

Ministerie van Financiën

> Retouradres Postbus 20201 2500 EE Den Haag

Directoraat-Generaal Belastingdienst

Korte Voorhout 7
2511 CW Den Haag
Postbus 20201
2500 EE Den Haag
www.rijksoverheid.nl

Inlichtingen

Ons kenmerk
DGB/2016/693 U

Uw brief (kenmerk)
d.d. 12 januari 2016

Datum 1 maart 2016

Betreft Wob-verzoek ICT-projecten Belastingdienst

Geachte heer

Op 12 januari 2016 stuurde u mij een Wob-verzoek dat betrekking heeft op diverse ICT-projecten van de Belastingdienst. Op 1 februari 2016 hebt u, samen met , een verduidelijking en precisering gegeven van uw verzoek. Van de kant van de Belastingdienst is aangegeven dat de door u gevraagde informatie kan worden verzameld voor zover die op centraal niveau beschikbaar is. Hiermee hebt u ingestemd. Ook hebt u ermee ingestemd dat de informatie alleen zal worden verstrekt voor de opdrachten die als 'echte projecten' zijn aan te merken.

Wettelijk kader

Uitgangspunt van de Wob is dat - in het belang van een goede en democratische bestuursvoering - overheidsdocumenten op verzoek openbaar worden gemaakt. Dit uitgangspunt geldt niet als een specifieke geheimhoudingsplicht zich ertegen verzet of als één of meer uitzonderingsgronden van de Wob van toepassing zijn. Het verzoek moet betrekking hebben op documenten die feitelijk voorhanden zijn en niet al openbaar gemaakt zijn.

Beoordeling van uw verzoek

Ik heb de door u gevraagde informatie, voor zover die beschikbaar is op centraal niveau en voor zover die niet al openbaar is gemaakt via het Rijks ICT-dashboard¹, laten inventariseren en laten opnemen in het format dat u hiervoor hebt aangeboden. Deze informatie maak ik openbaar. In de bijlage vindt u de gevraagde informatie.

¹ <https://www.rijksictdashboard.nl/index.php?p=ministeries&filter%5B%5D=Alle&projectid=200443>

Besluit

Ik besluit tegemoet te komen aan uw verzoek, conform de afspraken daarover gemaakt op 1 februari jl.

**Directoraat-Generaal
Belastingdienst**

Ons kenmerk
DGB/2016/693 U

Hoogachtend,
De Staatssecretaris van Financiën,
namens deze,

Mr. J. de Blieck,
Lid van het Managementteam Belastingdienst

Voor de goede orde wijs ik u erop dat u tegen mijn besluit in het kader van de Wob op grond van afdeling 6.2 van de Algemene wet bestuursrecht binnen zes weken na dagtekening van dit besluit een bezwaarschrift kunt indienen bij de staatssecretaris van Financiën, kamer KV 2.52, postbus 20201, 2500 EE Den Haag. Het bezwaarschrift moet door de indiener zijn ondertekend en bevat ten minste zijn naam en adres, de dagtekening, een omschrijving van het besluit waartegen het bezwaar is gericht en de gronden waarop het bezwaar rust.

Project Start / Setup data	
Generic information	explanation
Project Name	Vervanging Aangiftesystemen (AGS)
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	2.200.000
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	17.600.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	22.500.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	IBM
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	5.700.000
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	15.000.000
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	Expected investment for each month the project is scheduled
# internal hours	17.600.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Planning AGS3: De planning is een risico.
Probability	Hoog
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	Vanuit het project zal strak gestuurd worden op de activiteiten uit de planning.

Project Reporting	
Generic information	explanation
Project name	Vervanging Aangiftesystemen (AGS)
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	2.200.000
Internal hours to date	22.500.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	15.000.000
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	De vertegenwoordigers van het bedrijfsleven en de softwareleveranciers hebben het signaal afgegeven dat bedrijven onvoldoende zijn voorbereid op de in april 2015 gepubliceerde wijzingen in het Datamodel.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	Besloten om de release in het vierde kwartaal 2015 uit te stellen.

Exception report (if applicable)	explanation
New End Date	Zie Rijks-ICT dashboard
New total Budget	Zie Rijks-ICT dashboard
New internal hours	23.500.000
New external Hours	18.200.000
New investments	3.200.000
Scope change	De totale programmakosten zullen boven het bedrag van de business case 2008 uitkomen. Het bedrag van de herijkte business case is € 46,8 mln. met een afgesproken bandbreedte van 5%.
reason for exception	Zie Rijks-ICT dashboard

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Rood
Explanation RAG	De vertegenwoordigers van het bedrijfsleven en de softwareleveranciers hebben het signaal afgegeven dat bedrijven onvoldoende zijn voorbereid op de in april 2015 gepubliceerde wijzingen in het Datamodel. Met grote risico's voor het opslag- en invoeraangiften als gevolg. Het signaal was dermate krachtig, dat is besloten om de release in het vierde kwartaal 2015 uit te stellen
Action to Green	Met het bedrijfsleven wordt de situatie geëvalueerd, zodat maatregelen kunnen worden genomen om herhaling te voorkomen

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Basisregistraties
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	40.200.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	40.200.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	40.200.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Geen, project verkeert in afronding
Probability	nvt
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	nvt

Project Reporting	
Generic information	explanation
Project name	Basisregistraties
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	40.200.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In afronding (End Project Report wordt gemaakt)
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Geen, project verkeert in afronding
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	nvt

Exception report (if applicable)	explanation
New End Date	nvt
New total Budget	nvt
New internal hours	nvt
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	nvt
Scope change	nvt
reason for exception	nvt

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	nvt
Action to Green	nvt

*** RAG Status**

Green: The project is performing to plan

Amber: An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.

Red: There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Cumulus
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	8.400.000
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	7.100.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	4.760.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	Microsoft
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	21.600.000
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	16.200.000
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	8.400.000
# internal hours	7.100.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	nrb
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Risico's voor dit vervolgtraject zijn op dit moment nog niet goed in te schatten. Het landingsplan zal hier uitvoerig op ingaan.
Probability	nrb
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.

Risk Mitigation	Gegeven de integrale aansturing en samenwerking mag verwacht worden dat alle relevante risico's tijdig onderkend zullen worden, dat voor te stellen mitigerende maatregelen gedragen zullen worden en dat het vervoltraject op verantwoorde en beheersbare wijze aangestuurd kan worden en voort kan gaan.
------------------------	--

Project Reporting

Generic information	explanation
Project name	Cumulus
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	6.600.000
Internal hours to date	2.800.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	16.200.000
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering (besluit stopzetting per 31-12-2015)
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Conclusies van een technische audit in combinatie met gebrek aan voldoende voortgang, hebben geleid tot herbezinning op de wijze waarop het Cumulus project kan worden voortgezet.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	Er is besloten Cumulus als IAAS+ platform te gaan implementeren en het project stop te zetten.

Exception report (if applicable)	explanation
New End Date	31-12-2015
New total Budget	27.100.000
New internal hours	4.760.000
New external Hours	15.360.000
New investments	6.920.000
Scope change	Er is besloten Cumulus als IAAS+ platform te gaan implementeren.
reason for exception	Conclusies van een technische audit in combinatie met gebrek aan voldoende voortgang, hebben geleid tot herbezinning op de wijze waarop het Cumulus project kan worden voortgezet.

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	nvt
Action to Green	nvt

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Digitaal Archief
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	4.500.000
	(€ gepland budget excl. Investerings en overige projectkosten)
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	4.568.000
	(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
total budget	Zie Rijks-ICT dashboard
investments*	0
# internal hours	4.500.000
	(€ gepland budget excl. Investerings en overige projectkosten)
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Er worden (voor de Belastingdienst) nieuwe bouwblokken ingezet in de omgeving van het digitaal archief. In deze omgeving worden zeer hoge aantallen berichten verwerkt en zijn de beschikbaarheidseisen ook hoog. Indien er onvoorziene (performance) issues zich voordoen in de ze omgeving kan dat invloed hebben op de doorlooptijd van de realisatie van het digitaal archief.
probability	Medium
Expected duration impact*	Known impact of this risk on the duration of the project.

Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	Derhalve wordt externe kennis ingezet en worden performance test uitgevoerd op de bouwblokken

Project Reporting

Generic information	explanation
Project name	Digitaal Archief
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	4.568.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
issue occurred	Geen
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
solution	N.v.t.

Exception report (if applicable)	explanation
New End Date	Zie Rijks-ICT dashboard
New total Budget	Zie Rijks-ICT dashboard
New internal hours	7.600.000
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	0
Scope change	Zie Rijks-ICT dashboard
reason for exception	Zie Rijks-ICT dashboard

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	Digitaal Archief wordt al succesvol toegepast voor diverse stromen waaronder het Landelijk Incasso Centrum én wordt bovendien ontsloten door één Klantbeeld. De vastgestelde Digitaal Archief functionaliteit ten behoeve van de MBD release voor ontsluiting van archiefobjecten door burgers en bedrijven staat in productie. Parallel zijn de voorbereidingen gestart voor de realisatie van de functionaliteit "archiefbeheer", die er voor gaat zorgen dat de archiefobjecten in het Digitaal Archief beheerd worden conform de wettelijke archiefregels.
Action to Green	N.v.t.

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Klantoptimalisatie Schenk- en Erfbelasting (KOS)
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	No
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	7.930.000
	(€ gepland budget excl. Investerings en overige projectkosten)
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	Zie Rijks-ICT dashboard
	(€ bedrag realisatie t/m peildatum, exclusief investerings en overige projectkosten)
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	7.930.000
	(€ gepland budget excl. Investerings en overige projectkosten)
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	nrb
Probability	nrb
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.

Risk Mitigation	n nb
-----------------	------

Project Reporting

Generic information	explanation
Project name	Klantoptimalisatie Schenk- en Erfbelasting (KOS)
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	2.600.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	n nb
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	n nb

Exception report (if applicable)	explanation
New End Date	Zie Rijks-ICT dashboard
New total Budget	Zie Rijks-ICT dashboard
New internal hours	9.670.000
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	0
Scope change	Zie Rijks-ICT dashboard
reason for exception	Zie Rijks-ICT dashboard

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	n.v.t.
Action to Green	n.v.t.

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	MijnBelastingdienst.nl
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	1.600.000
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	5.940.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	11.970.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	nmb
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	640.000
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	1.200.000
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	nmb
# internal hours	5.940.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	640.000
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Een belangrijk risico vormt de performance van het portaal en van de systemen in de gehele keten.
Probability	Medium
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.

Risk Mitigation	Ten behoeve van performanceverbetering is een project opgestart met als doel de gestelde performance-requirements te realiseren. Ook worden de (SLA) afspraken met Logius opnieuw tegen het licht gehouden en waar nodig aangepast.
------------------------	---

Project Reporting

Generic information	explanation
Project name	MijnBelastingdienst.nl
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	20.260.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	1.200.000
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	MBD presenteerde onverwachts een status voor de IH 2013, waarmee ten onrechte de indruk werd gewekt dat de aangifte nog moest worden gedaan.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	De melding is nu niet meer zichtbaar. De reparatie met ontbrekende gegevens is voorzien voor 15 januari 2016.

Exception report (if applicable)	explanation
New End Date	31-12-2015
New total Budget	20.900.000
New internal hours	19.558.000
New external Hours	1.064.000
New investments	0
Scope change	Het MTBD heeft eind 2014 besloten de automatiseringsbudgetten te verminderen voor 2015. De implicaties die dit heeft voor MBD zijn afgestemd met het MTBD. Eén van de keuzes was het tonen van vorderingsgegevens niet in 2015 te realiseren.
reason for exception	Budgetbeperkingen

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	nvt
Action to Green	nvt

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Mini One Stop Shop
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Ja
Project deadline	1-1-2015
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	480.000
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	7.550.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	13.780.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
total budget	Zie Rijks-ICT dashboard; het initiële budget is onveranderd, een herziening is voorzien (zie exceptie)
investments*	480.000
# internal hours	7.550.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	De MOSS regeling en bijbehorende processen zijn complex en bevatten voor de Belastingdienst veel nieuwe functionaliteit. Een handmatige verwerking van inningsgegevens vraagt aan de uitvoering bij B/CA (veel) meer capaciteit, kennis en kunde dan nu is gealloceerd. Hierdoor bestaat een reëel risico op fouten in de uitvoering van het handmatige proces, welke mogelijk imago schade bij ondernemers en Europa met zich meebrengt.
Probability	High

Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	Besloten is om het proces zo veel mogelijk geautomatiseerd uit te voeren.

Project Reporting

Generic information	explanation
Project name	Mini One Stop Shop
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard; het initiële budget is onveranderd, een herziening is voorzien (zie exceptie)
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	388.000
Internal hours to date	13.780.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
issue occurred	Wat extra bestuurlijke aandacht vraagt is het adequaat oppakken van de productieverstoringen. Het project en de productietafel merkt dat deze verstoringen niet snel genoeg meer worden opgepakt. Deze incidenten blijven te lang openstaan en leiden tot procesfrustratie bij de andere lidstaten.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
solution	In de Project Board is dit issue aan de orde geweest en zijn afspraken gemaakt over de herijking van dit proces.

Exception report (if applicable)	explanation
New End Date	31-12-2015
New total Budget	17.655.000 (nog vast te stellen)
New internal hours	16.590.000
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	1.065.000
Scope change	Zie Rijks-ICT dashboard
reason for exception	Grotere complexiteit en aanvullende Europese eisen

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Geel
Explanation RAG	Het bedrijfsproces voor fase 1 en 2 staat in productie. Momenteel wordt hard gewerkt aan het hoofdspoor fase 3 en de koppeling voor de levering van Historische gegevens. Vooral het incidenten proces bij de uitvoering vergt de nodige bestuurlijke aandacht. Incidenten blijven te lang open staan wat leidt tot procesverstoringen bij andere lidstaten.
Action to Green	Dagelijkse sturing op het oplossen van bevindingen. Voor fase 1 en 2 is dit issue voorbij, voor fase 3 nog open. Daarnaast begint het incidentenproces bij de uitvoering tot problemen te leiden in het Europese proces. Dit proces zal opnieuw ingeregeld worden.

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Multikanaal Mededelen (MKM)
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	800.000
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	5.670.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	1.640.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	800.000
# internal hours	5.670.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	De koers van doorontwikkeling is nog niet definitief bepaald en vastgelegd in de OBC. Dit frustriert de planning van de doorontwikkeling in het portfolio van 2016.
Probability	Medium
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.

Risk Mitigation	Er worden gezamenlijke sessies georganiseerd met management en inhoudelijk mededelen specialisten om tot een goede propositie te komen.
------------------------	---

Project Reporting

Generic information	explanation
Project name	Multikanaan Mededelen (MKM)
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	1.640.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Geen
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	N.v.t.

Exception report (if applicable)	explanation
New End Date	N.v.t.
New total Budget	N.v.t.
New internal hours	N.v.t.
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	N.v.t.
Scope change	N.v.t.
reason for exception	N.v.t.

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	N.v.t.
Action to Green	N.v.t.

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Online Aangifte Voorziening (OLAV)
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	18.610.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	26.428.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	18.610.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Het belangrijkste risico is het aantal gebruikers op piekmomenten in relatie tot de performance van de systemen in de gehele aangifteketen.
Probability	Medium
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.

Risk Mitigation	Voor de komende campagne vindt opschaling van de performance plaats middels uitbreiding van de infra en aanpassingen in de applicaties. Daarnaast wordt de signaalfunctie ('sorry-pagina') opnieuw ingezet.
------------------------	---

Project Reporting

Generic information	explanation
Project name	Online Aangifte Voorziening (OLAV)
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	264.280.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	479.000
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Een issue bij de online C-aangifte was dat niet-ingezetenen geen DigiD kunnen verkrijgen en daarmee geen toegang krijgen tot de online-aangifte.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	Voor deze situatie is de bestaande alternatieve authenticatie voorziening van het Persoonlijk Domein Ondernemers (PDO) omgebouwd, zodat die geschikt is om als niet-ingezetene digitaal online aangifte te kunnen doen. De voorziening is gereed voor de ketentest.

Exception report (if applicable)	explanation
New End Date	31-3-2016
New total Budget	27.748.000
New internal hours	27.350.000
New external Hours	398.000
New investments	0
Scope change	Het voorinvullen van de VA zal niet in 2015 worden gerealiseerd.
reason for exception	Door vermindering van het beschikbare automatiseringsbudget zijn er keuzes gemaakt, die zijn afgestemd met het MTBD.

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Het project scoort groen op de online aangifte IH. De realisatie van de C-aangifte staat onder druk en scoort daarom rood.
Explanation RAG	De realisatie van de C-aangifte is vertraagd gestart door uitloop van werkzaamheden voor de IH, daarnaast kost de realisatie aanzienlijk meer tijd dan primair ingeschat.
Action to Green	Diverse scenario's voor tijdige realisatie zijn momenteel in onderzoek.

* RAG Status

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Rationalisatie Auto
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland

Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard

Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	12.700.000
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	1.500.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	12.700.000
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled

Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)

Known Project Risks	explanation
Risk description	Damages nemen verder toe; negatieve publiciteit.
Probability	Medium
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	Intensieve handmatige controles in de diverse fasen bedrijfsproces uitvoeren door uitvoering

Project Reporting	
Generic information	explanation
Project name	Rationalisatie Auto
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	1.520.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Geen
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	N.v.t.

Exception report (if applicable)	explanation
New End Date	N.v.t.
New total Budget	N.v.t.
New internal hours	N.v.t.
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	N.v.t.
Scope change	N.v.t.
reason for exception	N.v.t.

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Groen
Explanation RAG	N.v.t.
Action to Green	N.v.t.

*** RAG Status**

Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Rationalisatie overige middelen Aangifte
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	Zie Rijks-ICT dashboard
(€ gepland budget excl. Investerings en overige projectkosten)	
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	3.100.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	Zie Rijks-ICT dashboard
(€ gepland budget excl. Investerings en overige projectkosten)	
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	n nb
Probability	n nb
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	n nb

Project Reporting	
Generic information	explanation
Project name	Rationalisatie overige middelen Aangifte
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	3.100.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	n nb
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	n nb

Exception report (if applicable)	explanation
New End Date	n vt
New total Budget	n vt
New internal hours	n vt
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	n vt
Scope change	n vt
reason for exception	n vt

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	n nb
Explanation RAG	n nb
Action to Green	n nb

*** RAG Status**

Green: The project is performing to plan

Amber: An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.

Red: There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.

Project Start / Setup data	
Generic information	explanation
Project Name	Rationalisatie Poort
Motivation to start Project	Zie Rijks-ICT dashboard
Project Description	Zie Rijks-ICT dashboard
Business benefits	Zie Rijks-ICT dashboard
Project Manager	Name of person responsible for delivery of project
Level project manager	junior, medior, senior
Business Owner/Client	Name of executive who is the major sponsor of the project.
Department	Belastingdienst (Ministerie van Financiën)
Country	Nederland
Objectives & deliverables	explanation
Main Project Objective	Zie boven
Secondary objective (s)	Zie boven
Project Deliverable	Zie boven
Forecasted date Project deliverable	Zie Rijks-ICT dashboard
Budget & Time	explanation
Planned start date	Zie Rijks-ICT dashboard
Planned end date	Zie Rijks-ICT dashboard
Original deadline project?	Nee
Project deadline	If the project had a specific delivery deadline at the start, specify this date
Project currency	€
Budget maximised ?	Nee
Maximized budget ?	Amount set at the start of the project
Est. project investments	0
Est. contingency budget	amount of contingency budget forecasted at the start of the project.
Expected Opex costs	Zie Rijks-ICT dashboard
Internal Hours spend	
Internal Supplier	Intern bedrijfsonderdeel ICT
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	Zie Rijks-ICT dashboard
	(€ gepland budget excl. Investerings en overige projectkosten)
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	2.500.000
	(€ bedrag realisatie t/m peildatum, exclusief investerings en overige projectkosten)
External Hours spend	Project team member who is contracted for this project and is not on the company payroll.
Supplier	enter name from supplier who is 'allocating' resources to the project
Hourly rate	the (average) amount per hour as planned/estimated during the start.
Estimated hours	total number of hours for these resources as planned/estimated during the start.
Actual rate	the actual (average) amount per hour allocated on this project for these resources.
Actual hours	the actual total number of hours consumed by these resources during the project.
Project Financial Forecasting	Monthly based forecasted of expected project budget, investment and hours
Total budget	Zie Rijks-ICT dashboard
Investments*	0
# internal hours	Zie Rijks-ICT dashboard
	(€ gepland budget excl. Investerings en overige projectkosten)
# external hours	Expected external hours spent for each month the project is scheduled
Project specifics	explanation
Select Project method used	PRINCE2
Project task list	listing all project activities (a.k.a. Work Breakdown Structure)
Known Project Risks	explanation
Risk description	Kwaliteit als gevolg van complexiteit i.r.t. tijdsdruk en beschikbare resources
Probability	nmb
Expected duration impact*	Known impact of this risk on the duration of the project.
Expected budget impact*	Known impact of this risk on the budget of the project.
Expected scope impact*	Known impact of this risk on the scope the project.
Risk Mitigation	Keuzes maken en prioritering vormen besturingsmaatregelen

Project Reporting	
Generic information	explanation
Project name	Rationalisatie Poort
Reporting Date	31-10-2015
Budget to Date	Zie Rijks-ICT dashboard
(€ realisatie budget excl. Investerings en overige projectkosten)	
Investment to date	0
Internal hours to date	2.500.000
(€ bedrag realisatie t/m peildatum, exclusief investeringen en overige projectkosten)	
External hours to date	total number of external hours consumed by the team to date for the project.
Project Confidence level	Level of confidence the project end result will be met (scale 1-10)
Deliverables status	In uitvoering
Actual date Project deliverable	Date when the deliverable actual was completed

Issues Occured	explanation
Issue occurred	Gebleken is dat DV-portaal niet de oplossing voor de externe stromen zal gaan worden binnen afzienbare tijd.
Budget impact	the impact of this issue on the budget of the project
Time impact	the impact of this issue on the duration of the project.
Scope impact	the impact of this issue on the delivery scope of this project.
Solution	Onderzocht dient te worden of er risico beperkende maatregelen kunnen worden genomen en geëffectueerd.

Exception report (if applicable)	explanation
New End Date	nvt
New total Budget	nvt
New internal hours	nvt
New external Hours	the expected new total number of external hours for team members needed for the project.
New investments	nvt
Scope change	nvt
reason for exception	nvt

Let op: een gewijzigde prognose einddatum kan het gevolg zijn van gevorderd inzicht, zonder uitzonderingsrapportage.

RAG *	explanation
RAG according to PM	Geel
Explanation RAG	Resource problematiek
Action to Green	Herverdeling resources, waardoor mdw's fulltime aan het project kunnen werken. Dit leidt tot werkdrukvermindering en efficiencywinst

* RAG Status	
Green:	The project is performing to plan
Amber:	An issue has occurred which can have a negative effect on time, costs or scope of the project but can be dealt with by the project manager or delivery team.
Red:	There are significant issues with the project. The project requires corrective action. One or more aspects of project viability — time, cost, scope — exceed tolerances set by the project board.