding	1		25,000	
2007	World Cup Skateboarding				
2007	World Championships Tabletennis Veterans	6		11,200	
2006	World Championships Jiu-Jitsu	3		4,200	
2006	European Championships Cricket				
2006	World Championships Aerobics	4		3,500	
2006	Volvu Ocean Race	6		500,000	
2005	World Championships Karate Goju-Kai	5		5,500	
2005	World Championships Baseball	16		134,000	
2005	World Championships Catamaran F18	8		1,500	
2005	World Championships Hockey U21	12		15,000	
2005	European Championships Judo	3		9,000	35 security
2004	European Championships Aerobics	4		3,800	
2004	European Championships Judo U17	3		3,000	
2003	World Championships Korfball	9		20,000	
2003	European Championships Baseball and OQT	16		56,000	
2002	European Championships Judo U20	3		3,500	
2002	UEFA Cup Final	1		50,000	
Annual Events					
Event	Year	Spectators	Duration		
Rabobank Zesdaagse Rotterdam (Ahoy)	2005	33,355	6		
	2006	32,000	6		
	2007	36,713	6		
	2008	39,084	6		
	2009	40,000	6		
	2010	31,046	6		
	2011	30,000	6		
	2012	30,000	6		
ABN AMRO World Tennis Tournament	2001	95,000	8		
	2002	85,000	8		
	2003	86,000	8		
	2004	104,739	8		
	2005	108,030	8		
	2006	101,000	8		
	2007	93,042	8		
	2008	105,000	8		
	2009	107,080	8		
	2010	106,106	8		
	2011	106,258	8		
	2012	116,000	8		
ABN AMRO Marathon Rotterdam	2001	900,000	1		
	2002	850,000	1		
	2003	900,000	1		
	2004	900,000	1		
	2005	900,000	1		
	2006	850,000	1		
	2007	900,000	1		
	2008	800,000	1		
	2009	900,000	1		
	2010	900,000	1		
	2011	925,000	1		
	2012	900,000	1		
Bavaria City Racing Rotterdam	2006	450,000	1		
	2007	500,000	1		
	2008	500,000	1		
	2009	575,000	1		
	2010	550,000	1		
	2011	600,000	1		
	2012 x		1		
CHIO Rotterdam (Kralings Bos)	2001	30,000	5		
	2002	38,000	5		
	2003	47,000	5		
	2004	40,000	5		
	2005	41,950	5		
	2006	45,000	5		
	2007	45,000	5		
	2008	50,000	5		
	2009	55,000	5		
	2010	58,000	5		
	2011	50,000	5		
	2012 x				
Shell ECO Marathon (Ahoy)	2012	40,000	1		



Q 11.3

Provide a guarantee from the highest government authority (local, regional/ country) for the safety and the peaceful celebration of the YOG.

The Rotterdam municipal government is responsible for the security measures to ensure the safe and peaceful celebration of the YOG 2018.

THE ROTTERDAM MUNICIPAL GOVERNMENT IS RESPONSIBLE FOR THE SECURITY MEASURES TO ENSURE THE SAFE AND PEACEFUL CELEBRATION OF THE YOG 2018.

Theme 12

Accommodation

Key points

- 3 million visitors per year are drawn by the cultural festivals and sporting events Rotterdam has to offer
- Guaranteed inventory of 4,077 rooms in 51 hotels
- Home-stay programmes for family and friends of athletes

Rotterdam is the second-largest city in the Netherlands and home to one of the largest seaports in the world. Rotterdam is often called the Gateway to Europe because of its strategic location in the Rhine delta on the North Sea and at the intersection of a massive rail, road, air and inland waterway distribution system extending throughout the continent. The city has an excellent infrastructure: every part of the city is easily accessible by tram, metro, water taxi, bike or on foot.

The city is also famous for its festivals and events. In 2010, Rotterdam won the IFEA World Festival & Event City Award. Every year around three million visitors from around the world come to Rotterdam, drawn by, among other things, the cultural festivals and the growing number of spectacular sporting events that the city hosts. During their stay they can explore the architecture for which the city is renowned, including innovative structures such as the famous Cube House, the Euromast observation tower and the swan-like curves of the Erasmus Bridge. The city boasts a number of top museums, such as the Kunsthall and Museum Boijmans Van Beuningen, which present exceptional exhibitions, but also numerous smaller galleries. The many concert halls and theatres and the metropolitan night life cater to every taste.

Visitors have numerous hotels in every grade to choose from, from basic to highly luxurious. There are over 5,217 rooms in two- to four-star hotels within 20 kilometres of the city centre. There are plans to create a further 1,177 hotel rooms in the three- and four-star categories within 10 kilometres of city centre between 2013 and 2015.

The designated official IOC hotel, Hilton Rotterdam, is within seven kilometres of the cluster Village where 40% of the sport programmes will be held. Hilton Rotterdam is a four-star hotel with 245 rooms and suites. Facilities include a business centre, 12 meeting rooms and an executive lounge. All of the rooms and facilities have been renovated in 2012.

Q 12.1 Total room inventory

Provide table 12.1, duly completed and guaranteed by your national tourist board, detailing the total room capacity within 20km of your city centre and within 10km of any major competition cluster.

Within 20 km of Rotterdam, there are 5,217 hotel rooms as table 12.1 indicates. There are plans to build hotels with an additional 1,177 rooms between 2013 and 2015. The foundation Rotterdam Marketing has guaranteed the total room inventory on behalf of the National Tourist Board.

From this inventory, the Bid Committee has secured guarantees for 4,077 hotel rooms for the Youth Olympic Games.

From this inventory, the Bid Committee has secured guarantees for 4,077 hotel rooms for the Youth Olympic Games.

Table 12.1 Total room inventory

Table 12.1 Total room inventory

Total hotel room capacity within 20km of city centre		
0 - 20 km from city centre Rotterdam		
Star category	Existing	Planned
4 Star	2586	375
3 Star	746	321
2 Star	114	-

Total hotel room capacity within 10km of city centre		
0 - 10 km from city centre Rotterdam		
Star category	Existing	Planned
4 Star	1672	375
3 Star	365	321
2 Star	114	-

Q 12.2 Guaranteed room inventory

Questions Q12.2.1 tot Q12.2.4 require YOG candidate cities to provide tables that indicate the total guaranteed room inventory for the Youth Olympic Games in 2018 as follows.

Q12.2.1 – 4-star accommodation

Q12.2.2 – 3-star accommodation

Q12.2.3 – 2-star accommodation

Q12.2.4 – Total guaranteed rooms (summary table)

Question 12.2.5 requires YOG candidate cities to indicate the location of each guaranteed hotel on a map of your city/region.

Number each hotel with a unique colour-coded number, differentiating between hotels

As table 12.2.4 indicates, the Bid Committee has obtained guarantees for a total of 4,077 hotel rooms in 51 hotels.

Table 12.2.4: Guaranteed room inventory for YOG 2018

Table 12.2.5: Location of guaranteed hotels

Table 12.2.6: Guaranteed room rates for YOG 2018

Q 12.3 Guaranteed room rates

Clearly stipulate the maximum room rate for all room types (single, double/twin and suite) in USD 2018 and including breakfast(s) and taxes, applicable to all guaranteed hotel rooms

The room rates are guaranteed by each individual hotel owner in their respective guarantees.

Table 12.2.6: Guaranteed room rates for YOG 2018

Q 12.4 Guarantees

Provide a guarantee from each individual hotel owner listed in tables 12.2.1 to 12.2.3 guaranteeing:

- Room availability
- Room rate per room type (single, double, twin, suite...) including breakfast(s) and all taxes
- That no minimum stay will apply
- That accommodation contracts are binding to the end of the Youth Olympic Games period

Table 12.2.6: Guaranteed room rates for YOG 2018

Q 12.5 Accommodation plan for spectators

Provide details regarding your accommodation plan for spectators during the Youth Olympic Games

Spectators will have access to the full inventory of hotel rooms within Rotterdam that are not reserved to the Olympic Family through guarantees and contracts. A central online reservation system will offer attractive packages for family and friends of athletes and other visitors. These packages will be created in consultation with ATP, Rotterdam Marketing and the Rotterdam Tourist Board. Packages will include accommodation, local public transport and tickets for major attractions.

Together with ATP, YOGOC Rotterdam will organise home-stay programmes for These visitors will stay with local families in the sport spirit of cross-cultural exchange and local hospitality.

Theme 2

Table 12.2.1 Hotel accommodation - 4^e hotels

	Hotel Name	Location		Total nr. of rooms	Guaranteed nr. of rooms	
		0-10 km	10-20 km		Nr.	%
1	Bastion Rotterdam/ Terbregseplein	x		105	45	43%
2	Bastion Rotterdam/Beneluxtunnel	x		135	70	52%
3	Best Western Art hotel Rotterdam	x		104	99	95%
4	Best Western Museum Hotel Delft		x	66	28	42%
5	Bilderberg Parkhotel Rotterdam	x		189	120	63%
6	Carlton Oasis		x	139	90	65%
7	Delta Hotel		x	78	58	74%
8	Golden Tulip Zoetermeer		x	100	66	66%
9	Hampshire Savoy Rotterdam	x		49	40	82%
10	Hilton Rotterdam	x		245	220	90%
11	Hotel New York	x		72	35	49%
12	Hotel Rotterdam	x		115	84	73%
13	Inntel Hotel Rotterdam	x		263	150	57%
14	Moevenpick Voorburg		x	125	84	67%
15	NH Atlanta Rotterdam	x		215	170	79%
16	NH Capelle		x	105	81	77%
17	Novotel Rotterdam Brainpark	x		206	163	79%
18	Novotel Rotterdam Schiedam	x		136	70	51%
19	Regardz Rotterdam Airport	x		96	50	52%
20	SS Rotterdam	x		254	176	69%
21	Suite Hotel Pincoffs	x		17	17	100%
22	Van der Valk Nieuwerkerk aan de IJssel		x	150	100	67%
23	Van der Valk Hotel Ridderkerk		x	140	96	69%
24	Van der Valk Hotel Rotterdam-Blijdorp	x		189	163	86%
25	Van der Valk Nootdorp		x	142	95	67%
26	Van der Valk Ara Zwijndrecht		x	80	66	83%
27	Worldhotel Grand Winston		x	252	150	60%
28	Mainport Hotel Rotterdam (Inntel Hotel) (2013)	x		213	100	47%
29	NHOW De Rotterdam (2013)	x		285	200	70%
30	Novotel Centrum Rotterdam (2015)	x		150	75	50%
	Total number of rooms				2961	

Table 12.2.2 Hotel accommodation - 3^e hotels

	Hotel Name	Location		Total nr. of rooms	Guaranteed nr. of rooms	
		0-10 km	10-20 km		Nr.	%
1	Bastion Rotterdam/Rhoon	x		146	65	45%
2	Bastion Rotterdam/Barendrecht		x	80	34	43%
3	Bastion Rotterdam/Beneluxtunnel		x	96	70	73%
4	Bastion Rotterdam/Brielle Europort		x	96	40	42%
5	Breitner Hotel	x		36	24	67%
6	Campanile Hotel Oost	x		47	47	100%
7	Campanile Hotel Vlaardingen		x	48	42	88%
8	Euro hotel Centrum Rotterdam	x		55	40	73%
9	H2otel	x		49	42	86%
10	Ibis Rotterdam Vlaardingen		x	90	50	56%
11	Martime Hotel Rotterdam	x		165	73	44%
12	Milano	x		24	14	58%
13	Postillion Hotel Dordrecht		x	96	70	73%
14	Tulip Inn Rotterdam	x		92	45	49%
15	Van Walsum	x		29	15	52%
16	West Cord Hotel Delft		x	140	75	54%
17	Easy Hotel Rotterdam (2013)	x		102	66	65%
18	European China Centre Rotterdam (2014)	x		190	140	74%
19	Ibis Rotterdam Centrum (2014)	x		140	70	50%
20	Ibis Stylis Rotterdam Centrum (2014)	x		97	45	46%
	Total number of rooms				1987	

Table 12.2.3 Hotel accommodation - 2^e hotels

	Hotel Name	Location		Total number of rooms	Guaranteed nr. of rooms	
		0-10 km	10-20 km		Nr.	%
1	Amar Hotel	x		22	14	64%
2	StayOkay	x		235	100	43%
				-	-	-
Total number of rooms					114	

Table 12.2.4 Summary of accommodations guaranteed

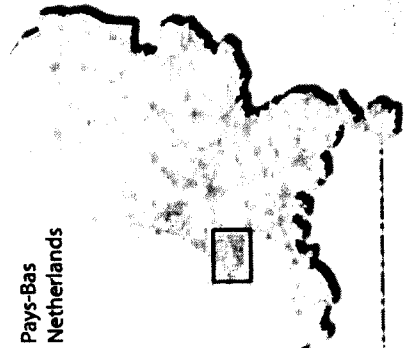
		Nr. of hotels	Nr. of rooms
4 Star	Existing	27	2586
	Planned	3	375
	Sub-totals	30	2961
3 Star	Existing	16	746
	Planned	4	321
	Sub-totals	20	1067
2 Star	Existing	2	114
	Planned		
	Sub-totals	2	114
Totals		52	4142

Q 12.6 Transport planning

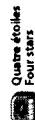
Provide a brief explanation of how your accommodation plan is linked to public transport arrangements.

There will be a green shuttle bus service to transport members of the Olympic Family between their hotels and all the venues and other sites. Accredited officials and guests will be able to travel free of charge. For spectators, the city has an advanced public transport system, including trains, metro, trams, buses and boat taxis. The city of Rotterdam encourages the use of public transport, so the packages offered to visitors will include special rates for public transport.

Plan de Rotterdam C Rotterdam Map C

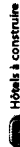


LÉGENDE
LEGEND



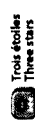
Quatre étoiles
Four stars

- 1 Bastion Rotterdam/Terbregseplein
- 2 Bastion Rotterdam/Beneluxtunnel
- 3 Best Western Art hotel Rotterdam
- 4 Best Western Museum Hotel Delft
- 5 Bilderberg Parkhotel Rotterdam
- 6 Carlton Oasis
- 7 Delta Hotel
- 8 Golden Tulip Zoetermeer
- 9 Hampshire Savoy Rotterdam
- 10 Hilton Rotterdam
- 11 Hotel New York
- 12 Hotel Rotterdam
- 13 Intel Hotel Rotterdam
- 14 Moerwepick Voorburg
- 15 NH Atlanta Rotterdam
- 16 NH Capelle
- 17 Novotel Rotterdam Brainpark
- 18 Novotel Rotterdam Schiedam
- 19 Regardz Rotterdam Airport
- 20 SS Rotterdam
- 21 Suite Hotel Pincovffs
- 22 Van der Valk Nieuwkeik aan de IJssel
- 23 Van der Valk Hotel Riddikerck
- 24 Van der Valk Hotel Rotterdam-Bijlport
- 25 Van der Valk Woodorp
- 26 Van der Valk Ara Zwijndrecht
- 27 Worldhotel Grand Winston



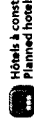
Hôtels & construction
Planned hotels

- 28 Mainport Hotel Rotterdam (Intel Hotel) (2013)
- 29 NHOW De Rotterdam (2013)
- 30 Novotel Centrum Rotterdam (2015)



Trois étoiles
Three stars

- 31 Bastion Rotterdam/Rhoon
- 32 Bastion Rotterdam/Barendrecht
- 33 Bastion Rotterdam/Bielle Europoort
- 34 Breinier Hotel
- 35 Campanile Hotel Oost
- 36 Campanile Hotel Viaardingen
- 37 Euro hotel Centrum Rotterdam
- 38 H-zoel
- 39 Ibis Rotterdam Vlaardingen
- 40 Maritime Hotel Rotterdam
- 41 Milano
- 42 Position Hotel Dordrecht
- 43 Tulip Inn Rotterdam
- 44 Van der Valk
- 45 West Cord Hotel Delft



Hôtels & construction
Planned hotels

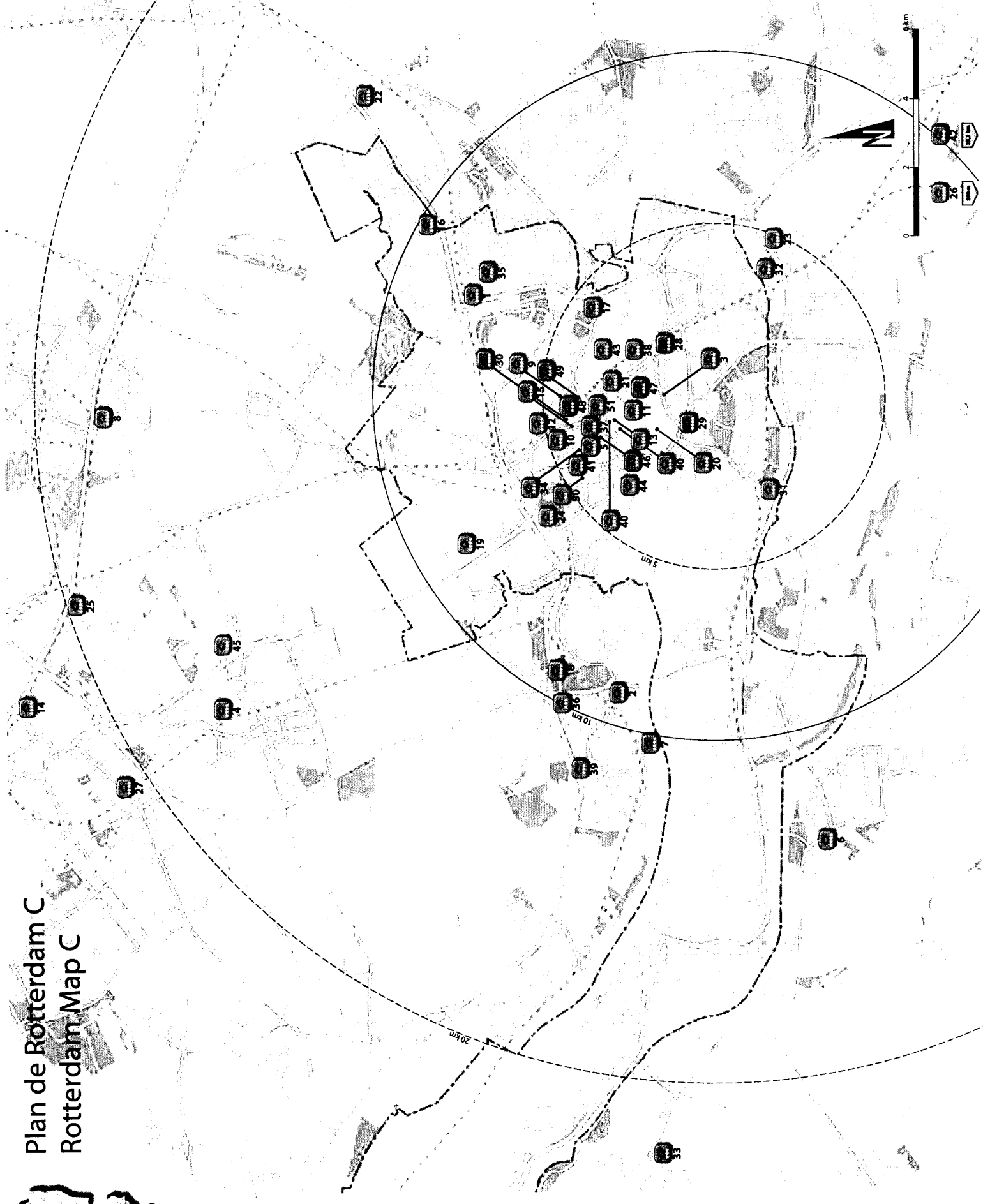
- 46 Easy Hotel Rotterdam (2013)
- 47 European China Centre Rotterdam (2014)
- 48 Ibis Rotterdam Centrum (2014)
- 49 Ibis Stylis Rotterdam Centrum (2014)



Deux étoiles
Two stars

- 50 Amar Hotel
- 51 StayOkay

Limites de la municipalité
Municipal boundary



Theme 13

Transport

Key points

- A safe, efficient and reliable transport system to mobility in a sustainable way
- Use of existing infrastructure: no specific extra infrastructure needed for YOG
- Green transport: use of clean-energy vehicles to transport athletes and the Olympic Family
- Venues located in immediate vicinity of public transport hubs
- Visitors will be encouraged and offered incentives to use public transport

Q 13.1 Transport system during the YOG

Based on your general Youth Olympic Games concept and your city and regional transport systems, explain your Games-time transport concept. Describe the transport infrastructure which will play a key role during the Youth Olympic Games and indicate if any construction will be necessary (new infrastructure or upgrading existing infrastructure): motorway and main road network, public transport network lines (regional and suburban rail, subway, light rail, high capacity dedicated bus lanes or waterways if applicable). Are there alternative ways to reach all Youth Olympic Games venues (by road/public transport)?

The Rotterdam/The Hague metropolitan region has a highly advanced transport system, consisting of an integrated network of (high-speed) rail, metro, trams, buses and river transport. Rotterdam-The Hague Airport is a hub for European and national air transport. Throughout the region there are numerous multimodal hubs and nodes connecting the suburbs and outer regions with the core transport network.

The transport infrastructure in the Rotterdam region will be entirely capable of meeting transport needs during the YOG. Current projects to upgrade one of the motorways and to convert a railway line into light-rail line and the planned construction of an additional motorway will be completed well before 2018. No further construction or improvement of infrastructure will be required for the YOG.

One of the principal assets of Rotterdam is that the venues will be concentrated in a compact way. The Youth Olympic Village (YOV) and most of the competition venues will be located in close proximity of each other within the city boundaries of Rotterdam. During the YOG in Rotterdam, there will be a safe, efficient and reliable shuttle bus service for the participants and members of the Olympic Family. The service will connect the YOY, the training and competition venues and other major locations. Visitors to the YOG will have easy access to all the venues by public transport.

The following services will play a key role in the transport of participants and visitors to the sport venues and around the city of Rotterdam during the YOG.

High-speed railway network

A high-speed railway network connects Rotterdam with cities in neighbouring countries, with Belgium and France to the south and Germany to the east. From Rotterdam, it takes less than half an hour to travel to Schiphol Airport, and only forty minutes to Amsterdam Central Station (the hub for the ICE high-speed train to Frankfurt). It takes one hour and ten minutes to Brussels and two hours and thirty minutes to Paris with the HSL (High-Speed Line). Rotterdam Central Station is only seven kilometres from the YOY, which can be reached in ten minutes by bus.

Regular rail network

The Rotterdam region is also served by a dense regular rail network. There are frequent services between Rotterdam and The Hague and Amsterdam to the north, Utrecht to the east and to the south of the country via Dordrecht. Besides Central Station, Rotterdam has three other railway stations: Rotterdam Blaak, Rotterdam Alexander and Schiedam Central Station. A fifth station, Rotterdam Stadion, which is only used when major

events are being held, is at De Kuip. During the YOG this station will be open to provide visitors with easy access to the venue.

Motorway network

The motorway network in the Rotterdam-The Hague metropolitan area is, as in the rest of the Netherlands, quite dense. Rotterdam is encircled by a ring road that gives quick and easy access to motorways to every part of the country.

Work is underway to extend and increase the capacity of the motorways around Rotterdam. This work is due to be completed in 2015. Access to the city by road will be further improved by current project to upgrade the A15 motorway in the south of the region and the planned new A4 motorway link between Rotterdam and The Hague.

City road network

There are seven main city roads connecting the inner city with the motorways around Rotterdam. On these roads, it takes an average of about ten minutes to reach the motorway from the city centre. There is also an extensive network of Park-and-Ride terminals around the city, where motorists can leave their vehicle and travel to the centre by public transport. The combination of these two elements means that the venues for the YOG will be easily accessible for visitors who come to Rotterdam by car.

Metro and Randstad Rail

Rotterdam's metro system is 87 km in length, comprising 5 lines and 62 stations. This advanced public transport network provides a connection between the different parts of the city and also connects Rotterdam with its neighbouring cities. The metro operates for nineteen hours a day, with a service up to every three minutes at peak times on the central parts of the network.

During the YOG, there will be a direct connection from the YOY to Rotterdam Central Station and on to the venue for canoeing and kayaking in Zoetermeer with line E. A journey from the YOY to the city centre will only take about ten minutes by metro. In addition to line E, lines A, B and C will provide a frequent connection with the cluster Park near metro station Voorschoterlaan

and Kralingse Zoom and, in combination with a bus shuttle, with the venue for rowing and cycling at the Eendrachtspolder. By 2016 the current metro network will have been expanded by an additional 24 km following the conversion of an existing railway line into a light-rail line. This new metro line will connect Rotterdam's city centre with the venue for the sailing competition during the YOG at Hoek van Holland.

Tram

Rotterdam also has a tram network with 8 tram lines and a total length of 116 km. The tram routes complement the metro network. Seven of the tram lines pass Rotterdam Central Station. There are tram stops in the immediate vicinity of the Park and Stadium venues.

Bus

Various bus operators have been awarded concessions to provide services in the Rotterdam region. The main concession holder for the city of Rotterdam and the neighbouring region operates over sixty routes on a daily basis.

River transport

The river is a major asset for the city of Rotterdam. To supplement the bridges and tunnels connecting the two sides of the city, Rotterdam has a system of public transport by boat. Scheduled water-taxi services operate between the Wilhelminapier on the south side of the river and Leuvehaven and Veerhaven on the north. Water taxis can also be summoned at various locations along the waterfront. For visitors to the YOG, transport by boat will be a fast and enjoyable way of getting across town and taking in the views of the waterfront at the same time.

Taxis

Rotterdam has a fleet of 1,200 certified taxis, which will provide a high-quality service to complement the public transport system for visitors of the YOG.

Q 13.2 Infrastructure

If applicable, please indicate which authorities (national, region, city etc.) will be responsible for planning, financing and constructing new and upgraded transport infrastructure defined in Q 13.1 and complete table 13.2 accordingly. Please ensure you complete Map B by indicating all transport infrastructure necessary for the Games according to the instructions provided in Q1.4.

The transport network in the Rotterdam region will be fully capable of meeting transport needs during the YOG.

Current projects to upgrade one of the motorways and to convert a railway line into light-rail line and the planned construction of an additional motorway will be completed well before 2018. No further construction or improvement of infrastructure will be required for the YOG.

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Table 13.2 Infrastructure construction or modernisation

New construction (planned infrastructure) in the Rotterdam region							
Type of Transport infrastructure	Length (km) + capacity (n° of traffic lanes or tracks)		Construction				Source of financing
	Within city boundary	From city boundary to outlying venues	Body responsible	Start	End	Cost USD (million) 2012	
Highway Network: 'A15 Maasvlakte-Vaanplein' (upgrading)	-	-	Ministry of Infrastructure and the Environment	2011	2015	1.145	Public-private
Highway Network: 'A4 Delft-Schiedam' (new infrastructure)	-	7 km, 2 lanes/direction	Ministry of Infrastructure and the Environment	2012	2015	1.060	Public
Subway Line: 'Hoekse Lijn' (upgrading)	-	24 km, 1 track/direction	Rotterdam Region (stadsregio)	2016	2016	300	Public

Q 13.3 Airport data

Which is the main international airport to be used as the main port of entry for the Youth Olympic Games? What are the types and lengths of surface transport links from the airport(s) to the IOC hotels, the Youth Olympic Village and the MMC?

The main airport for the arrival and departure of YOG participants and the wider Olympic Family and visitors to the Games will be Schiphol International Airport. Schiphol has six runways and handled 49.8 million passengers in 2011, making it one of Europe's largest airports. Scheduled non-stop flights link Schiphol to a total of 313 European and intercontinental destinations. Participants and visitors will also be able to use Rotterdam-The Hague Airport during the YOG. Rotterdam-The Hague Airport has one runway and most of its connections are to European destinations. Last year it handled approximately 1.2 million passengers.

Dedicated shuttle bus services will provide transport between Schiphol and the YOY, the IOC hotel and other YOG venues in Rotterdam at times of arrival and departure. A similar shuttle service will operate from Rotterdam-The Hague Airport. Visitors using public transport will be able to travel non-stop from Schiphol to Rotterdam Central Station, and vice versa, in less than half an hour by high-speed train. Public transport between Rotterdam-The Hague Airport and the city centre of Rotterdam is also available with a short (shuttle) bus transfer.

Q 13.4 Distances and journey times

Use table 13.4 to indicate distances in kilometres and average journey times by bus and in minutes in 2018. Please indicate what formulas and data were used to calculate the travel times in table 13.4. If another mode of transport will be used, either instead of or in addition to buses, for any particular journey, please include this information in the table

Table 13.4 Distances and journey times

Nbr	Destination Nom	Schiphol Airport		Rotterdam - The Hague Airport		Rotterdam Central Station (HSL)		IOC Hotel (Hilton Rotterdam)		YOY (Cluster Village)		Opening / Closing ceremony (Cluster Stadium; De Kuip)		Media accomodation (Novotel Brainpark)		Main Media Center (Cluster Stadium)	
		km	min	km	min	km	min	km	min	km	min	km	min	km	min	km	min
1	Schiphol Airport	x	x	55,7	39	59,8	40	59,7	41	65	48	70,7	48	67,5	45	70,7	48
2	Rotterdam - The Hague Airport	55,7	39	x	x	7,3	12	8	13	12,5	20	19,1	21	13,6	16	19,1	21
3	Rotterdam Central Station (HSL)	59,8	40	7,3	12	x	x	1,2	3	6,2	11	8	14	5,4	13	8	14
4	IOC hotel (Hilton Rotterdam)	59,7	41	8	13	1,2	3	x	x	5,7	11	5,2	10	4,3	10	5,2	10
5	YOY (Cluster Village)	65	48	12,5	20	6,2	11	5,7	11	x	x	3,5	8	8,6	14	3,5	8
6	Opening / Closing ceremony (Cluster Stadium; De Kuip)	70,7	48	19,1	21	8	14	5,2	10	3,5	8	x	x	5,3	9	x	x
7	Media accomodation (Novotel Brainpark)	67,5	45	13,6	16	5,4	13	4,3	10	8,6	14	5,3	9	x	x	5,3	9
8	Main Media Center (Cl.Stad.)	70,7	48	19,1	21	8	14	5,2	10	3,5	8	x	x	5,3	9	x	x
9	Cluster Village (aquatics, archery, basketball, boxing, cycling (roadtime trial and BMX), gymnastics, handball, judo, table tennis, taekwondo, weightlifting, wrestling)	65	48	12,5	20	6,2	11	5,7	11	x	x	3,5	8	8,6	14	3,5	8
10	Cluster Stadium (athletics, badminton, (beach)volleyball)	70,7	48	19,1	21	8	14	5,2	10	3,5	8	x	x	5,3	9	x	x
11	Cluster Park (equestrian, hockey, fencing, football, golf, modern pentathlon, rugby, shooting, tennis, triathlon)	66,2	43	14,5	16	6,4	13	4,8	10	9,7	17	6,3	11	1,4	4	6,3	11
12	Outdoor Valley Hoge Bergse Bos (cycling, mountainbiking)	59,8	44	10,9	16	10,5	19	9,8	17	23,1	25	13,7	21	8,5	16	13,7	21
13	Willem Alexanderbaan (canoe-flatwater and rowing)	61,5	39	22	22	18,4	21	17,8	18	28,3	24	19	20	15,5	14	19	20
14	Dutch Water Dreams (canoe-kayak-slalom)	50,1	33	19,1	22	30,4	27	20,4	24	35,7	35	30,5	30	27,3	25	30,5	30
15	Hoek van Holland - beach (sailing)	65,2	52	32,2	32	30,5	33	31,3	31	41	37	46,3	40	38,4	34	46,3	40

Note: journey times by car. Source: km and min based on Google Maps.

Q 13.5 Operational objectives

List your main operational objectives with regard to traffic management and performance during the Youth Olympic Games

A safe, efficient and reliable transport system that contributes to a sustainable mobility

- The comprehensive Rotterdam transport system consisting of the existing advanced road and public transport networks will provide safe, efficient and reliable transport services for participants and visitors to the YOG in the city of Rotterdam.
- The YOG participants will be transported free of charge from Schiphol International Airport and Rotterdam – The Hague Airport to the YOY and the IOC hotel (and vice versa) and between those locations and the venues with a dedicated shuttle service using vehicles that use clean energy.
- Members of the Olympic Family and the accredited media will be able to make use of an advanced public transport system and shuttle services.

- During the YOG, the visitors to the city, and in particular the spectators at the various sport venues, will be able to make use of the existing advanced public transport system of Rotterdam.
- Clean-energy shuttle services will be available for the YOG participants and the IOC members, there are public transport hubs in the immediate vicinity of the YOG venues, and visitors will be encouraged and given incentives to use public transport. As a result, we anticipate that the use of designated vehicles will be limited. This transport concept fits in with Rotterdam's long-term strategy of promoting sustainable mobility.
- A Traffic Control Strategy will ensure that participants can travel in a safe and orderly manner and without delays during the YOG.

Q 13.6 Games-time transport system

Based on the requirements presented in the YOG Event Manual, describe how you intend to implement the Games Transport System, and in particular the shuttle service common to all accredited persons. Provide Map D clearly showing road transport itineraries for accredited persons. Describe your transport concept for spectators

The concept for the Games-time transport system for the YOG in Rotterdam consists of two parts: one for the transport of the participants and members of the Olympic Family, and another for the transport of spectators and other visitors. Please refer to Map D for the road transport itineraries for accredited persons.

Shuttle bus services

The accessibility of the different venues for the YOG participants and the members of the IOC will be guaranteed by free and carefully arranged shuttle services. A shuttle service will also be provided from Schiphol International Airport, Rotterdam-The Hague Airport and Rotterdam Central Railway Station to the

YOV and the IOC hotel (and vice versa) and between those locations and the various YOG venues. If necessary, dedicated traffic lanes will be temporarily allocated to the shuttle service. This will be decided in a later stage. Within the YOV itself, the athletes and their entourage will be able to use small electric vehicles, which will be available free of charge. Although the distances are short, these transport modes can also be used by accredited persons who wish to visit other competitions.

Transport services for spectators

During the YOG visitors and spectators will be able to make use of an advanced public transport system, including trains, metro, trams, buses and ferries. As part of the City of Rotterdam's effort to promote the use of public transport, train tickets will be offered at reduced rates in combination with tickets for sport competitions.

Q 13.7 Transport measures

Describe the measures planned to facilitate Youth Olympic Games traffic flow, punctuality and reliability. Give a detailed description of road and traffic transport measures that would be implemented

During the YOG, a transport command centre will be established to implement and coordinate a YOG traffic plan. This command centre will be staffed by experts from the traffic management department for the city and the region of Rotterdam. The traffic plan will contain a traffic timetable based on the schedule of training, competition and other YOG events and an advanced traffic management plan to guarantee the smooth flow of traffic during the YOG.

Special YOG train stops

During the YOG trains will make scheduled stops at Rotterdam Stadion railway station for visitors to the sport events at the YOG venue Stadium. These services will also be available for the members of the Olympic Family.

Q 13.8 Ticketing and transport policies

Will ticketed spectators using public transport benefit from fare reductions or free transport on the day of their event?

The city of Rotterdam will promote the use of public transport during the YOG. Promoting the use of public transport is in fact a major element of Rotterdam's long-term strategy for more sustainable mobility. The standard method of payment for the use of public transport in the Netherlands is the so-called OV-chip card. Passengers load the card with credit or with travel products, such as a single-journey or a monthly subscription.

Q 13.9 Games time responsibilities

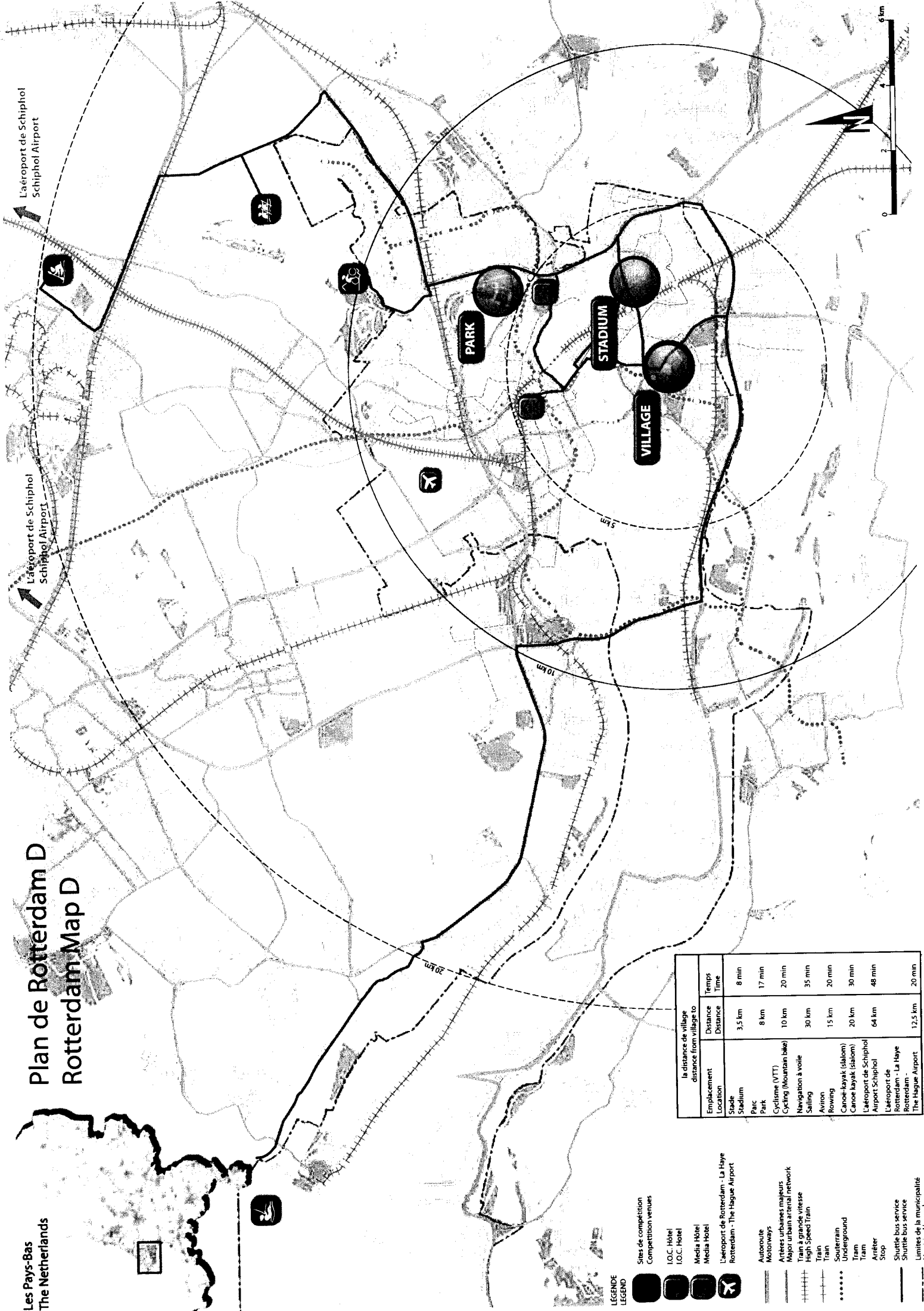
Under which authority will your city and regional transport and traffic command and control centre be operated at Games-time? Provide a guarantee from the responsible authority. What coordination is planned between the Games-time transport command centre and security command centre?

The YOG transport command centre will cooperate closely with the security command centre in directing traffic throughout the duration of the YOG in Rotterdam.

The city of Rotterdam has provided the guarantee.

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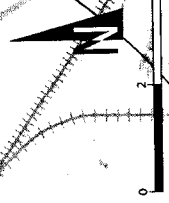
Plan de Rotterdam D Rotterdam Map D



LEGENDE
LEGEND

- Sites de compétition / Competition venues
- IOC Hôtel / IOC Hotel
- Média Hôtel / Media Hotel
- L'aéroport de Rotterdam - La Haye / Rotterdam - The Hague Airport
- Autoroute / Motorways
- Arènes urbaines majeures / Major urban arenas network
- Trains à grande vitesse / High Speed Train
- Train / Train
- Souterrain / Underground
- Tram / Tram
- Arrêter / Stop
- Shuttle bus service / Shuttle bus service
- Limites de la municipalité / Municipal boundaries

Emplacement / Location	La distance de village to / distance from village to	
	Distance / Distance	Temps / Time
Stade / Stadium	3,5 km	8 min
Parc / Park	8 km	17 min
Cyclisme (VTT) / Cycling (Mountain bike)	10 km	20 min
Navigation à voile / Sailing	30 km	35 min
Aviron / Rowing	15 km	20 min
Canoe-kayak (slalom) / Canoe kayak (slalom)	20 km	30 min
L'aéroport de Schiphol / Airport Schiphol	64 km	48 min
L'aéroport de Rotterdam - La Haye / Rotterdam - The Hague Airport	12,5 km	20 min



Theme 14

Technology

Key points

- One of the most extensive telecommunications and internet infrastructures of the world
- OPTA regulates compliance with rules and regulations
- Radiocommunications agency allocates frequency space
- Fibre network at the main venues
- Frequency costs are covered by YOGOC

Q 14.1 Regulatory body

Indicate whether a regulatory body exists for the market, whether this body is tied to government authorities and who issues the licences.

The legislative framework is the Telecommunications Act, which regulates issues such as the allocation of frequencies (for mobile services and radio and television broadcasting) and numbers, market oversight, consumer protection and safety. The Telecommunications Act also guarantees the availability and affordability of a number of essential telecommunication services (universal service), as well as providing the regulator with instruments to stimulate competition by regulating access to networks and preventing the abuse of a dominant position. The relevant agencies in the Netherlands are OPTA and the Radiocommunications Agency (in Dutch: Agentschap Telecom).

- OPTA independently regulates compliance with the rules and regulations governing the postal service and electronic communications, which are intended to promote competition in these markets. OPTA is an agency of the Ministry of Economic Affairs, Agriculture and Innovation with the status of an autonomous administrative authority.
- The Radiocommunications Agency is responsible for obtaining and allocating frequency space and

monitoring its use. It is a specialised agency of the Ministry of Economic Affairs, Agriculture and Innovation.

Q 14.2 Infrastructure and technology

Describe the existing infrastructure and technology networks linking Youth Olympic Games venues that will support the traffic necessary for the organisation of the Youth Olympic Games.

The telecommunication and internet markets are converging and increasingly becoming digital and mobile. Digital technology is increasingly blurring the boundaries between telecommunication, publishing, information technologies, broadcasting and television.

Relevant actors in the Dutch telecom and internet markets are the government, telecom operators, cable companies and content and service providers. Municipalities, educational institutions and companies in the security sector are also investing in broadband and increasingly opting for fibre optic cable.

The Netherlands' telecommunications and Internet infrastructure is among the most extensive in the world. Fibre to the home and office is widely installed and offers practically unlimited bandwidth for connections to the Internet. There is intense competition between the platforms. The key players for DSL and fibre optic are KPN (former incumbent), Reggefiber, Tele2 and Bbnd. Cable is dominated by companies like UPC and Ziggo. For mobile communication, KPN, Vodafone and T-Mobile have their own networks and offer almost full coverage in the Netherlands with the HSDPA standard. There are also numerous service providers (SPs) or mobile virtual network operators (MVNOs) that make use of those networks to provide mobile telephone services to their own end users.

Coverage by fixed and mobile telephony, broadband and broadcasting

Fixed telephone services

The fixed telephone service offers universal service, which means that every end user has access to the public telephone network from anywhere in the Netherlands, for an affordable price and to a particular standard. A shift is occurring from fixed telephone lines to Voice-over-IP and mobile telephony. The cable companies have become serious players with Voice-over-Broadband (VoB) via their own networks and are now competing in the consumer market for fixed telephone services. The current trend is that the total number of fixed connections is stable, while the number of PSTN and ISDN connections is declining and the number of VoIP connections (on DSL and cable) is increasing.

Mobile telephony

Mobile networks are run by three operators and offer almost complete coverage in the Netherlands. There are now more mobile connections than the total population of the Netherlands; there are about 20 million mobile connections, averaging 1.2 mobile phone connections per inhabitant. There are 8.2 million mobile Internet connections.

Internet services

The fixed network infrastructure provides the Netherlands with an excellent platform for broadband. The Netherlands ranks among the leading countries in the world in terms of the availability of broadband. At present, broadband access is generally delivered by means of the copper telephone network using ADSL technology or via the cable network with the help of modems. In line with EU rules, the Dutch government has unbundled copper and fibre lines to the home. With the advent of broadband cable television was widely deployed, which has led to a high rate of cable modem subscriptions. The Netherlands occupies a middle position in terms of the availability of fibre technology and upload speed, but is gaining ground. Networks are being adapted to handle download speeds of at least 50 Mbps and upload speeds of 10 Mbps. New types of infrastructure are being introduced for delivering broadband access. This competition is leading to steady expansion of capacity and improved services and tariff

structures. In fibre optic networks, symmetrical speeds far in excess of 100 Mbps can be achieved.

Overview of network availability and Interfaces:

Fixed telecommunication

ISDN2 30; PSTN

Mobile telecommunication

GSM, GPRS, UMTs, HSDPA

Network access

DSL from 1 Mbps up to 100 Mbps

Ethernet (fibre)

from 10 Mbps to 10 Gbps Managed dark fibre

Internet access

1 Mbps and upwards. Internet access can be obtained via local, national or international service providers.

All broadband initiatives are based on an open model, so the passive and active infrastructure can be used by different providers. The same applies for services.

Existing infrastructure in Rotterdam and at the venues / Optic fibre capacity between Rotterdam and the rest of the world

Rotterdam is one of the largest seaports in the world and demand for capacity for rapid data transmission is almost unlimited. Consequently, the widespread implementation of fibre technology has been underway for more than ten years. A fibre infrastructure has been in place for many years and the local authority's stimulation of investment in broadband network infrastructures also makes Rotterdam an attractive location for other service-oriented businesses.

The municipality of Rotterdam owns a Fiber Ring in the city, which can be used during the Games. Another facility is the Rotterdam Internet eXchange (R-IX), which is connected to the Amsterdam Internet eXchange (AMS-IX), the largest Internet exchange in the world. The R-IX has been certified as 'most sustainable data center' by Google/IBM. The fibre optic networks are managed by KPN and the city of Rotterdam.

A fibre network is already in place at the main venues, Village, Stadium, and Park, and fibre will be available at every venue in 2018. The costs are covered in our budget.

Services and systems

Facilities will be provided to enable YOGOC and the media representatives to perform their work. At each venue the facilities will consist of network services, hardware and software and value added services to support the YOGOC systems. The services will be tailored to the specific needs and wishes of the various user groups.

Every venue will offer a secure and reliable infrastructure with connections to all relevant locations and bandwidth connections with the highest possible level of availability and reliability.

We will provide a live stream of the Games via the Internet to allow people back home to share the experience with their loved ones.

Organisation and project management

The YOGOC will establish a professional service and support organisation with market-leading, reliable and experienced ICT partners to ensure that the ICT infrastructure is cost-effective and is run efficiently, ensuring that the costs, organisation and quality of the infrastructure are tightly controlled during preparation, implementation and operation.

Projected improvements and developments in 2018

The IT world is dynamic and the solutions available in 2018 will undoubtedly offer higher performance and greater flexibility than today's.

International comparisons highlight the many strengths of the ICT sector in the Netherlands: the capability of fully exploiting the potential of ICT, the wide availability of ICT infrastructure, highly skilled ICT specialists, the high adoption rate of ICT applications in consumer and business markets, the many commercial Internet activities (e-banking, e-shopping), the rapid adoption of Web 2.0 services like Twitter, Facebook and YouTube, and location-based services including augmented reality.

The Dutch government and the municipality of Rotterdam both promote investment in ICT infrastructure and services and are expressly committed to facilitating future developments. A focus of the investment is to put in place an ICT network that contributes to sustainable development.

Q 14.3 Local telecommunications operator

Provide a letter of intent from (a) local operator(s) stating that it (they) has (have) the capacity, capability and interest in providing all Games-time telecommunications/mobile needs.

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Q 14.4 Responsible body for frequency control

Indicate the body(ies) responsible (and any ties) for allocating and controlling the frequencies necessary for radio transmissions.

Obtaining, allocating and protecting the necessary radio spectrum and coordinating the use of satellite connections, connections for reporting, wireless microphone use, etc. is a task of the Radiocommunications Agency.

Q 14.5 Allocation of frequencies

Provide (a) guarantee(s) from the competent body(ies) that it (they) is(are) prepared to allocate, manage and control the necessary frequencies for the organisation of the Youth Olympic Games.

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Q 14.6 Costs of frequencies

Provide (a) guarantee(s) from the relevant authorities that there will be no fee charged to all client groups for the reservation and services of allocated frequencies from one month before the Opening Ceremony to one week after the Closing Ceremony of the Youth Olympic Games.

The Radiocommunications Agency will be responsible for obtaining, allocating and protecting frequency space for the YOG 2018 when it is requested. The organisers will be charged with the costs of allocating the free frequencies and for the management and supervision of the use of the frequencies. By law these fees cannot be waived.

The YOGOC has therefore guaranteed to cover all costs associated with the allocation and use of radio frequencies for the YOG Rotterdam 2018.

Theme 15

Media operations

Key points

- Rotterdam has a strong sport media network
- The media centre will be in De Kuip, close to a transport hub, meeting the need of media for rapid connections

Q 15.1 Main Media Centre: Concept and specifications

Describe your concept for the Main Media Centre (MMC), including the following elements: Location, size, adjacent compounds, transport hubs, parking and facilities; Type of building; State whether the MMC is an existing facility or to be constructed; Explain the reason for your choice of MMC; Specify who will finance the refurbishment or construction (if applicable) of the facility; Describe the fibre optic network that exists and/or is planned between the MMC and all other Youth Olympic venues

Rotterdam, Sport and Media: a solid and reliable combination

Sport is deeply rooted in Rotterdam and media coverage of sport is intensive. For example, Rotterdam is the only city in the Netherlands with three teams in the professional football league, creating a large and diverse fan base throughout the city. Some of the major national daily newspapers are renowned for their extensive sports sections, and some produce a special edition for Rotterdam. Rotterdam also has its own newspapers and various websites that cover news from the city and region. City Media Rotterdam broadcasts live news on large screens at metro stations all year round, making it possible to spread the news about the YOG to every corner of the city. Rotterdam has its own TV and radio stations, which are ready to contribute to the daily coverage of the YOG by the Olympic Broadcasting Services (OBS). The MMC will be located in the middle of a multi-venue area.

Technological facilities, such as the fibre optic network, are state-of-the-art. By continuously investing in the quality of these facilities we will ensure that this technological infrastructure keeps pace with developments in technology and that it will meet all of the requirements of the media in 2018. The Netherlands totally respects and guarantees freedom of speech and press freedom. The YOGOC will cooperate fully with the OBS in providing channels, broadcasting facilities and information sources for journalists and broadcasters.

The site: a multi-venue Olympic hub

The location for the Main Media Centre (MMC) is right in the heart of the venue chosen for many of the sporting events and from this location access to other venues is excellent. The media compound will embrace the Main Press Centre and the International Broadcasting Centre. The Main Press Centre (MPC) will be established in the country's biggest stadium, De Kuip, where were the opening and closing ceremonies of the YOG 2018 will be held. The press will be able to observe the ceremonies from the stadium's 40-plus corporate boxes. The planned new athletics facility will be constructed alongside the main stadium. Adjacent to the MMC are the Topsportcentrum Rotterdam, Rotterdam's sport promotion agency, and Albeda College, a sport education institute. This venue has three indoor halls equipped according to professional standards. It will house the badminton and volleyball competitions during the YOG. The central parking lot has more than enough space to accommodate the temporary International Broadcasting Centre (IBC), broadcasting vehicles, shuttle buses, taxis, parking for the public, and if necessary, additional temporary structures for additional facilities. The temporary beach volleyball court will also be constructed in the car park. The Media Hotel can be reached in 10 minutes by shuttle bus.

Easy transport to and from the MMC

The site has its own train station. During the YOG, trains will stop more frequently at this station when events are scheduled. The connection to Rotterdam Central Station takes just a few minutes and passengers can reach Amsterdam in less than 45 minutes. There will also be a tram stop and several bus stops nearby, providing quick connections from the site to anywhere in the city. There will be a free shuttle service from the media hotel to the various venues. An artery road connects the area directly

to the nearby ring road (motorway), making all venues quickly accessible.

The MMC offers maximum flexibility
The MMC fully meets the requirements of the IOC. About 1,500 m² will be reserved for the Main Press Centre, offering the media workers enough room for both privacy and contact. The size of the centre can be easily expanded or reduced. The International Broadcast Centre will offer 4,000 m² of space and will be designed in such a way that it can be divided into areas of whatever size is required. The MMC will be equipped with all the digital facilities broadcasters and journalists require to provide top-class coverage of the Games, including sufficient power, Wifi and the latest technology available at the time of the Games. A live feed of all the events will be displayed on large flat-screen panels in both the MPC and the IBC.

The Main Press Centre (MPC)

The MPC will be established on the 2nd floor of the Maasgebouw, a building attached to the main stadium De Kuip. The centre will be easily accessible for the physically challenged too by escalator. The facilities for the media representatives will include a modern fully-equipped kitchen, toilets and flat-screen information panels, as well as a coffee bar where they can relax and eat lunch and dinner prepared in the kitchen. The centre can be designed as a large open-plan space, but heavy sliding partitions will be installed so that it can easily be divided into smaller rooms at the request of the IOC and OBS.

The spacious centre will offer sufficient working space for more than 100 persons. The image centre and a repair service for camera and video equipment will adjoin it. There will be a helpdesk staffed by professionals to provide the media with assistance on everything from arranging transport and interviews to translation services. There will be two rooms for press conferences, the main room and a smaller, secondary room. We also create separate offices for IOC officials and for the young reporters, and a separate prayer room for members of the media who wish to meditate in silence.

The press and other media will also be able to use the 40 corporate boxes in the stadium for their work

or for press conferences. The large restaurant in the Maasgebouw can serve as a dining facility.

The International Broadcasting Center (IBC)
A luxurious temporary structure with a surface area of approximately 4,000 m² will be constructed in the car park directly in front of the Maasgebouw to accommodate the IBC. The guiding principle in the design of the structure is flexibility, since the precise floor plan of the IBC will be determined by the IOC, the OBS and the YOGOC at a later stage. The IBC will be adorned with IOC-approved graphics to transform it into a highly visible and distinctive landmark for the YOG. The interior will be fitted out to a high standard to create a professional working environment. Separate sound-proof rooms will be created for recording and editing. There will be abundant space for broadcasting vehicles. For media staff, there will be easy access between the IBC and MPC.

The Media Hotel

The media hotel is the Novotel Brainpark, which is situated 10 minutes away from the MMC by car. It is a four-star hotel, which will be able to provide 163 rooms for accredited media representatives during the YOG. Otherwise, there is a wide range of hotels in every grade available to media representatives within 20 minutes' drive of the MMC.

International Olympic Committee (IOC) and the YOGOC

Youth Information Service

The official online news feed for the YOG will be available for handheld digital equipment, allowing the accredited media to remain informed of the latest news wherever they are. The content will be posted by a small team of journalists appointed by YOGOC and the IOC.

Q 15.2 MMC Venue works

Complete tables 15.2.1, 15.2.2, 15.2.3 and 15.2.4, to include all buildings included in the MMC, according to their state of construction. Provide guarantees for the financing of work from relevant competent bodies.

The Maasgebouw, where the MPC will be housed, is an existing private venue that requires no refurbishment. For details, please refer to table 15.2.1. For the IBC there will be one totally temporary venue. Please refer to table 15.2.4.

Q 15.3 Use of the MMC

Provide all guarantees obtained for the use of the MMC, including any rental costs, from the owners concerned, including possession and vacation dates. This guarantee must also state that the owner(s) grant(s) all rights with respect to commercial rights in relation to the MMC to the YOGOC for the period the YOGOC has control of the venue(s).

De Kuip, the owner of the Maasgebouw, has provided a guarantee that it can be used during and before the YOG.

Q 15.2.1 Existing venues, no permanent works required

Q 15.2.2 Existing venues, permanent works required

Q 15.2.3 Permanent venues to be built

Q 15.2.4 Venues to be built as totally temporary

15.2.4 Venues to be built as totally temporary

Q 15.4 MMC Photographic file

MMC PHOTOGRAPHIC FILE Provide a photographic file A4 document of maximum 4 pages presenting your proposed venue for the MMC through a set of colour photographs together with a written description describing and showing the venue for the MMC and the spaces planned, including the following: - aerial and/or external panoramic views, - transport areas and parking, - venue frontage, - main working and technical services areas.

Venue Name	Sports	FINANCING OF WORKS		
		COST OF TEMPORARY WORKS		
		Total cost of works USD 2012	YOGOC	OTHER
IBC	-	295.555	295.555	-